# NORTHMET PROJECT, MINNESOTA PRE-FEASIBILITY STUDY

# VOLUME 1 PROJECT SUMMARY

Prepared for PolyMet Mining Corporation

Prepared by

# INDEPENDENT MINING CONSULTANTS, INC.

TUCSON, ARIZONA

April 2001

SEIS Petition Ex. 5

#### 1.0 EXECUTIVE SUMMARY

### 1.1 GENERAL

This study evaluates the potential exploitation of the NorthMet polymetallic deposit by open pit methods and the production of the following saleable products using a hydrometallurgical process:

- copper metal,
- nickel metal,
- a precipitate of combined palladium, platinum and gold,
- a cobalt precipitate, and
- a zinc precipitate.

#### 1.2 LOCATION AND INFRASTRUCTURE

The NorthMet Project is located in St. Louis County in northeastern Minnesota (47°36' north latitude and 91°58' west longitude), about 70 miles north of Duluth and 10 miles south of the town of Babbitt (Figure 1-1). The deposit is hosted in the Partridge River Intrusion of the Duluth Gabbro. The project lies along the eastern portion of the Mesabi Iron Range and is directly south of the Northshore open pit iron ore mine.

The NorthMet Project site lies at an elevation of around 1600 feet above mean sea level. The terrain is flat with some low rolling hills. Much of the terrain has relatively poor drainage and is covered with forest and swamp. Wetlands have been identified for about 70% of the area that will be covered by the open pit and overburden dumps. The forest species include white, red and jack pine, spruce, fir, aspen and birch. The majority of the trees are second growth.

The northern Minnesota climate is continental, characterized by wide variations in temperature. The temperature in Babbitt (10 miles north of NorthMet) averages 4° F in January and 66° F in July. The average annual precipitation is about 28 inches with about

30% during the months of November through April and 70% from May through October. Average annual snowfall is 60 inches with 2 to 3 feet of snow on the ground at any one time during the winter. The open pit mines in the area operate year-round with minor additional costs incurred due to snow.

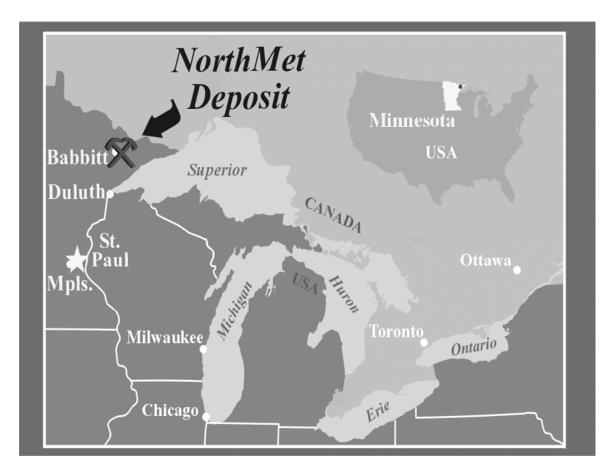


Figure 1-1 NorthMet Project Location

Access to the property is via paved state and local highways and on LTV Steel Mining Company all weather, gravel roads. Rail access is available on the property to ports on Lake Superior.

The infrastructure related to mining is excellent. Available to the project are low-cost power, well-developed railway networks, and supply-equipment centers that support the currently operating iron ore mines. There is a local supply of skilled labor, as well as professional mining expertise.

# 1.3 LAND STATUS

In 1989, PolyMet (as Fleck Resources) acquired a twenty-year renewable lease for the mineral rights to the NorthMet deposit from U.S. Steel (USX). The lease is subject to yearly lease payments before production and then to 3 to 5 % sliding scale Net Smelter Return royalty based on the value of the ore. The lease payments prior to production are considered advance royalties and will be credited to the production royalty.

The mineral and surface rights have been severed. The United States Forest Service (USFS) acquired the surface rights to the NorthMet property from USX in the 1930's and at present, the USFS remains the surface owner of most of the NorthMet property. USX retained the mineral rights and the right to explore and mine on the site. As a result of this retention, while the USFS is the surface owner for most of the NorthMet property, it cannot prohibit mining on the site and will likely have a limited capacity for decision making relative to site activities. Other surface rights owners of land that will be impacted by the project include LTV Steel Mining Company/Erie Mining Company, the State of Minnesota, and St. Louis County (tax-forfeited land), and other small land owners. There are land issues that require research for the final feasibility study.

PolyMet has approached the USFS with the idea of acquiring the NorthMet surface rights through a land swap. This would simplify the permitting process and give access to land for waste dumps, tailings storage, and plant and office facilities. The USFS has expressed its willingness to do so.

The total amount of property required for the project is estimated at 7430 acres.

# 1.4 GEOLOGY AND MINING

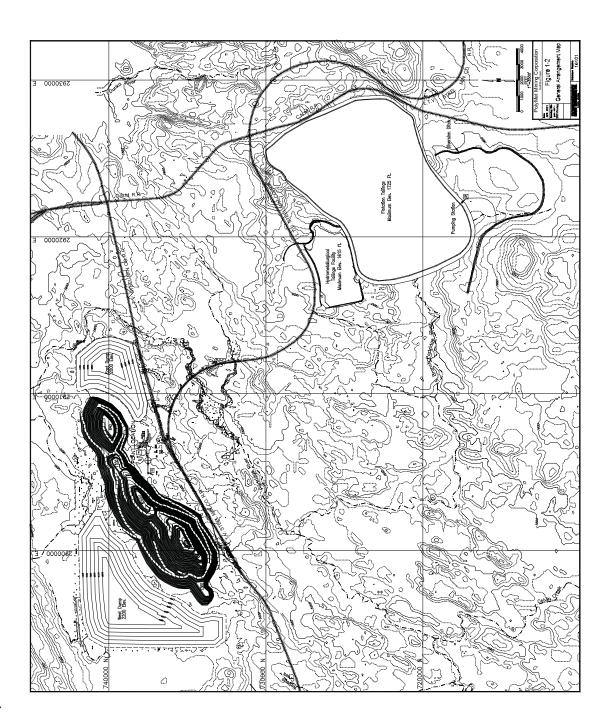
A block model of the NorthMet deposit was developed by Independent Mining Consultants, Inc. (IMC) based on the geologic interpretation and drillhole data provided by PolyMet personnel.

IMC also developed a mine plan for the project to supply ore to the flotation concentrator and pressure oxidation processing facility at the rate of 20,075 ktons (1000 US short tons) per year (about 55,000 tons per day for 365 days per year). Peak total material movements of about 100,000 ktons per year are required to achieve the ore production.

The potential mineable resources for the project are 486,832 ktons of ore. The average metal grades are 0.301% copper, 0.083% nickel, 66.2 ppm cobalt, 0.287 ppm palladium, 0.084 ppm platinum, and 0.042 ppm gold. The project life, based on the above potential mineable resource, is just over 24 years.

Figure 1-2 shows the site layout map as of the end of the project. The pit, waste dumps, and tailings facilities are shown on the maps. The plant is shown just south of the pit.

The tailings facilities will comprise two separate facilities: a large facility for the storage of the flotation tailings (about 380 million yd<sup>3</sup>), and a relatively smaller facility for the storage of the hydrometallurgical tailings (about 6.7 million yd<sup>3</sup>).



#### 1.5 METALLURGY AND PROCESSING

PolyMet has undertaken an extensive metallurgical development program over the past two years. The objective of that program was to develop an economical process for the NorthMet deposit. This meant that the gold and PGM values would have to be recovered in addition to copper, nickel and cobalt.

Two flotation pilot plant campaigns were run at Lakefield Research to provide a bulk concentrate sample for the hydrometallurgical (Hydromet) testing and pilot plant.

PolyMet's objective was achieved. A new process was developed, now called the PlatSol<sup>TM</sup> Process, that yielded base metal extraction percentages in the high 90's, PGM extraction percentages of 95% and gold extraction near 90%. The feature of the process is the addition of a small amount of chloride to the high temperature pressure oxidation step, with the result that the precious metals dissolve in the autoclave along with the base metals. The PlatSol<sup>TM</sup> process is shown schematically in Figure 1-3.

The PGM's and gold are then recovered as a saleable PGM concentrate by selective precipitation with sodium hydrosulfide. Copper and nickel are recovered by solvent extraction and electrowinning, while a small quantity of cobalt is recovered as a sulfide precipitate.

The main continuous Hydromet pilot plant campaign run in July 2000 was successful. A 10 day continuous run gave the extractions shown in Table 1-1, which summarises the overall flotation and process recoveries for the project.

Recoveries of the economically significant metals were enhanced by provision of additional flotation residence time during the latter part of the flotation pilot plant. This has allowed the use of the average flotation recoveries for project recoveries over the life of the mine.

Table 1-1: Summary of Process Recoveries							
	Cu	Ni	Co	Pd	Pt	Au	
Head Grade	0.303%	0.083%	0.0066%	0.289g/t	0.084g/t	0.042g/t	
Recovery to Concentrate	93.7%	69.0%	42.0%	79.6%	76.9%	75.7%	
Pressure Leach Extraction	99.6%	98.9%	96.0%	94.6%	96.0%	89.4%	
Recovery from Leach Solution	98.6%	98.0%	95.9%	99.0%	99.0%	99.0%	
Overall Recovery	91.9%	66.9%	38.6%	74.6%	73.1%	67.0%	

The facilities to process the ore were designed by AMEC Simons Mining and Metals. The facilities designed by AMEC include the following:

The new facilities addressed in the AMEC report and cost estimate are generally as follows:

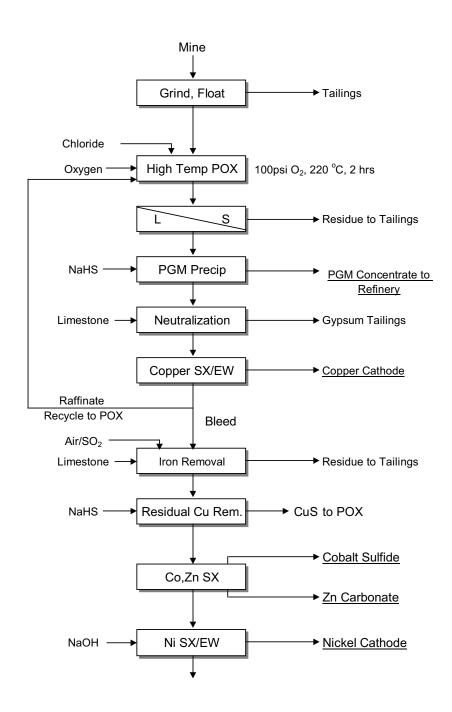
- Mine fuel storage and distribution, blasting materials storage facilities (requirements provided by IMC)
- Mine truck shop, maintenance facilities and warehousing (requirements provided by IMC)
- Mine engineering and operations facilities (requirements provided by IMC)
- Process facility maintenance and warehousing
- Sample preparation/assay laboratory facility
- Administration building and guard shack
- Primary gyratory crushing station, crushed ore stockpile and conveying
- Semi-autogenous (SAG) and ball mill grinding and classification
- Polymetallic flotation, regrinding, concentrate cleaning, thickening and storage
- Flotation tailings disposal system from mill to a tailings impoundment area. Reclaimed water system for re-use in the mill is also provided.
- Pressure leaching of concentrate followed by solids/liquid separation of pressure leach residue and polish filtration of pregnant leach solution
- Precious and platinum group metal precipitation, followed by precipitate releach (base metal removal), filtration and drying to produce a precious/PGM concentrate for sale
- Neutralization of leach solution, followed by filtration of gypsum
- Copper solvent extraction and electrowinning facilities to produce LME Grade A copper cathode for sale
- Recycle of SX raffinate to the autoclave leach circuit to provide cooling water and a recycle of copper and precious metals in remaining in solution

- Neutralization treatment of the raffinate bleed to remove iron and aluminum, followed by filtration of neutralization solids
- Cobalt and zinc recovery using solvent extraction and preferential stripping
- Cobalt precipitation and zinc precipitation from strip solutions to produce cobalt sulfide and zinc hydroxide precipitates for sale
- Nickel solvent extraction and electrowinning to produce Class 1 nickel cathode for sale
- Hydrometallurgical tailing disposal (including all residue and neutralization solids and raffinate streams) from plant to a dedicated tailings impoundment area. Reclaimed water system for re-use in the hydrometallurgical process is also provided
- Fresh water supply and distribution system
- Electric power supply through the main substation, from the Minnesota Power provided high voltage transmission line, pit electrification, and 34 kV/13.8 kV/4.16kV primary distribution
- Process plant site sewage treatment facilities

The construction period is assumed to be 18 months.

Figure 1-3
Simplified Block Flow Diagram for Gold, PGM and Base Metal Recoveries from NorthMet Concentrates

PlatSol™ Process



# 1.6 CAPITAL COSTS

Table 1-2 summarizes the estimated capital costs for the NorthMet Project by the various cost categories. Initial capital (Years –2 through 1) for project start-up is \$630.7 million. Sustaining capital for replacement of mining equipment is \$185.6 million and occurs between years 2 and 21. Total capital over the project life is \$816.3 million. This amounts to \$1.693 per ore ton.

Table 1-2: Summary of Capital Costs (\$US x 1000)						
		Initial (	Capital			
Category	Year –2	Year –1	Years 2 to 21	Total		
Mine Development	0	10,621	0	10,621	0	10,621
Mine Equipment	0	49,702	24,809	74,511	185,618	260,129
Plant/Infrastructure	174,370	261,554	0	435,924	0	435,924
Tailings Dam	0	24,296	0	24,296	0	24,296
Mine/Plant Buildings	3,866	5,800	0	9,666	0	9,666
Land Acquisition	3,715	3,715	0	7,430	0	7,430
Wetlands Mitigation	15,209	1,391	0	16,600	0	16,600
Owners Cost	4,378	5,280	0	9,658	0	9,658
Working Capital	0	0	42,000	42,000	0	42,000
TOTAL	201,538	362,359	66,809	630,706	185,618	816,324

All costs shown on Table 1-2 are in constant 1<sup>st</sup> quarter 2001 US dollars. They have not been escalated to the expected project start date. The plant/infrastructure and buildings capital cost includes a contingency of \$74.5 million (about 20%). The tailings facilities include a contingency of \$3.2 million (15%). Of the total plant construction capital, it is assumed for this study that about 40% will be spent in Year –2 and 60% in Year –1.

# 1.7 OPERATING COSTS

Table 1-3 summarizes the operating costs for the NorthMet Project by several cost categories. It can be seen that total operating costs over the life of the project amount to \$4,321.1 million (\$4.32 billion) or \$8.962 per ore ton. This is based on a total ore production of 482,206 ktons over the life of the project and an annual ore production rate of 20,075 ktons per year. Total operating cost for a typical production year is \$179.9 million. The average, onsite, direct operating costs (excluding royalty, refining, marketing and metal freight) is \$8.333 per ore ton.

1-3: Summary of Operating Costs (\$US x 1000)						
	Total Cost	Cost Per	Typical Year			
Category	(\$US x 1000)	Ore Ton	(\$US x 1000)			
Mining	1,168,363	2.423	48,642			
Crushing, Grinding, and Flotation	1,339,098	2.777	55,748			
POX, Precipitation, SX, and EW	1,240,857	2.573	51,653			
Tailings Embankment	118,460	0.246	4,938			
General and Administrative	141,817	0.294	5,904			
Wetlands Mitigation	9,514	0.020	396			
US Steel Royalty	154,183	0.320	6,419			
Refining, Marketing, and Metal Freight	148,769	0.309	6,203			
TOTAL	4,321,061	8.962	179,903			

The costs shown are all stated in 1<sup>st</sup> quarter 2001 US dollars. The costs are not escalated to the expected start of the project, nor are they adjusted for anticipated inflation during the life of the project.

Operating costs per unit of metal were calculated. The approach used for the calculation was to prorate all shared costs to the various metals according to the metals percent contribution to revenue (gross revenue less marketing, sales, and off-site refining costs). Table 1-4 summarizes the operating costs by metal.

Table 1-4: Summary of Operating Costs Per Unit Payable Metal						
	Payable	Operating Costs	Percent of	Unit Cost		
Metal	Units	(\$x1000)	Total	(\$US)		
Copper (lbs x 1000)	2,680,718	1,521,688	35.2%	0.568 / lb		
Nickel (lbs x 1000)	534,204	1,430,872	33.1%	2.679 / lb		
Cobalt (lbs x 1000)	24,356	139,182	3.2%	5.715 / lb		
Palladium (oz x 1000)	3,027.9	928,318	21.5%	306.6 / oz		
Platinum (oz x 1000)	868.0	240,694	5.6%	277.3 / oz		
Gold (oz x 1000)	395.7	60,305	1.4%	152.4 / oz		
TOTAL		4,321,059	100.0%			

# 1.8 FINANCIAL ANALYSIS

# 1.8.1 Payable Metal and Base Case Commodity Prices

The economic evaluation of the NorthMet Project was performed on an annual cash flow basis using a conventional pro-forma income statement format. These cash flow analyses represent economic quantification of the various project parameters that directly or indirectly impact the economic viability of the project.

Table 1-5 summarizes the base case metal prices used for the economic analyses. The table also shows the quantity of payable metal and the gross revenue from each for the project life.

Table 1-5: Summary of Payable Metal and Base Case Commodity Prices						
Metal	Payable Quantity	Base Case Price	Gross Revenue			
Copper	2,680,718 klbs	\$0.85	\$2,278.6 Million			
Nickel	534,204 klbs	\$3.25	\$1,736.2 Million			
Cobalt	24,356 klbs	\$8.00	\$194.8 Million			
Palladium	3,027.9 koz	\$550	\$1,665.3 Million			
Platinum	868.0 koz	\$500	\$434.0 Million			
Gold	395.7 koz	\$275	\$108.8 Million			
Credit for Silver, Zinc,	\$144.7 Million					
TOTAL GROSS REV	\$6,562.4 Million					

# 1.8.2 Basic Assumptions

Discounted net annual cashflow analyses were calculated in accordance with some fundamental assumptions. These basic assumptions pertaining to the economic analyses of the NorthMet Project follow:

- NorthMet is an operating unit contained within a corporate structure that consists of other profitable operations. As such, wherever possible, expenditures are expensed rather than capitalized or amortized. Preproduction development expenditures are an exception.
- NorthMet is evaluated on a 100% equity basis.
- Economic analyses are in 1<sup>st</sup> quarter 2001 constant U.S. dollars. Inflation is not incorporated into the analyses, nor are costs escalated to the expected project start date.
- State taxes are calculated using current State of Minnesota tax code for domestic mining operations.
- Federal taxes are calculated using U.S. Federal tax code for domestic mining operations.
- Project years designated -2 and -1 in the cashflow analyses represent the project construction period immediately following the record of decision to proceed with project development and subsequent mine production.

- All expenditures prior to the record of decision to proceed with mine development are considered "sunk costs" and are reflected in the cashflow calculations only to the extent of their tax implications.
- A discount rate of 10% is utilized in calculating investment decision parameters.

# 1.8.3 Before-Tax Financial Results

Both before-tax and after-tax cash flow analyses were calculated for the NorthMet Project. Only the before-tax results are presented in this summary. For after-tax results refer to Section 16.2 of this report. Table 1-6 presents the pertinent before-tax results normally of interest to the financial community.

Table 1-6: Financial Results for Before-Tax Cashflow Analysis		
Net Present Value @ 10% Discount Rate	\$171.1 Million	
Internal Rate of Return (IRR)	14.09%	
Payback Period (Undiscounted) from Beginning of Commercial Production	5.4 Years	

# 1.8.4 Before-Tax Sensitivity Analyses

To ascertain the impact on project economics resulting from changes in key project variables, a simplified project sensitivity analysis was performed. It was decided to measure the sensitivity of overall project economics to changes from the base case estimates for three key variables: 1) commodity prices, 2) capital costs, and 3) operating costs.

For each variable, plus and minus 10% of the base case value was used for the sensitivity analyses. Tables 1-7, 1-8, and 1-9 show the results of before-tax sensitivity analyses on the Net Present Value at 10%, the Internal Rate of Return (IRR), and Payback Period, respectively. The minus 10%, base case, and plus 10% values for the various parameters are

also shown on the tables. For the commodity prices, the sensitivity analyses were done on each metal separately and for the three main metal variables simultaneously.

The financial results are most sensitive to the copper price, with the before-tax IRR ranging from 12.34% to 15.77%, though there was not a large amount of difference between the three metals. The response to changes to nickel and palladium prices are very similar (12.76% to 15.38% for nickel and 12.82% to 15.32% for palladium). Based on interpolations of the +/- 10% results from the before-tax model, a 1% change in IRR requires a 5 cent change to the copper price, or a 25 cent change to the nickel price, or a \$44 change to the palladium price.

The tables also indicate that the project is more sensitive to operating cost than capital cost. The sensitivity of the project to capital cost is similar to the sensitivity of the change in one of the key metal prices. The sensitivity of the project to the operating cost is similar to the sensitivity of all three metal prices simultaneously.

#### 1.8.5 Additional Comments

The Minnesota Mining Tax Guide (October 2000 Version, page 56) states that Economic Development Incentives in the form of grants and loans are available from the State for new mine or processing facilities subject to the net proceeds tax. The maximum amount available for a new project is \$65 million. These possible incentives have not been included in the above economic analyses.

The intent of the Pre-Feasibility Study is to bring together all the information developed for the NorthMet Project into one study and supporting document. It is a base case analysis from which various project parameters can be further refined and optimized. One potential process flowsheet change that could provide a substantial economic benefit to the project would be the production of a nickel sulfide instead of nickel metal as the saleable product. This could reduce both the process plant operating and capital costs. Changes in other areas of the project could also provide economic benefits to the NorthMet Project.

Table 1-7: Sensitivity Analysis of Project Net Present Value (\$ x 1000). Before-Tax Case.						
Sensitivity Parameter	F	Parameter Value	s	NPV at 10%		
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	95,613	171,081	246,548
Nickel Price (\$/lb)	2.925	3.25	3.575	113,457	171,081	228,705
Palladium Price (\$/oz)	495	550	605	116,262	171,081	225,899
Cu, Ni, Pd Price	0.77,2.93,495	0.85,3.25,550	0.94,3.58,605	-16,829	171,081	358,991
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	110,307	171,081	231,855
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	27,641	171,081	314,562

Table 1-8: Sensitivity Analysis of Project IRR (%). Before-Tax Case.								
Sensitivity Parameter	F	Parameter Value	DCFROI (%)					
	-10%	-10% Base Case +10% -10% Base						
Copper Price (\$/lb)	0.765	0.85	0.935	12.34%	14.09%	15.77%		
Nickel Price (\$/lb)	2.925	3.25	3.575	12.76%	14.09%	15.38%		
Palladium Price (\$/oz)	495	550	605	12.82%	14.09%	15.32%		
Cu, Ni, Pd Price	0.77,2.93,495	0.85,3.25,550	0.94,3.58,605	9.57%	14.09%	18.19%		
	+10%	Base Case	-10%	+10%	Base	-10%		
Capital Cost (\$ x 1000)	897,960	816,327	734,694	12.44%	14.09%	16.04%		
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	10.70%	14.09%	17.17%		

Table 1-9: Sensitivity Analysis of Project Payback Period (Years). Before-Tax Case.							
Sensitivity Parameter	F	Parameter Values			Payback Period		
	-10%	Base Case	+10%	-10%	Base	+10%	
Copper Price (\$/lb)	0.765	0.85	0.935	6.1	5.4	4.9	
Nickel Price (\$/lb)	2.925	3.25	3.575	6.0	5.4	5.0	
Palladium Price (\$/oz)	495	550	605	5.9	5.4	5.0	
Cu, Ni, Pd Price	0.77,2.93,495	0.85,3.25,550	0.94,3.58,605	7.8	5.4	4.4	
	+10%	Base Case	-10%	+10%	Base	-10%	
Capital Cost (\$ x 1000)	897,960	816,327	734,694	6.1	5.4	4.8	
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	6.6	5.4	4.7	

#### 1.9 PERMITTING AND ENVIRONMENT

The regulatory climate in northern Minnesota is quite favorable to mining due primarily to the long-term presence of large iron mines in the vicinity of the NorthMet Project. Although the NorthMet Project will be different from the iron mining operations, the regulatory agencies are familiar with mining and have indicated a willingness to work with operators to ensure timely permitting of new facilities. However, permitting of a new operation will require a substantial investment of both time and money. The estimated permitting time frame is 3 to 3.5 years at an estimated cost of \$6 to \$6.5 million.

The timetable for the NorthMet Project to move from pre-feasibility through permitting and construction to full operation is estimated to be six years. This estimate incorporates the 3 to 3.5 years for permitting and 1.5 years for plant construction.

#### 1.10 DISCLAIMER

This report was prepared exclusively for PolyMet Mining Corporation by Independent Mining Consultants, Inc., AMEC E&C Services Inc., O'Kane Consultants, Inc., Steffen Robertson and Kirsten (Canada) Inc., Anne C. Baldrige, Call & Nicholas, Inc. (collectively, the project contractors). The quality of information, conclusions and estimates contained herein is consistent with the level of effort involved in the project contractors services based on: 1) information available at the time of preparation, 2) data supplied by outside sources and 3) the assumptions, conditions and qualifications set forth in this report. This report is intended to be used by PolyMet Mining Corporation only, subject to the terms of its contract with the project contractors. Any other use of, or reliance on, this report by any third part is at that party's sole risk.

# 2.0 INTRODUCTION

This pre-feasibility study is prepared for PolyMet Mining Corporation (PolyMet). The objectives of this pre-feasibility study are:

- 1) to clarify and quantify to the extent possible the basic factors that govern the chances for project success,
- 2) to assess the various relationships that exist between the variables that directly or indirectly affect project economics, and
- 3) to provide PolyMet the information necessary to decide whether or not the NorthMet Project justifies the expenditure of additional monies for completion of a final feasibility study (bankable document).

Specifically, this study evaluates the potential exploitation of the NorthMet polymetallic deposit by open pit methods and the production of the following saleable products using a hydrometallurgical process:

- copper metal,
- nickel metal,
- a precipitate of combined palladium, platinum and gold,
- a cobalt precipitate, and
- a zinc precipitate.

The pre-feasibility study commenced in November 2000 with the development of the orebody model and definition of potential mineable resource. The remaining mine-related work, process flowsheet and plant design work, tailings storage evaluation, and ongoing environmental work was completed during December 2000 through March 2001.

#### 2.1 LOCATION

The NorthMet Project is located in St. Louis County in northeastern Minnesota (47°36' north latitude and 91°58' west longitude), about 70 miles north of Duluth and 10 miles south of the town of Babbitt (Figure 2-1). The deposit is hosted in the Partridge River Intrusion of the Duluth Gabbro. The project lies along the eastern portion of the Mesabi Iron Range and is directly south of the Northshore open pit iron ore mine.

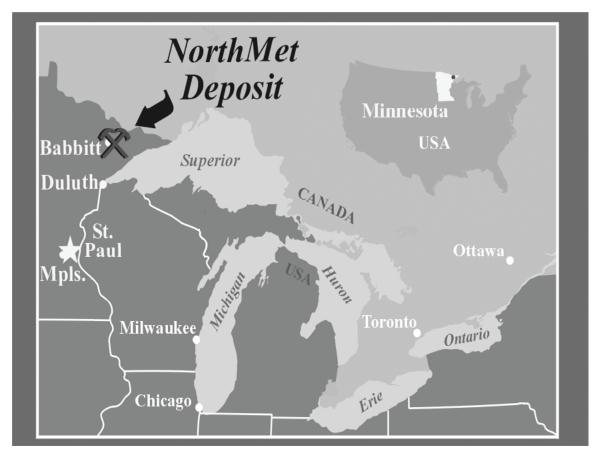


Figure 2-1 NorthMet Project Location

The NorthMet Project site lies at an elevation of around 1600 feet above mean sea level. The terrain is flat with some low rolling hills. Much of the terrain has relatively poor drainage and is covered with forest and swamp. Wetlands have been identified for about 70% of the area that will be covered by the open pit and overburden dumps. The forest species include white, red and jack pine, spruce, fir, aspen and birch. The majority of the trees are second growth.

The northern Minnesota climate is continental, characterized by wide variations in temperature. The temperature in Babbitt (10 miles north of NorthMet) averages 4° F in January and 66° F in July. The average annual precipitation is about 28 inches with about 30% during the months of November through April and 70% from May through October.

Average annual snowfall is 60 inches with 2 to 3 feet of snow on the ground at any one time during the winter. The open pit mines in the area operate year-round with minor additional costs incurred due to snow.

# 2.2 ACCESS AND INFRASTRUCTURE

Access to the property is via paved state and local highways and on LTV Steel Mining Company all-weather, gravel roads. Rail access is available on the property to ports on Lake Superior.

The infrastructure related to mining is excellent. Available to the project are low-cost power, well-developed railway networks, and supply-equipment centers that support the currently operating iron ore mines. There is a local supply of skilled labor, as well as professional mining expertise.

# 2.3 HISTORY

Mining has a long history in Minnesota, although NorthMet would be the first non-ferrous mine in the state. Prospectors first discovered copper and nickel near Ely, Minnesota about 20 miles north of NorthMet in the 1940s. Subsequently, Bear Creek Mining Company conducted a regional exploration program resulting in the discovery of the Babbitt or Minnamax deposit (northeast of NorthMet and within the Duluth Gabbro). US Steel (USX) started an exploration program in the Duluth Complex in the late 1960s and over the next few years drilled 112 core holes into the NorthMet property (then called Dunka Road). USX investigated the deposit as a high-grade, underground copper-nickel resource, but it was considered to be uneconomic due to lower than expected copper and nickel grades, and the inability to produce separate, clean nickel and copper concentrates. At this time there was no recognition of any contained platinum, palladium (PGMs) or gold in the deposit.

In 1987 the Minnesota Natural Resources Research Institute (NRRI) published data suggesting that a large resource of platinum group minerals or PGMs could be contained within the base of the Duluth Complex. PolyMet (then known as Fleck Resources) leased the NorthMet property from USX in 1989. PolyMet re-assayed pulps and rejects from the previous USX drilling to obtain data on the PGMs.

NERCO Minerals and later Argosy Mining leased the property from PolyMet in the early 1990s. Work continued on the delineation of the contained PGMs and a few additional core holes were drilled. At that time there was no metallurgical process that could economically produce either: 1) separate, clean copper and nickel concentrates for sale to a smelter, or 2) economically extract the various contained metals from a bulk concentrate.

In the mid-1990s PolyMet began investigating the use of hydrometallurgical processes (including bio-leaching and pressure oxidation) for the recovery of the various metals found in the NorthMet polymetallic deposit. As a result of work performed by PolyMet's metallurgical consultants and testing conducted by Lakefield Research Limited (Lakefield), the PlatSol Process was developed, a pressure oxidation process. This process has shown superior recoveries of PGMs, as well as copper and nickel, in extensive pilot plant tests.

From 1998 to present, PolyMet has conducted three drilling programs totaling 87 holes for approximately 49,500 feet of core and reverse circulation drilling. PolyMet has continued the metallurgical testing program to further develop and improve the process plant flow sheet. This pre-feasibility study was contracted in late 2000 to summarize the project's attributes and potentials based on information available to date. The third drilling program (13 holes for about 9,000 feet) was completed in December 2000, after completion of the orebody model for the pre-feasibility study. The December 2000 information is included in an addendum resource calculation referenced in the appendix to the IMC mining study. Additional work, as recommended throughout this document, will be required prior to making the NorthMet project the first non-ferrous mine in the State of Minnesota.

# 2.4 PRE-FEASIBILITY TEAM

PolyMet contracted with Independent Mining Consultants, Inc. (IMC) to assemble the prefeasibility study based on work completed by IMC and other qualified contractors. Each contractor has prepared its own report for the scope of work assigned to it. These reports form the basis of the pre-feasibility study and are provided as appendices to this document. The areas of responsibility assigned to each of the consultants for the pre-feasibility study are shown in Table 2-1.

Table 2-1
Contractors' Areas of Responsibility

Contractor	Report	Areas of Responsibility
Contractor	Reference	Thous of responsionity
Independent Mining	110101010	Resource Model and Tabulation,
Consultants, Inc.	IMC	Mining Resource, Mine Planning,
Tucson, Arizona		Mine Operating and Capital Cost Estimates,
,		Overall Pre-Feasibility Report Compilation and
		Project Management
O'Kane Consultants, Inc.		Process Flow Sheet, Mass Balances,
Vancouver, British Columbia	O'Kane	Oversee Metallurgical Test Work,
		Oversee Development of Process Plant Design
		and Cost Estimates
AMEC Simons Mining and		Process Plant Design,
Metals	AMEC	Process Plant Equipment Specifications,
Phoenix, Arizona		Process Plant Capital and Operating Cost
		Estimates,
		Project Infrastructure and G&A Cost Estimates
SRK Consulting		Tailings Site Location Evaluation,
Vancouver, British Columbia	SRK	Tailings Storage Facility Design,
		Tailings Storage Cost Estimates
Anne C. Baldrige	Baldrige	Applicable Environmental Regulations,
Denver, Colorado		Environmental Baseline Programs,
		Environmental Program Input to Pre-Feasibility,
		Project Life Environmental Programs
Call & Nicholas, Inc.	CNI	Pit Wall Slope Angle Recommendations
Tucson, Arizona		

The members of the pre-feasibility team are responsible for various volumes of the report and sections within the Summary, Volume 1. AMEC Simons Mining and Metals is responsible for the content in Section 8 of Volume 1 and Volume 5 (Plant and Infrastructure) of the report. SRK Consulting wrote the Tailings Management portion of Volume 6 and is responsible for the content in Section 9 of Volume 1. O'Kane Consultants provided the contents for Sections 7 and 15 of Volume 1 and directed the metallurgical test work presented in Volume 4. Anne Baldrige wrote Sections 10 and 12 of Volume 1 and the Permitting/Environment portion of Volume 6. IMC is responsible for Sections 5, 6 and 16 in Volume 1 and Volumes 2, 3 and 7. IMC complied and wrote the remaining Sections (1, 2, 3, 4, 11, 13, 14, 17, 18 and 19) of Volume 1 using information provided by PolyMet and the other members of the pre-feasibility team.

# 2.5 INTENT OF THE PRE-FEASIBILITY STUDY

The intent of the Pre-Feasibility Study is to bring together all the information developed for the NorthMet Project into one study and supporting document. Various aspects of the project have been studied independently in the past, and this is the first time all of the data has been compiled and analyzed within a single study. The various components of the project contain different levels of detail, and this has been noted in each section. An example of the differences in detail is illustrated by the extensive metallurgical test work performed to demonstrate the application of the process flowsheet to the NorthMet mineralized material, while to date there has been no geotechnical testing of potential tailings storage areas. Another example is that portions of the deposit have been drilled sufficiently to identify a measured resource, but other areas with much wider spaced drillings are in the indicated and inferred resource categories.

The Pre-Feasibility Study provides a base case analysis from which various project engineering and economic parameters can be further refined and optimized. For example, the process plant throughput rate is not optimized, nor are the mining or overburden waste disposal plans. Also, additional metallurgical test work could refine the capabilities of

predicting variability in metallurgical recoveries within different areas of the deposit. Further work in all aspects of the project should result in a more optimized project and improved economics. This pre-feasibility study is the base case from which more efficient alternatives can be developed.

#### 2.6 PROJECT UNITS

The units of measure for the pre-feasibility study are predominately US units. Tonnage is in short tons (2000 pounds); distances are in inches, feet or miles. Metal grades are reported in percent (%) or parts per million (ppm). Volume measures are in US gallons, cubic yards, and cubic feet. Metric units have been used in Section 7 for concentrations (grams per liter, g/l) and temperature (centigrade, °C).

#### 2.7 AVAILABLE DATA

There is a large amount of data available for the NorthMet Project. PolyMet has categorized the data and made it available to all of the contractors who have worked on this prefeasibility study. The data is from various sources and includes the drilling information, geologic maps and sections, geologic reports, various technical reviews, metallurgical reports, environmental reports, legal documents and publications. A list of the available information is in Appendix 2-1 of this report.

# 2.8 USE OF INFERRED RESOURCES

Inferred resources have been included within the mine production schedule for this prefeasibility study. The open pit design limits are based on the economics that included measured and indicated resources only (inferred resources were treated as waste). However, this pit geometry also contains some internal resources currently classified as inferred. The inferred material included within the mining schedule amounts to 16.9 percent of the total mill feed over the 25 year project life.

The inferred material is between widely spaced drill holes and additional drilling in these areas will be done prior to the development of a bankable, feasibility study. PolyMet drilled 13 holes during December 2000 that were not included in the pre-feasibility study. This drilling was located in a small area along the northern part of the deposit in an area with minimal drill holes, and the drilling confirmed the continuity of the mineralized zones developed for the pre-feasibility model. The December 2000 drilling was used to update the pre-feasibility resource estimate computer model. This model was completed in March 2001 and has not been incorporated into the pre-feasibility study documented in this report. The pre-feasibility study final pit geometry was evaluated against the March 2001 model. The tabulation of the resources inside the total pit boundary showed a reduction of the inferred material within the pit limits from 16.9% to 14.6% based on drilling in a very localized area of the deposit.

IMC recommends a 69 hole drill program to fill in between the widely spaced USX drill holes and to cover the total range of the deposit. The completion of this drilling should provide adequate sample spacing for the total pit resource to be classified as measured and indicated in the next level of study.

# 2.9 QUALIFIED PERSONS

Included here are the certificates of the qualified persons for the various disciplines of the NorthMet pre-feasibility study. Table 2-2 is a list of the qualified persons.

Table 2-2
Qualified Persons

Company	Area of Responsibility	Responsible Person
PolyMet Mining, Inc.	Exploration	Leah Mach
Independent Mining	Resource Model, Mine Planning,	Michael Hester
Consultants, Inc.	Mine Operating and Capital Costs	Herb Welhener
Tucson, Arizona		
O'Kane Consultants, Inc.	Process Flow Sheet,	P. T. O'Kane
Vancouver, British Columbia	Mass Balance,	
	Metallurgical Test Work	
AMEC Simons Mining and	Process Plant Design,	Brian Kennedy
Metals	Process Equipment Specifications,	
Phoenix, Arizona	Plant Operating and Capital Costs	
	G&A Cost Estimates	
SRK Consulting	Tailing Site Location and Design	Cameron Scott
Vancouver, British Columbia	Tailing Storage Cost Estimate	
Anne C. Baldrige	Environmental Regulations and	Anne Baldrige
Denver, Colorado	Application	
Call & Nicholas, Inc.	Pit Wall Slope Angle	David Nicholas
Tucson, Arizona	Recommendations	

#### CERTIFICATE OF ANNE BALDRIGE

I, Anne Baldrige, do hereby certify that:

- 1) I am an independent environmental consultant running a small consulting firm, ACB Consulting, located at 2240 South Grant Street, Denver, Colorado 80210, U.S.A.
- I am graduate of the University of Pittsburgh with a B.S. degree in geology, 1979, and Regis University with a M.B.A. in Finance and Accounting, 1992.
- 3) I am member in good standing of the Rocky Mountain Mineral Law Foundation.
- I have practiced as an environmental and permitting specialist for over 20 years. I have worked for several consulting firms (including Orbital Engineering, SRK and Golder Associates), the Colorado Department of Natural Resources, Division of Minerals and Geology, Battle Mountain Gold Company, and had my own businesses (EIC Corporation and ACB Consulting).
- 5) I last visited the NorthMet property on December 12, 2000.
- 6) I have been involved with the environmental and water management portions of the pre-feasibility study.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101. On July 19, 2000, in recognition of my assistance in selecting an environmental consultant and developing environmental scopes and budgets in late 1999 and early 2000, PolyMet Mining Corporation's Board of Directors awarded me 20,000 shares of stock options (exercisable @ Cdn\$1.00) in the company. These options were granted for outstanding performance on previous work. These options have not been exercised at this time.
- I have been involved with the NorthMet property since September 1999 as an independent environmental consultant on permitting for the site. I have written several memos to PolyMet and North Mining on the permitting process and time frames as well as helped to establish environmental budgets and assisted in the selection of an environmental consultant to perform baseline studies.
- 10) I have read Instrument 43-101 and Form 43-101F and the technical report has been prepared in compliance with both documents.

Anne Baldrige	
Environmental and Permitting Specialist	

#### CERTIFICATE OF LEAH E. MACH

# I, Leah E. Mach, do hereby certify that:

- 1) I am employed by PolyMet Mining Company as Project Manager. The home office of PolyMet is 13949 W. Colfax Ave., Golden, Colorado 80401; the address of the local office is 510 W. 3<sup>rd</sup> Ave. N., Aurora, MN 55705.
- 2) I am a graduate of University of Idaho, M.S. in Geology, 1986, and Castleton State College, B.A., 1981.
- 3) I am a member in good standing of the Society of Mining, Metallurgy and Exploration (SME).
- 4) I have practiced my profession as geologist for 15 years. I have worked for Echo Bay Mines (1987 1997) and PolyMet Mining Company (1999 to present), and as an independent consultant (1998-1999).
- 5) I am currently assigned to the Aurora, Minnesota office of PolyMet, located near the NorthMet property.
- I am responsible for the on-site operations of the NorthMet project, including exploration. I have been involved with the geology and land status portions of the pre-feasibility study.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 8) I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

Leah E. Mach	
Project Manager	

#### CERTIFICATE OF CAMERON C. SCOTT

- I, Cameron C. Scott, do hereby certify that:
- 1) I am employed by the consulting firm of Steffen Robertson and Kirsten (Canada) Inc. in the capacity of principal geotechnical engineer. The office of Steffen Robertson and Kirsten (Canada) Inc. is located at 800, 580Hornby Street, Vancouver, BC V6C 3B6
- 2) I am a graduate of University of British Columbia with a B.App.Sc. degree in Geological Engineering, 1974 and a University of Alberta with an M.Eng. degree in Geotechnical Engineering, 1984.
- 3) I am a member in good standing of the Association of Professional Engineers and Geoscientists of British Columbia, the Association of Professional Engineers Geologists and Geophysicists of the Northwest Territories, and the Vancouver Branch of the Canadian Institute of Mining Metallurgy and Petroleum.
- 4) I have practiced my profession as a consulting geotechnical engineer for over 25 years. I have worked for Steffen Robertson and Kirsten (Canada) Inc. since 1986 and presently a director.
- 5) I visited the NorthMet property on December 12 and 13, 2000.
- 6) I have been involved with the tailings management portion of the pre-feasibility study.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 8) I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101.
- 9) I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

Cameron C. Scott
Principal Geotechnical Engineer

#### CERTIFICATE OF PATRICK TERRANCE O'KANE

# I, Patrick Terrance O'Kane, do hereby certify and swear that:

- 1) I am employed by O'Kane Consultants, Inc., an independent management and engineering consulting firm, in the capacity of Principal Consulting Metallurgical Engineer. I reside at 3001 Brio Entrance, Whistler, BC V0N 1B3. The O'Kane Consultants, Inc. office is located at Suite 502, 455 Granville Street, Vancouver, BC V6C 1T1.
- 2) I am a 1955 graduate of The University of Saskatchewan with a Bachelor of Science degree in Chemical Engineering.
- 3) I am a registered Professional Engineer in The Association of Professional Engineers and Geoscientists of B.C., Member No. 11171. I am a member in good standing of the Canadian Institute of Mining and Metallurgy (CIM) and of the Society of Mining, Metallurgical and Exploration (SME).
- 4) I have practiced my profession for more than 45 years. I have worked for Sherritt Gordon Mines Ltd., (1955 to 1970), Marinduque Mining & Industrial Corporation in The Philippines (1970-77), Fluor Daniel Wright Engineers, Vancouver, (1978-1993) and in 1993 founded O'Kane Consultants, Inc. I was the original President of that company.
- 5) I have specialized in development of new metallurgical processes and am the co-inventor of 10 patents in the field of hydrometallurgy of nickel, copper, cobalt and platinum. I have extensive operating and project management experience.
- 6) I was retained by PolyMet to coordinate the metallurgical process development of the NorthMet property. I last visited Lakefield Research, Ltd., the site of the metallurgical testing and pilot plant, on December 11& 12, 2000.
- 7) I have been involved with metallurgy portion of the pre-feasibility study.
- 8) I am not aware of any material act or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 9) I am an independent qualified person based on the test set out in Section 1.5 of Form 43-101. I am a shareholder in the company holding the rights to the process technology proposed for NorthMet and I own 5,000 common shares of PolyMet. Other than consulting fees, I have not received, nor do I have any arrangement to receive securities or other compensation with respect to the Project.

# CERTIFICATE OF PATRICK TERRANCE O'KANE (continued)

- 10) O'Kane Consultants, Inc. issued a scoping study on the NorthMet Project in July 1999. I was the principal author of that report.
- 11) I have read Instrument 43-101and Form 43-101.F1 and the technical report has been prepared in compliance with both documents.

T.T. O'Kane

D. I.I. T. O.W. D.F.

Patrick Terrance O'Kane, P.Eng.

Principal

#### CERTIFICATE OF BRIAN D. KENNEDY

# I, Brian D. Kennedy, do hereby certify that:

- 1) I am employed by the engineering and construction company AMEC E&C Services Inc., in the capacity of senior metallurgical engineer. I reside in the Phoenix office of AMEC, located at 2001 West Camelback Road, Suite 430, Phoenix, Arizona, USA, 85015.
- 2) I am a graduate of the University of British Columbia with a Bachelor of Applied Science degree in Metallurgical Engineering, 1985.
- 3) I am a member of the Association of Professional Engineers and Geoscientists of the Province of British Columbia.
- 4) I have practiced my profession as a consulting engineer for over 13 years. I have worked for Fluor Daniel Wright, Ltd. (1987-1996), Rescan Engineering, Ltd. (1996-1997), and AMEC E&C Services Inc. (1997-present).
- 5) I have not visited the NorthMet property.
- 6) I have been responsible for the process plant and infrastructure facilities portion of the prefeasibility study.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the report misleading.
- 8) I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101.
- 9) I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

Brian D. Kennedy, P.Eng. Senior Metallurgical Engineer

# CERTIFICATE OF DAVID E. NICHOLAS

# I, David E. Nicholas, do hereby certify that:

- 1. I am employed by the consulting firm of Call & Nicholas, Inc. in the capacity of geological engineer. The office of Call & Nicholas, Inc. is located at 2475 N. Coyote Dr., Tucson, Arizona, 85745, USA.
- 2. I am a graduate of the University of Arizona with a M.S. degree in Geological Engineering, 1976.
- 3. I am a member in good standing with the Society of Mining, Metallurgy, and Exploration.
- 4. I have practiced my profession as a consulting engineer for 25 years. I have worked for Hanna Mining Company. (1970-1973) in Montana, Missouri, and Arizona.
- 5. I have not visited the property but an engineer in our company, Mr. Dan Lowe has.
- 6. I have been involved in the geotechnical assessment of the open-pit portion of the pre-feasibility study.
- 7. I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 8. I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101.
- 9. A memorandum entitled "Pre-Feasibility Level Geotechnical Recommendations for the PolyMet Mining Corporation's NorthMet Pit" was published in March 2001 and a memorandum entitled "Initial Northmet Slope Angles for Cone Miner" was published in September 1999 by Call & Nicholas, Inc.
- 10. I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

David E. Nicholas	
President	

# CERTIFICATE OF DANIEL J. LOWE

- I, Daniel J. Lowe, do hereby certify that:
- 1) I am employed by the consulting firm of Call & Nicholas, Inc. in the capacity of geological engineer. The office of Call & Nicholas, Inc. is located at 2475 N. Coyote Dr., Tucson, Arizona, 85745, USA.
- 2) I am a graduate of Michigan Technological University with a B.S. degree in Geological Engineering, 1992.
- 3) I am a member in good standing with the Society of Mining, Metallurgy, and Exploration.
- 4) I have practiced my profession as a consulting engineer for seven years. I have worked for Cleveland-Cliffs Iron Co. (1992-1993) at the Tilden Mine.
- 5) I last visited the NorthMet property during October 12-22, 1999.
- 6) I have been involved in the geotechnical assessment of the open-pit portion of the prefeasibility study.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 8) I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101.
- 9) A memorandum entitled "Pre-Feasibility Level Geotechnical Recommendations for the PolyMet Mining Corporation's NorthMet Pit" was published in March 2001 and a memorandum entitled "Initial Northmet Slope Angles for Cone Miner" was published in September 1999 by Call & Nicholas, Inc.
- 10) I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

Daniel J. Lowe	
Geological Engineer	

# CERTIFICATE OF MICHAEL G. HESTER

# I, Michael G. Hester, do hereby certify that:

- 1) I am employed by the consulting firm of Independent Mining Consultants, Inc. in the capacity of Vice President and principal mining engineer. The office of Independent Mining Consultants, Inc. is located at 2700 E. Executive Drive, Suite 140, Tucson, Arizona, 85711, USA.
- 2) I am a graduate of the University of Arizona with a M.S. degree in Mining Engineering, 1982, and a B.S. degree in Mining Engineering, 1979.
- 3) I am a member in good standing of the Society of Mining, Metallurgy and Exploration (SME), and the Canadian Institute of Mining, Metallurgy and Petroleum (CIM).
- 4) I have practiced my profession as a consulting mining engineer for over 22 years. I have worked for Pincock, Allen & Holt, Inc. (1979 1983) and Independent Mining Consultants, Inc. (1983 to present) of which I am one of the founding partners. I also worked in the Department of Mining and Geological Engineering of the University of Arizona as an Adjunct Lecturer during 1997 and 1998, where I taught classes in mine planning and mine evaluation.
- 5) I have not visited the NorthMet property.
- 6) I have been involved with the following items of the pre-feasibility report: 1) development of the resource model and review of the available quality control data, 2) development of the mine capital and operating costs, 3) financial analysis and development of the cashflow model, and 4) overall assembly of the pre-feasibility report.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 8) I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101.
- 9) I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

Michael G. Hester
Vice President and Principal Mining Engineer

### CERTIFICATE OF HERBERT E. WELHENER

I, Herbert E. Welhener, do hereby certify that:

- 1) I am employed by the consulting firm of Independent Mining Consultants, Inc. in the capacity of Vice President and principal mining engineer. The office of Independent Mining Consultants, Inc. is located at 2700 E. Executive Drive, Suite 140, Tucson, Arizona, 85711, USA.
- 2) I am a graduate of University of Arizona with a B.S. degree in Geology, 1973.
- 3) I am a member in good standing of the Society of Mining, Metallurgy and Exploration (SME) for which I have served on a number of committees both at the national and local levels.
- 4) I have practiced my profession as a consulting mining engineer for over 25 years. I have worked for Pincock, Allen & Holt, Inc. (1972 1983) and Independent Mining Consultants, Inc. (1983 to present) of which I am one of the founding partners.
- 5) I last visited the NorthMet property during the period of December 12 and 13, 2000.
- 6) I have been involved with the mining portion of the pre-feasibility study along with the overall assembly of the pre-feasibility report.
- 7) I am not aware of any material fact or material change with respect to the subject matter of the technical report which is not reflected in the technical report, or the omission to disclose said material which makes the technical report misleading.
- 8) I am an independent qualified person based on the tests set out in Section 1.5 of Form 43-101.
- 9) A report entitled "Interim Report on Resource Estimation, NorthMet Project" was published by Independent Mining Consultants, Inc. in October 1999. I was the principal author of this report.
- 10) I have read Instrument 43-101 and Form 43-101F1 and the technical report has been prepared in compliance with both documents.

Herbert E. Welhener

Vice President and Principal Mining Engineer

### 3.0 PROJECT ASSUMPTIONS

Several assumptions have been made during the development of the NorthMet pre-feasibility study, some of which will be revised as the project moves forward. The assumptions made provided a basis for the pre-feasibility study and include such items as:

- Mill Throughput Rate. The mill average throughput rate of 55,000 tons per day was selected based on early evaluations prepared by O'Kane in July 1999. Further study is needed to optimize the process rate relative to mine production, cutoff grade, and capital and operating costs.
- Uniform Recoveries Throughout The Deposit. The plant recoveries are based on the bulk sample collected from the drilling during late 1999 and early 2000 from the near surface, north central area of the deposit. The samples for the August 2000 variability testwork were collected from the same area. The results of this testwork showed similar recovery results over the grade ranges tested from the above-mentioned area of the deposit. Based on this work, the process recoveries have been assumed to be uniform throughout the deposit in both location and grade range for the pre-feasibility study. More test work will be needed to confirm this assumption as the project moves forward.
- Open Pit Slope Angles. CNI has provided preliminary slope angles and a worst-case recommendation that all of the Virginia Formation be mined from the footwall side of the pit. The CNI slope angle recommendations have been incorporated into the pit design, but the recommendation to remove all of the Virginia Formation from the footwall has not been incorporated. Additional slope angle investigation work will be completed as part of the next stage of the project.
- Waste Dump Sequence. The waste dumps have been designed and sequenced as two large dumps north of the pit and one small backfill dump in the northeast pit area. The dumps have been built from the bottom up to the maximum size of the dump footprint. The land disturbance can be reduced by sequencing the dumps into smaller units that expand outward over the life of the project. Different approaches to waste placement will be investigated in the next stage of the project.
- Land Surface Rights. It is assumed for the pre-feasibility study that surface rights
  to all required land can be obtained. To date there are no indications that this is
  not achievable.
- LTV assets. The LTV Mining Company has declared bankruptcy. Access to the NorthMet project is across LTV land; it is assumed that this access will be available in the future. The LTV rail line goes through the NorthMet project area and it is assumed that it will be available for the project.

- Water Management. The management of the water resources is important to the
  project and it is planned for the re-cycle of the supernatant water from both the
  flotation and hydrometallurgical tailings facilities back to the process plant. This
  will minimize the amount of required make-up water or possible water discharge
  from the tailings facilities.
- Make-Up Water. The plant will require a quantity of make up water as part of the process. It is assumed that this water will be available from one of the near-by closed iron ore pits.
- Water Discharge. Water may be discharged from the property during periods of high precipitation. The amount and quality of this water is not known at this time; it is assumed that if treatment is necessary it can be achieved to meet water quality regulations for discharge.
- Project Permitting. It is assumed that all operating and environmental permits will be received in a timely manner. Based on the preliminary environmental work already completed, there is no indication that this will not happen.

### 4.0 LAND STATUS

### 4.1 MINERAL RIGHTS

In 1989, PolyMet (as Fleck Resources) acquired a twenty-year renewable lease for the mineral rights to the NorthMet deposit from USX. The lease is subject to yearly lease payments before production and then to 3 to 5 % sliding scale Net Smelter Return royalty based on the value of the ore. The lease payments prior to production are considered advance royalties and will be credited to the production royalty.

The lease covers Sections 1, 2, 3, 9, 10, 11, and 12 of Township 59N, Range 13W, with the following exceptions:

- Section 1, SE <sup>1</sup>/<sub>4</sub> of SE1/4
- Section 9, SW <sup>1</sup>/<sub>4</sub> of SE <sup>1</sup>/<sub>4</sub>
- Section 10, SW 1/4 of SW 1/4, NW 1/4 of SW 1/4, SE 1/4 of SE 1/4 and SW 1/4 of SE 1/4
- Section 12, NW ¼ of NE ¼

Preliminary work done by North Mining as part of the NorthMet Joint Venture indicates that the Longyear Mesaba Trust holds the parcels in section 9 and the SW ¼ of Section 10. The only parcel that contains ore within the pit is the NW ¼ of the SW ¼ of Section 10.

Figure 4-1 shows the mineral rights in the area of the pit, potential waste dumps and tailings storage areas. USX owns the mineral rights in Section 4 that would be covered by one of the potential waste dumps. Substantial portions of the area covered by potential tailings are held by the State of Minnesota, with the remainder held by other individuals or organizations. The information on the map, with the exception of sections 1, 2, 3, 9, 10, 11, and 12 in Township 59N, Range 13W comes from preliminary work done by North Mining.

# 4.2 SURFACE OWNERSHIP

The United States Forest Service (USFS) acquired the surface rights to the NorthMet property from USX in the 1930's and, at present, the USFS remains the surface owner of most of the NorthMet property. USX retained the mineral rights and the right to explore and mine on the site. As a result of this retention, while the USFS is the surface owner for most of the NorthMet Property, they cannot prohibit mining on the site and will likely have a somewhat limited capacity for decision making relative to site activities. LTV Steel Mining Company/Erie Mining Company owns portions of sections 10, 11, and 12 near their private railroad. Figure 4-2 shows the surface owners in the area of the potential NorthMet pit, waste dumps, and tailings storage. In the tailings area surface owners are the USFS, the State of Minnesota, and St. Louis County (tax-forfeited land). Information on the land map was compiled from preliminary work done by North Mining and from the St. Louis County Land Atlas and Plat Book (1996).

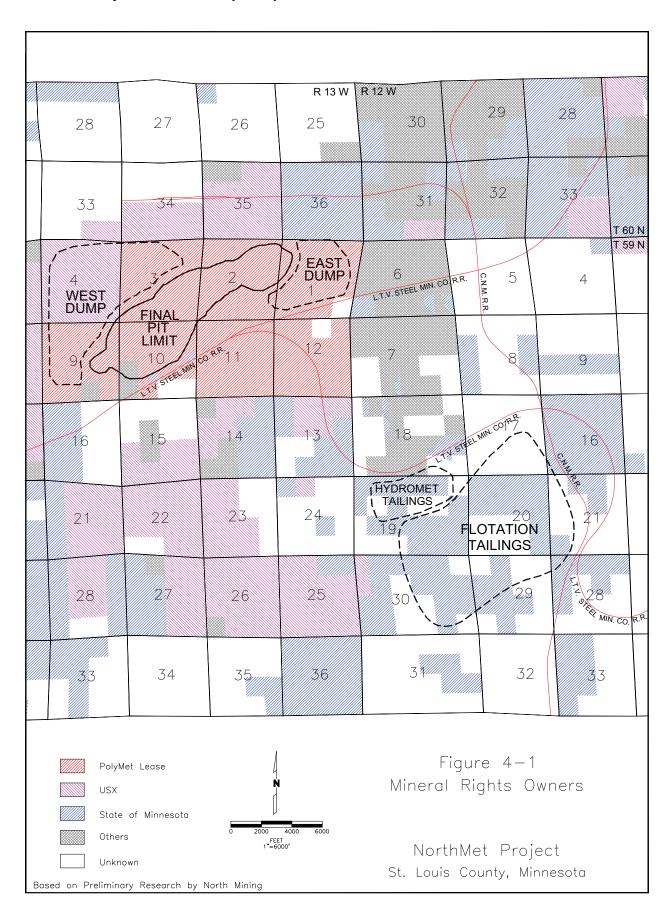
PolyMet has approached the USFS with the idea of acquiring the NorthMet surface rights through a land swap. This would simplify the permitting process and give access to land for waste dumps, tailings storage, and plant and office facilities. The USFS has expressed its willingness to do so. The swap would include all of sections 1, 2, 3, 4, and 9, and those portions of sections 10, 11, and north half of 12 that are owned by the USFS, as well as the portions of sections 17, 19, 20, 21, 29, and 30 in Township 59 N, Range 12 W that may be covered by tailings. The total amount of property involved in the land swap would be approximately 5850 acres out of a total project requirement of nearly 7430 acres.

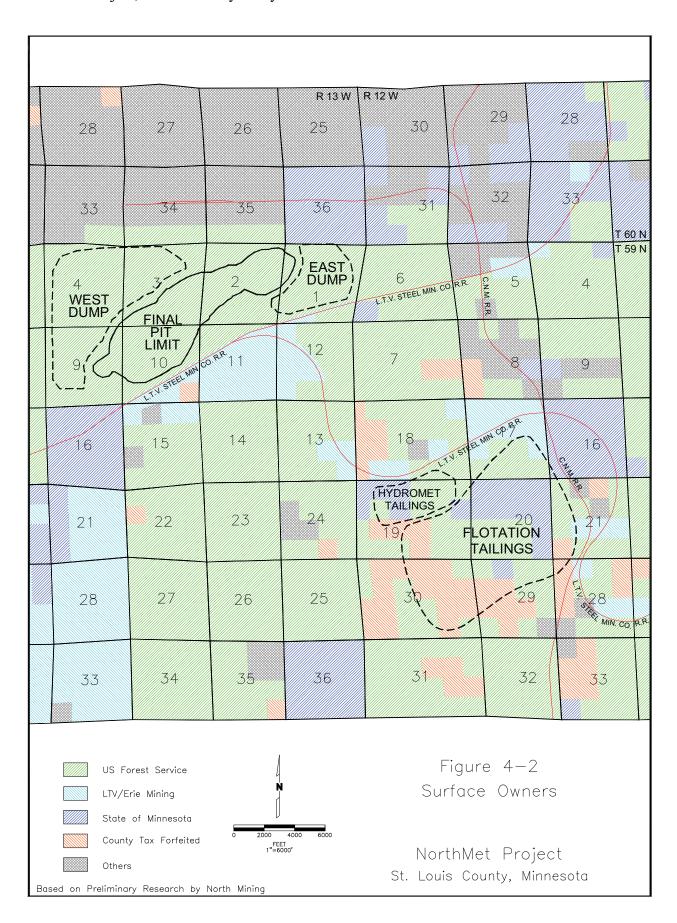
### 4.3 FUTURE WORK

Land issues that have to be researched for the final bankable feasibility document include:

- Mineral rights ownership of the seven parcels that are excluded from the USX lease
- Surface ownership of the property that is not held by the USFS, i.e. near the LTV railroad
- Mineral rights and surface owners of the land that will be covered by the tailings facility

For the bankable document, PolyMet believes it necessary to secure, as a minimum, options on the surface and mineral rights for all the land that would be impacted by the planned waste dumps, tailings storage facilities, mine plant and other buildings, and the pit.





# 5.0 GEOLOGY AND RESOURCES

# 5.1 REGIONAL GEOLOGY

The geology of northeastern Minnesota is predominately Precambrian in age. Approximately 1.1 billion years ago, intra-continental rifting resulted in huge volumes of mafic volcanics and associated intrusions along a portion of the Midcontinent Rift System, which extends through the Lake Superior Region to Kansas (Figure 5-1). The rift system is characterized by a gravity high and the thinning or absence of continental crust.

The Midcontinent Rift consists of three parts: thick lava flows, intrusive rock, and overlying sedimentary rock. The volcanic sequences are generally tholeitic to subalkaline flood basalts derived from a mantle source. Minor felsic to intermediate flows exhibit crustal contamination. There are three major intrusive complexes: the Coldwell Complex of Ontario, the Mellen Complex along the south shore of Lake Superior and the Duluth complex along the north shore. The sedimentary rocks are mainly fluvial red beds filling the rift structure. The Duluth Complex (Figure 5-2) is the host of NorthMet mineralization. The complex lies along the projection of the Great Lakes Tectonic Zone, an Archean suture zone, the Archean Vermilion Fault, and the Early Proterozoic shelf margin. It extends in an arcuate belt from Duluth to the northeastern tip of Minnesota. Emplacement of the intrusion appears to have been along a system of northeast-trending normal faults that form half-grabens stepping down to the southeast (Figure 5-3). The magma was intruded as sheet-like bodies along the contact between the Early Proterozoic sedimentary rocks of the Animikie Group and the basaltic lava flows of the North Shore Volcanic Group.

There are two types of mineralization related to the rift event: hydrothermal and magmatic. The hydrothermal deposits include native copper in basalts and sedimentary interbeds, such as on the Keewenaw Peninsula, sediment-hosted copper sulfide and native copper, represented by the White Pine Mine of Michigan, copper sulfide veins in volcanics, and polymetallic veins (Ag-Ni-Co-As-Bi) in volcanics. The magmatic deposits include Cu-Ni-PGM mineralization and Ti-Fe mineralization in the Duluth complex, uranium and rare earth

elements in carbonatites, and Cu-Mo in breccia pipes. More locally (Figure 5-4), the magmatic deposits lie along the northwestern contact of the Duluth Complex with the underlying sediments and Giants Range Batholith. NorthMet and the Babbitt (or Minnamax) deposits are the largest of the Cu-Ni-PGM mineralization.

### 5.2 LOCAL GEOLOGY AND DEPOSIT DESCRIPTION

# 5.2.1 Rock Types

The Duluth Complex is represented by the Partridge River Intrusion in the NorthMet area. The intrusion consists of light to dark gray troctolitic rock varying from troctolitic anorthosite to augite troctolite, with thin layers of melatroctolite or picrite. The rock types are classified by percentage of plagioclase, olivine, and clinopyroxene. The melatroctolite layers tend to be fine-grained with distinct layering. The Partridge River Intrusives have been sub-divided into seven lithologic units (Figure 5-5):

- Unit 7 and Unit 6 texturally homogeneous plagioclase-rich troctolite, each with a persistent ultramafic base. Unit 6 contains a mineralized horizon in the southwestern portion of NorthMet, which is relatively enriched in PGM's relative to copper. Units 6 and 7 are each about 400 ft thick.
- Unit 5 coarse-grained anorthositic troctolite (300 ft) grading down to Unit 4.
- Unit 4 homogeneous augite troctolite and troctolite, with a less persistent ultramafic horizon. The contact between 4 and 5 is difficult to establish and the two units may actually be a single unit.
- Unit 3 the most easily recognized unit because of its mottled appearance due to olivine oikocrysts. It is a fine-grained troctolitic anorthosite to anorthositic troctolite. Average thickness is 250 feet, but locally can be up to 600 feet.
- Unit 2 homogeneous troctolite with abundant ultramafic units and a generally persistent basal ultramafic. This unit shows the most variation in thickness and may be absent entirely.
- Unit 1 the most heterogeneous unit, both texturally and compositionally. Grain size is generally coarser at the top of the unit and fines downward. The unit contains abundant inclusions of the footwall rock and is noritic toward the base. This is the main sulfide-bearing unit. Two ultramafic layers are generally present. Unit 1 is probably the result of multiple pulses of magma injection. Average thickness is about 450 feet.

The footwall consists of Proterozoic sedimentary rocks of the Animikie Group, which resulted from a single depositional sequence in a transgressive sea. The oldest formation, the Pokegama Quartzite represents well-sorted clastic material deposited on a stable shelf. The Biwabik Iron Formation contains alternating sequences of ferruginous chert and slate. The Iron Formation has been extensively studied because of its importance to the iron mining industry and contains several members and submembers. The youngest formation is the Virginia Formation, consisting of argillite and graphitic argillite with interbeds of greywacke, siltstone, and minor calc-silicate. The Virginia Formation appears to decrease in thickness from the surface contact with the Duluth Complex toward the interior of the Complex to the southeast. Inclusions of the Virginia Formation, as biotite hornfels, can be found in all units, but are especially abundant in Unit 1.

### 5.2.2 Structure

The general trend of the sedimentary rocks at the NorthMet deposit is to strike to the eastnortheast and to dip to the southeast about 15-25 degrees, and the Partridge River Intrusion
appears to follow this general trend. Two east-northeast-trending faults have been identified
through the construction of cross-sections. The faults are steeply dipping and normal in
character; offset ranges from negligible to 600 feet down to the southeast. A third major
fault has been identified in the western portion of the area and can be traced to the
Northshore Mine to the north. Movement on this fault is down to the east. Numerous other
faults can be identified in the cross-sections, but offset is small and they lack continuity.
The cross-sectional view shows considerable offset in the more southerly fault, and less
offset on the more northerly fault. This relationship can vary over the strike of the deposit.

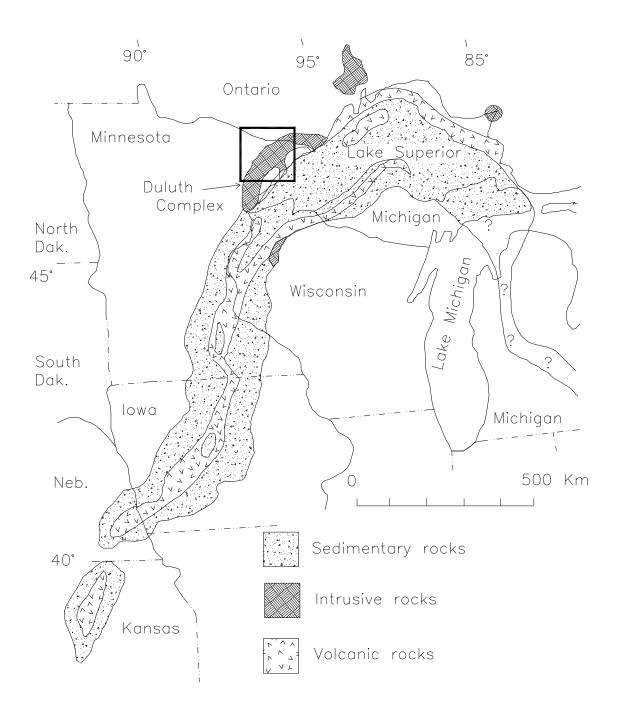


Figure 5—1: Sketch map showing the location of the midcontinent rift system. Map from Chandler, 1990.

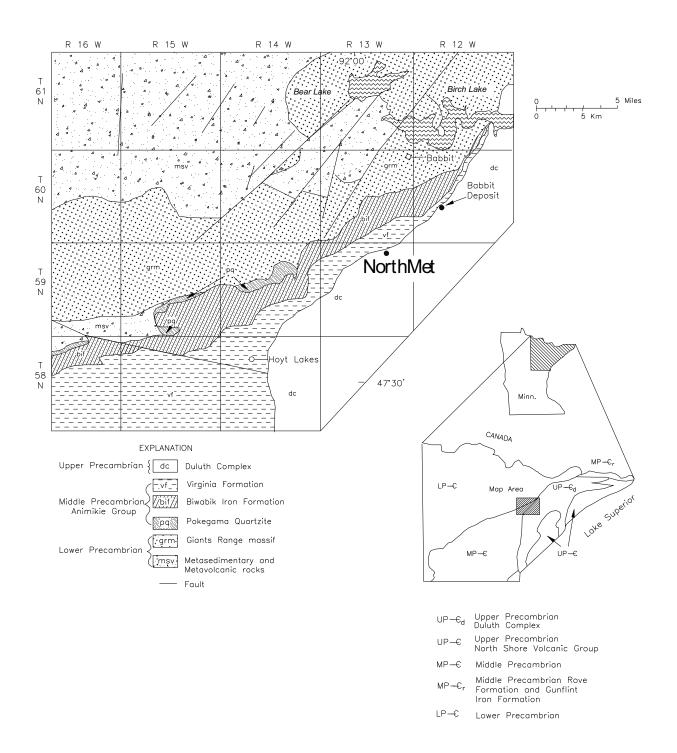


Figure 5-2: Regional Geology of the NorthMet area. Scale c. 1:500,000. After a map in Andrews and Ripley, 1989.

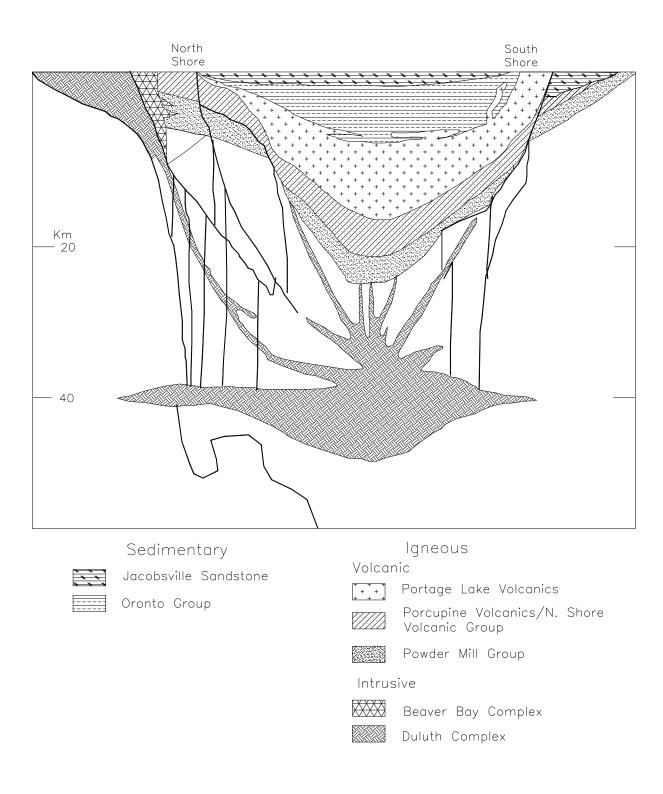


Figure 5-3: Generalized Cross-Section Mid Continent Rift System

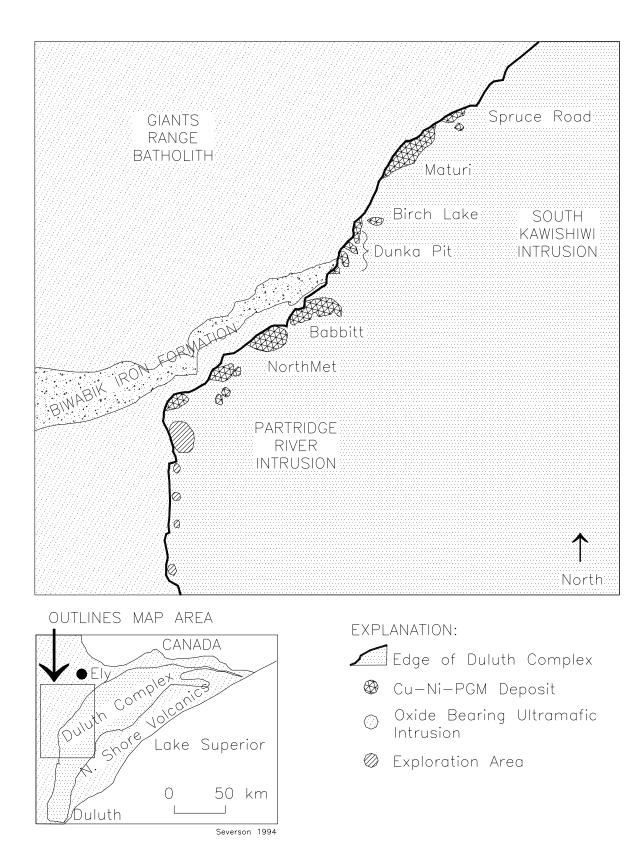


Figure 5-4: West Edge, Duluth Complex

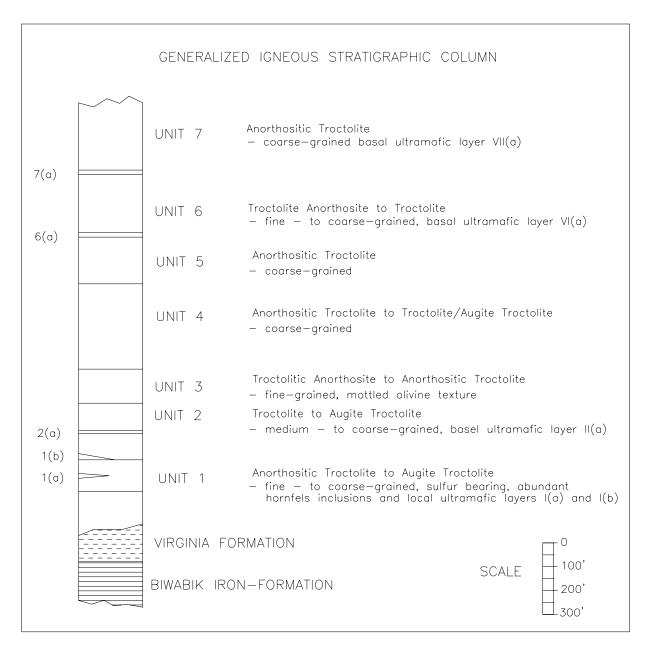


FIGURE 5-5: Generalized igneous stratigraphic column for the NorthMet deposit, taken from Geerts, 1991.

# 5.3 MINERALOGY

The metals of interest at NorthMet are copper, nickel, cobalt, platinum, palladium, gold, and lesser amounts of rhodium and ruthenium. In general, the metals are positively correlated with copper mineralization; cobalt is the main exception. Mineralization occurs in four horizons throughout the NorthMet property. Three of these horizons are within basal Unit 1, and in some drillholes the horizons are indistinguishable from each other. The thickness of each of the three horizons varies from 5 to more than 200 feet. Unit 1 mineralization is found throughout the deposit. A less extensive mineralized zone is found in Unit 6, and it is relatively enriched in PGM's compared to Unit 1.

Sulfide mineralization consists of chalcopyrite, cubanite, pyrrhotite, and pentlandite, with minor bornite, violarite, pyrite, sphalerite, galena, talnakhite, mackinawite, and valleriite. Sulfide minerals occur mainly as blebs interstitial with plagioclase, olivine, and augite grains, but also may occur within plagioclase and augite grains, as intergrowths with silicates, or as fine veinlets. The percentage of sulfide varies from trace to about 5%. Palladium, platinum, and gold are associated with the sulfides.

# 5.4 ALTERATION

The majority of the rock at NorthMet is unaltered, with minor alteration found along fractures and micro-fractures. Alteration consists of serpentine, chlorite, and magnetite replacing olivine, uralite and biotite replacing pyroxene, and sausserite and sericite replacing plagioclase. As would be expected in a magmatic deposit of this type, sulfide mineralization does not appear to be directly related to alteration.

# 5.5 SUMMARY OF DRILLING PROGRAMS

Table 5-1 summarizes the drilling campaigns for the NorthMet property. The US Steel drilling was done during the late 1960's. The original US Steel work was based on a copper-nickel underground mining scenario. US Steel's assaying did not include the platinum group metals.

In 1989, PolyMet (then Fleck Resources) entered into a 20-year renewable lease with US Steel for the NorthMet (then Dunka Road) deposit. At that time, PolyMet did some relogging and considerable re-assaying, including gold and PGM assays, but did not drill additional holes.

NERCO Minerals Co. leased the property from PolyMet during 1990 and drilled 4 holes (2 were un-sampled metallurgical holes) and did a resource calculation as part of an evaluation of the property. NERCO allowed their option to expire during 1991.

Table 5-1: Sumr	nary of Drilling Pr	ograms		
Company	Drilling Type	No. of Holes	No. of Feet	Assay Intervals
US Steel	BX Core	112	133,909	5,037
NERCO	BQ Core	2	842	167
1998 PolyMet	RC	14	6,370	1,274
1999 PolyMet	BTW Core	3	2,476	455
	RC	18	9,300	1,868
	Mixed Core/RC	3	2,660	534
2000 PolyMet	BTW Core	16	10,714	1,984
	RC	20	8,980	1,798
PolyMet Total		74	40,500	7,913
TOTAL		188	175,251	13,117
	Core Total	133	147,941	7,643
	RC Total	52	24,650	4,940
	Mixed Total	3	2,660	534

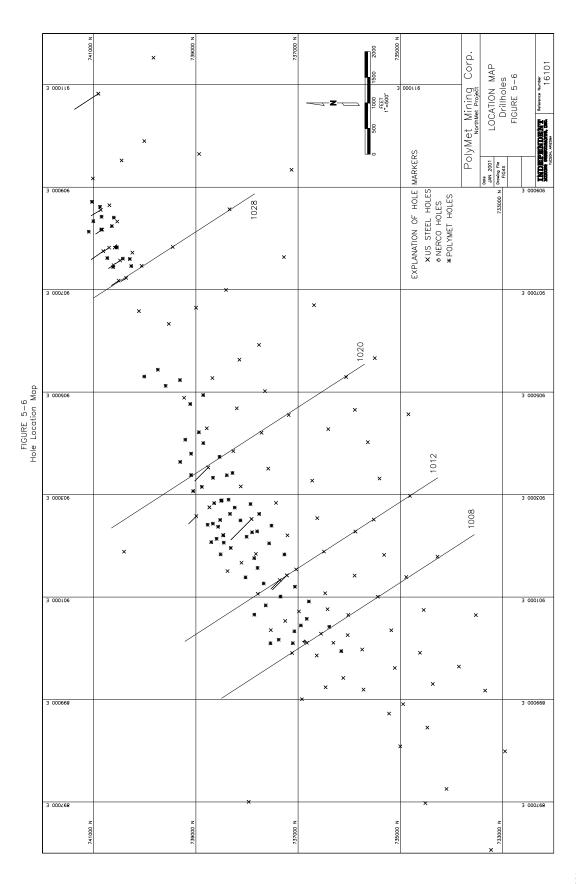
During 1998, 1999, and 2000 PolyMet did considerable additional RC and core drilling, as shown on Table 5-1. One purpose for much of the drilling was to supply material for metallurgical testing.

Table 5-1 shows that the drilling through October 2000 consists of 133 core holes for 147,941ft, 52 RC holes for 24,650ft and 3 mixed holes (initial RC followed by core) for 2,660ft. PolyMet drilled 13 core holes in November-December 2000 that are not included in this prefeasibility study.

Figure 5-6 is a hole location map showing the locations of the US Steel and PolyMet drilling. The NERCO holes are also posted, but they are not obvious since they twinned US Steel holes. The map shows that the PolyMet drilling is mostly in the area where the deposit is near the surface (since the deposit strikes about N57°E and dips 25° to 36° southeast. The only deep drilling is provided by the US Steel holes.

Figure 5-7 shows a cross section of the deposit with the rock type geology included. It can be seen that the geologic interpretation consists of  $20^{\circ}$  dipping rock units offset by near vertical faulting. Copper grades are also shown on the section.

5-12



200

200

# 5.6 METALLURGICAL SAMPLING PROGRAMS

Metallurgical samples have been collected for three different sampling programs:

- 1. The 1998 bench scale testing program. This included samples from 514 drillhole sample intervals.
- 2. The year 2000 pilot plant program. This included 747 drillhole sample intervals.
- 3. The variability testing program (20 samples, one each from 20 holes).

All of the metallurgical samples are from the PolyMet drilling programs.

Figure 5-8 shows the location of the drillholes from which the various metallurgical samples were drawn compared to the entire drillhole database. It can be seen that the portion of the orebody less than 1000 ft in depth is reasonably well represented in the sampling programs. To date, no samples have been taken from deeper ore zones.

Table 5-2 shows summary statistics for the sample intervals used for the various programs. It can be seen that the pilot plant samples included 747 samples at a mean copper grade of 0.397%. The bench scale samples included 514 samples at a mean copper grade of 0.424% and the variability samples included 20 samples at a mean copper grade of 0.451%.

The bottom of Table 5-2 shows the summary statistics of 20ft drillhole composites inside the IMC ore zones (based on NSR cutoff of \$US 4.00). There are 2,252 composites with a mean copper grade of 0.288%. To date, lower grade material that will likely be processed has been significantly under-represented in the metallurgical sampling.

Future studies need to sample material from the deeper ore zones and test more lower-grade material.

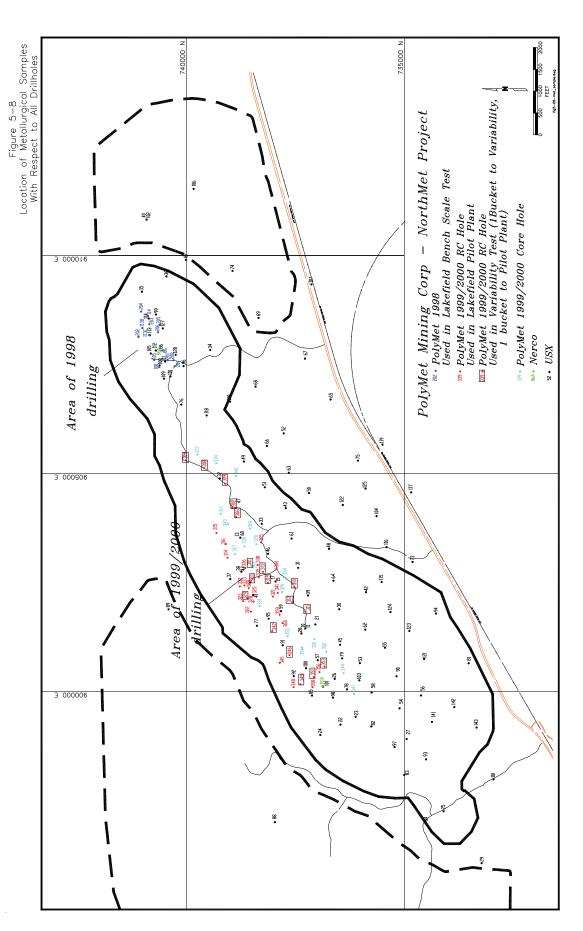


Table 5-2: Summary of Metal	llurgical Sa	mples Ve	rsus 20ft (	Composite	s in Ore	Zone		
	No. of	NSR	Copper	Nickel	Cobalt	Palladium	Platinum	Gold
Description	Samples	(\$US)	(%)	(%)	(ppm)	(ppm)	(ppm)	(ppm)
Pilot Plant Samples	747	14.80	0.397	0.116	82.4	0.363	0.086	0.054
Bench Scale Samples	514	16.02	0.424	0.131	86.3	0.385	0.094	0.057
Variability Samples	20	15.85	0.451	0.133	88.4	0.334	0.100	0.042
20ft Composites (Ore Zone)	2252	10.89	0.288	0.082	66.1	0.273	0.074	0.039

# 5.7 BLOCK GRADE ESTIMATION

The resource estimate used for this study is based on a block model developed by IMC. Block grade estimates were done for copper, nickel, cobalt, platinum, palladium, gold, iron, and sulfur. The grade estimates were done by ordinary kriging. An ore zone was also developed for the grade estimations. This was done by an indicator kriging method using a discriminator NSR value of \$4.00 per ton to identify the blocks likely to be above this economic threshold. Only blocks identified as being in the zone were estimated and only drillhole composites inside the zone were used to estimate the blocks. The structural boundaries, and some of the rock type boundaries, were also respected during the estimation.

# 5.8 GEOLOGIC RESOURCE

# 5.8.1 Pre-Feasibility Study Resource Estimate

Table 5-3 presents the geologic resources of the NorthMet deposit by various NSR cutoff grades. These are the resources based on the model used for the pre-feasibility study. The resources are also shown by the measured, indicated, and inferred resource categories. At the \$US 4.00 NSR cutoff the total resource is 1.0 billion tons at 0.323% copper, 0.085% nickel, 62.07 ppm cobalt, 0.319 ppm palladium, 0.088 ppm platinum, and 0.045 ppm gold. The NSR and copper equivalent grades of this material are \$12.24 and 0.877% respectively. It can also be seen that roughly 1/3 of the resource falls in each resource category.

Table 5-4 shows the geologic resource by various total copper cutoff grades. At the 0.1% copper cutoff the resource is about 1.0 billion tons. It can be seen that the median copper grade of the resource is about 0.3%; about  $\frac{1}{2}$  of the resource is above and  $\frac{1}{2}$  below this grade. It can also be seen that only about  $1/10^{th}$  of the resource is above 0.5% copper and almost none of the resource is above 0.6% copper.

Table 5-3	Table 5-3: Geologic Reso		by Varior	<b>IS NSR CU</b>	ıtoff Grad€	s and Re	source CI	urce by Various NSR Cutoff Grades and Resource Classification	c	
NSR	Resource	Ore	NSR	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Cu Eq
Cutoff	Category	Ktons	(\$N\$)	(%)	(%)	(mdd)	(mdd)	(mdd)	(mdd)	(%)
\$4.00	Measured	334,822	11.46	0.303	0.084	62.99	0.287	0.079	0.041	0.821
\$4.00	Indicated	308,378	12.45	0.329	0.085	61.56	0.326	0.091	0.047	0.892
\$4.00	Inferred	360,234	12.78	0.337	0.086	58.88	0.343	0.093	0.048	0.916
\$4.00	Total	1,003,434	12.24	0.323	0.085	62.08	0.319	0.088	0.045	0.877
\$5.00	Measured	323,719	11.69	0.309	0.086	80.99	0.295	0.081	0.042	0.838
\$5.00	Indicated	295,123	12.80	0.337	0.087	61.41	0.339	0.094	0.049	0.918
\$5.00	Inferred	335,061	13.40	0.351	0.089	58.89	0.365	0.099	0.051	0.961
\$5.00	Total	823,903	12.63	0.332	0.087	62.11	0.333	0.091	0.047	0.906
\$6.00	Measured	301,167	12.15	0.320	0.088	66.41	0.310	0.084	0.043	0.871
\$6.00	Indicated	278,108	13.24	0.347	0.089	61.58	0.354	0.098	0.051	0.949
\$6.00	Inferred	309,555	14.05	0.365	0.092	59.30	0.390	0.105	0.054	1.007
\$6.00	Total	888,830	13.15	0.344	0.090	62.42	0.352	960'0	0.049	0.943
\$7.00	Measured	278,579	12.61	0.332	060'0	66.73	0.325	0.088	0.045	0.904
\$7.00	Indicated	263,776	13.61	0.356	0.091	61.67	0.368	0.102	0.053	0.976
\$7.00	Inferred	289,048	14.59	0.377	0.094	59.43	0.410	0.110	0.056	1.046
\$7.00	Total	831,403	13.62	0.355	0.092	62.29	0.368	0.100	0.051	0.976
\$8.00	Measured	254,073	13.10	0.345	0.093	66.91	0.342	0.092	0.047	0.939
\$8.00	Indicated	247,175	14.02	0.365	0.092	61.89	0.384	0.106	0.055	1.005
\$8.00	Inferred	271,815	15.04	0.387	0.096	59.96	0.427	0.115	0.058	1.078
\$8.00	Total	773,063	14.08	0.366	0.094	62.86	0.385	0.105	0.053	1.009
\$9.00	Measured	225,035	13.70	0.361	0.095	67.07	0.362	0.097	0.050	0.982
\$9.00	Indicated	222,012	14.65	0.380	0.095	62.47	0.407	0.112	0.057	1.050
\$9.00	Inferred	244,546	15.78	0.403	0.099	60.64	0.455	0.121	0.062	1.131
\$9.00	Total	691,593	14.74	0.382	0.096	63.32	0.409	0.110	0.056	1.057
\$10.00	Measured	193,265	14.38	0.379	0.098	67.27	0.385	0.102	0.052	1.031
\$10.00	Indicated	197,282	15.29	0.395	0.097	62.81	0.430	0.118	090'0	1.096
\$10.00	Inferred	225,163	16.32	0.416	0.101	61.00	0.474	0.126	0.064	1.170
\$10.00	Total	615,710	15.38	0.398	0.099	63.55	0.432	0.116	0.059	1.103

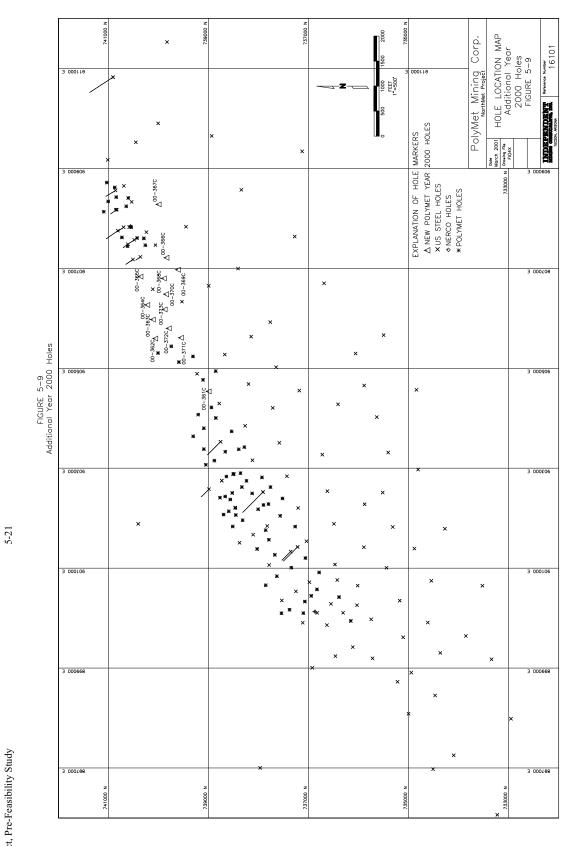
<b>Table 5-4:</b>	: Geologic		by Variou	us Copper	Cutoff Gr	ades and	Resource	Resource by Various Copper Cutoff Grades and Resource Classification	ıtion	
Copper	Resource	Ore	NSR	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Cu Eq
Cutoff (%)	Category	Ktons	(\$N\$)	(%)	(%)	(mdd)	(mdd)	(mdd)	(mdd)	(%)
0.10	ı	332,588	11.44	0.303	0.084	65.92	0.286	0.078	0.041	0.820
0.10	Indicated	311,128	12.37	0.327	0.085	61.49	0.323	060.0	0.047	0.887
0.10	Inferred	365,596	12.65	0.334	0.085	58.83	0.338	0.092	0.048	0.906
0.10	Total	1,012,312	12.16	0.322	0.085	62.00	0.316	0.087	0.045	0.872
0.15	Measured	315,618	11.82	0.314	0.086	00'99	0.298	0.081	0.042	0.847
0.15	Indicated	295,601	12.76	0.338	0.087	61.39	0.336	0.094	0.049	0.914
0.15	Inferred	343,509	13.16	0.347	0.088	58.88	0.355	0.096	0.050	0.943
0.15	Total	954,728	12.59	0.333	0.087	62.01	0.330	060'0	0.047	0.905
0.20	Measured	265,142	12.79	0.341	0.091	66.67	0.326	0.088	0.046	0.917
0.20	Indicated	262,250	13.55	0.359	0.091	61.87	0.361	0.100	0.052	0.971
0.20	Inferred	297,593	14.25	0.374	0.093	59.78	0.391	0.105	0.054	1.021
0.20	Total	824,985	13.56	0.359	0.092	62.66	0.361	0.098	0.051	0.972
0.25	Measured	210,692	13.85	0.373	0.097	67.25	0.357	960'0	0.050	0.993
0.25	Indicated	217,550	14.59	0.387	0.096	62.34	0.394	0.109	0.056	1.046
0.25	Inferred	249,319	15.44	0.404	0.099	60.57	0.431	0.115	0.059	1.107
0.25	Total	195'229	14.67	0.389	0.097	63.22	968.0	0.107	0.055	1.052
0.30	Measured	157,165	15.07	0.408	0.103	68.02	0.395	0.105	0.053	1.081
0.30	Indicated	170,524	15.79	0.419	0.101	63.23	0.433	0.119	090'0	1.132
0.30	Inferred	202,347	16.67	0.435	0.105	61.57	0.474	0.125	0.063	1.195
0.30	Total	980'089	15.91	0.422	0.103	64.02	0.437	0.117	0.059	1.141
0.40	Measured	73,814	17.76	0.482	0.114	69.12	0.484	0.127	0.064	1.273
0.40	Indicated	89,310	18.49	0.487	0.113	65.32	0.530	0.141	0.070	1.326
0.40	Inferred	116,844	19.23	0.502	0.117	64.66	0.561	0.143	0.073	1.378
0.40	Total	279,968	18.61	0.492	0.115	66.05	0.531	0.138	0.070	1.334
0.50	Measured	25,590	20.40	0.560	0.126	70.92	0.566	0.144	0.074	1.463
0.50	Indicated	33,291	21.12	0.565	0.124	66.81	0.616	0.153	0.081	1.514
0.50	Inferred	45,046	21.97	0.592	0.130	67.95	0.636	0.157	0.084	1.575
0.50	Total	103,927	21.31	0.575	0.127	68.32	0.612	0.153	0.081	1.528
09'0	Measured	908'5	23.31	0.643	0.136	69.14	0.663	0.168	0.085	1.671
09.0	Indicated	8,070	24.94	0.662	0.135	65.94	0.760	0.189	0.099	1.787
09.0	Inferred	16,145	25.18	0.693	0.143	69.64	0.732	0.180	0.096	1.805
09.0	Total	30,021	24.75	0.675	0.139	68.55	0.726	0.180	0.095	1.774

# 5.8.2 March 2001 Model Update

During March 2001, near the end of the pre-feasibility study, IMC was provided with additional drilling information and requested to update the resource model. The new holes were drilled by PolyMet. The new drilling amounted to 13 holes, 8,967 ft of drilling, and 1,620 assay intervals. Figure 5-9 shows the location of the new holes in relation to the other data. It can also be seen that the holes are part of the program proposed by PolyMet and discussed in Section 4.7 of the mining report.

Rock type geology was updated in the area influenced by the new holes. The ore zones were revised and grades were estimated using the same methods used for the pre-feasibility study model.

Tables 5-5 and 5-6 show the geologic resource for the updated model by NSR and copper cutoff grades respectively. These tables compare with Tables 5-3 and 5-4. At the \$4.00 NSR cutoff grade the total resource decreased about 0.77% in tonnage from 1,003,437 ktons to 995,755 ktons. The decrease was predominantly in the inferred resource category as measured resource increased 7.89% from 334,822 ktons to 361,225 ktons. Measured plus indicated resource increased 2.86% from 643,200 ktons to 661,584 ktons.



<b>Table 5-5</b> :	5: Geologic Resou		by Vario	us NSR C	utoff Grac	les and R	esource C	rce by Various NSR Cutoff Grades and Resource Classification	ou	
Revised N	Revised March 8, 2001 with 13		New Drill Holes	les						
NSR	Resource	Ore	NSR	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Cu Eq
Cutoff	Category	Ktons	(\$N\$)	(%)	(%)	(mdd)	(mdd)	(mdd)	(mdd)	(%)
\$4.00	Measured	361,225	11.41	0.301	0.084	66.31	0.287	0.078	0.040	0.818
\$4.00	Indicated	300,359	12.46	0.330	0.085	61.67	0.327	0.091	0.047	0.893
\$4.00	Inferred	334,164	12.87	0.340	0.086	58.84	0.346	0.095	0.049	0.923
\$4.00	Total	995,748	12.22	0.323	0.085	62.40	0.319	0.088	0.045	0.876
\$5.00	Measured	349,993	11.63	0.307	0.085	66.41	0.294	080'0	0.041	0.834
\$5.00	Indicated	287,063	12.82	0.338	0.087	61.53	0.340	0.095	0.049	0.919
\$5.00	Inferred	308,916	13.55	0.355	0.089	58.84	0.370	0.101	0.052	0.971
\$5.00	Total	945,972	12.62	0.332	0.087	62.46	0.333	0.091	0.047	0.905
\$6.00	Measured	327,475	12.05	0.317	0.087	92.99	0.308	0.083	0.043	0.864
\$6.00	Indicated	269,863	13.28	0.349	0.089	61.74	0.356	0.099	0.051	0.952
\$6.00	Inferred	283,860	14.26	0.371	0.092	59.28	0.397	0.107	0.055	1.022
\$6.00	Total	881,198	13.14	0.344	0.089	62.81	0.351	960.0	0.049	0.942
\$7.00	Measured	304,457	12.47	0.328	060'0	67.05	0.322	0.086	0.044	0.894
\$7.00	Indicated	256,610	13.63	0.357	0.091	61.77	0.369	0.102	0.052	0.977
\$7.00	Inferred	265,853	14.79	0.383	0.095	59.33	0.417	0.113	0.057	1.060
\$7.00	Total	826,920	13.58	0.355	0.092	62.93	0.367	0.100	0.051	0.973
\$8.00	Measured	277,481	12.95	0.340	0.092	67.26	0.338	060'0	0.046	0.928
\$8.00	Indicated	240,073	14.06	0.366	0.092	61.98	0.385	0.106	0.054	1.008
\$8.00	Inferred	250,922	15.23	0.392	0.096	59.87	0.434	0.117	0.059	1.092
\$8.00	Total	768,476	14.04	0.365	0.093	63.20	0.384	0.104	0.053	1.007
\$9.00	Measured	245,836	13.52	0.355	0.094	67.42	0.358	0.095	0.048	0.969
\$9.00	Indicated	215,846	14.68	0.381	0.094	62.47	0.408	0.112	0.057	1.052
\$9.00	Inferred	226,199	15.97	0.408	0.099	60.55	0.463	0.124	0.063	1.145
\$9.00	Total	687,881	14.69	0.381	0.096	63.61	0.408	0.110	0.056	1.053
\$10.00	Measured	209,814	14.21	0.373	0.098	67.51	0.382	0.100	0.051	1.018
\$10.00	Indicated	192,824	15.30	0.396	0.097	62.61	0.431	0.118	090.0	1.097
\$10.00	Inferred	210,301	16.45	0.420	0.101	60.83	0.480	0.128	0.065	1.180
\$10.00	Total	612,939	15.32	0.396	0.099	63.68	0.431	0.115	0.059	1.098

<b>Table 5-6:</b>		c Resource	by Vario	esource by Various Copper Cutoff Grades and Resource Classification	r Cutoff G	rades an	d Resourc	e Classifi	cation	
Revised March 8,	larch 8, 2001	≥	ith 13 New Drill Holes	es						
Copper		Ore	NSR	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Cu Eq
Cutoff (%)	Category	Ktons	(\$N\$)	(%)	(%)	(bpm)	(mdd)	(mdd)	(mdd)	(%)
0.10	4	361,918	11.39	0.301	0.084	66.24	0.286	0.078	0.040	0.817
0.10	Indicated	303,089	12.38	0.328	0.085	61.60	0.324	0.090	0.047	0.887
0.10	Inferred	339,507	12.72	0.336	0.085	58.79	0.341	0.093	0.048	0.912
0.10	Total	1,004,514	12.14	0.321	0.085	62.32	0.316	0.087	0.045	0.870
0.15	Measured	342,178	11.74	0.311	0.086	66.34	0.296	0.080	0.041	0.841
0.15	Indicated	287,689	12.77	0.338	0.087	61.51	0.336	0.094	0.049	0.916
0.15	Inferred	317,690	13.28	0.351	0.088	58.84	0.359	0.098	0.050	0.952
0.15	Total	947,557	12.57	0.333	0.087	62.36	0.329	0.090	0.046	0.901
0.20	Measured	289,899	12.64	0.336	0.091	67.01	0.323	0.087	0.045	906.0
0.20	Indicated	255,375	13.57	0.359	0.091	61.96	0.361	0.100	0.052	0.973
0.20	Inferred	275,202	14.39	0.379	0.094	59.74	0.396	0.107	0.055	1.032
0.20	Total	820,476	13.52	0.358	0.092	63.00	0.359	0.098	0.051	0.969
0.25	Measured	229,523	13.68	0.367	960'0	67.50	0.354	0.094	0.048	0.980
0.25	Indicated	212,867	14.59	0.387	960.0	62.28	0.395	0.109	0.056	1.046
0.25	Inferred	231,257	15.60	0.409	0.099	60.47	0.437	0.117	090.0	1.118
0.25	Total	673,647	14.63	0.388	0.097	63.44	0.395	0.107	0.055	1.048
0.30	Measured	164,864	14.99	0.405	0.102	68.11	0.394	0.104	0.053	1.074
0.30	Indicated	167,020	15.77	0.419	0.101	62.90	0.434	0.119	090'0	1.131
0.30	Inferred	190,707	16.75	0.438	0.105	61.24	0.477	0.126	0.064	1.201
0.30	Total	522,591	15.88	0.422	0.103	63.94	0.437	0.117	0.059	1.139
0.40	Measured	75,745	17.69	0.480	0.113	69.07	0.483	0.125	0.063	1.268
0.40	Indicated	87,699	18.49	0.488	0.112	65.00	0.530	0.141	0.070	1.325
0.40	Inferred	112,962	19.20	0.502	0.116	64.14	0.562	0.143	0.073	1.376
0.40	Total	276,406	18.56	0.492	0.114	65.76	0.530	0.137	0.069	1.330
0.50	Measured	25,763	20.31	0.559	0.125	70.82	0.564	0.142	0.074	1.456
0.50	Indicated	32,821	21.08	0.566	0.123	66.58	0.616	0.153	0.080	1.511
0.50	Inferred	43,290	21.90	0.593	0.128	67.36	0.637	0.156	0.084	1.570
0.50	Total	101,874	21.23	0.576	0.126	67.98	0.612	0.151	0.080	1.522
09.0	Measured	5,731	23.24	0.644	0.135	98.89	0.661	0.167	0.085	1.666
09:0	Indicated	2,996	24.91	0.662	0.134	65.72	0.760	0.188	0.099	1.785
09.0	Inferred	15,694	25.06	0.694	0.140	69.01	0.730	0.178	0.096	1.796
09.0	Total	29,421	24.66	0.676	0.137	68.09	0.725	0.179	0.095	1.768

### 6.0 MINING

# 6.1 GENERAL

A mine plan was developed for the NorthMet Project to supply ore to a flotation concentrator and autoclave at the rate of 20,075 ktons per year (about 55,000 tons per day for 365 days per year). The mine is scheduled to operate 360 days per year. Each operating day will consist of three 8-hour shifts, matching the current practice at other mines in the area. Four mining crews will cover the operation.

# 6.2 PIT DESIGN AND POTENTIAL MINEABLE RESOURCE

The final pit design was based on a floating cone pit geometry at the base case prices of \$0.85 per pound copper, \$3.25 per pound nickel, \$550 per ounce palladium, \$8.00 per pound cobalt, \$500 per ounce platinum, and \$275 per ounce gold. Only measured and indicated resource was allowed to contribute to revenue. Time value of money discounting was not considered in the floating cone calculation. This floating cone contained 498,373 ktons of ore at an average NSR head grade of \$11.61 (at an NSR cutoff grade of \$4.31 NSR) and 1.8 billion tons of total material. As will be discussed in more detail below the above tonnage contains a small amount of inferred resource.

Table 6-1 shows the open pit design parameters.

Table 6-1: Open Pit Design Parameters	
Haul Road Width	100 ft
Haul Road Grade	8%
Operating Bench Height	20 or 40 ft
Footwall Interramp Slope Angle	30°
Hangingwall Interramp Slope Angle	50°
Nominal Minimum Mining Width	300 ft

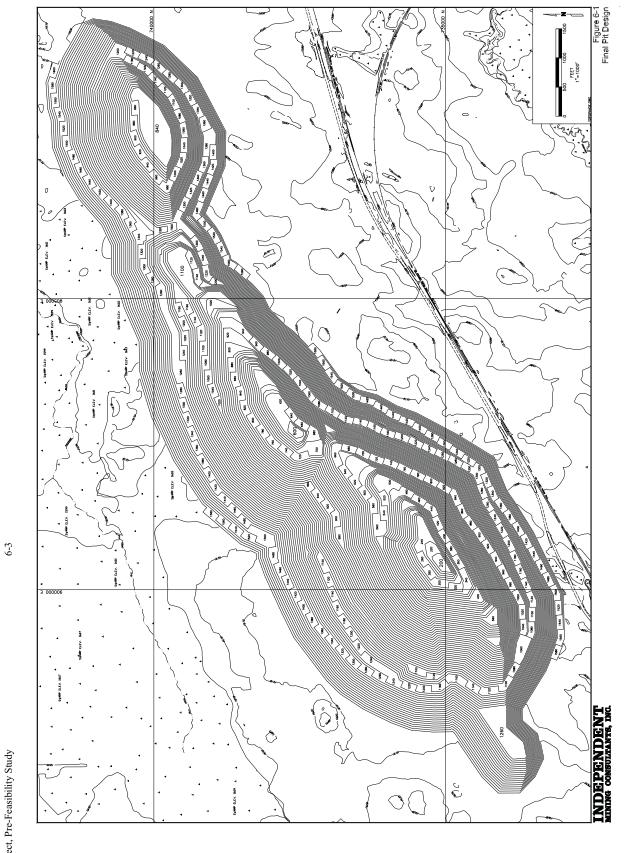
Figure 6-1 shows the final pit design. There are five pit exits maintained to allow access to the crusher and stockpiles on the southeast side of the pit and the waste storage areas on the east and west sides. The pit bottom is at the 200 ft elevation. The highest wall is about 1400 ft in the south. The total area disturbed by the pit is about 1,026 acres.

The final pit design was used to tabulate the potential mineable resources. Table 6-2 presents the mineable resources at various NSR cutoff grades. At the base internal cutoff grade of \$4.31, the potential mineable resource amounts to 486,832 ktons of ore at an NSR value of \$11.43. The average metal grades at this cutoff grade are 0.301% copper, 0.083% nickel, 66.20 ppm cobalt, 0.287 ppm palladium, 0.084 ppm platinum, 0.042 ppm gold, 6.09% iron, and 0.74% sulfur. The total material contained in the pit geometry is 1,921,266 ktons.

Table 6-3 presents the potential mineable resource at various copper cutoff grades.

Although the pit design is based on only measured and indicated resource, inferred material in the design geometry is also included in the above potential mineable resources. This amounts to 82,339 ktons (16.9% of the total) at an NSR value of \$12.50. The inferred material amounts to only about 4 years of production of the total mine life of 25 years. The continuity of the mineralized zones is good, and it is the opinion of IMC that most of the inferred resource will be upgraded to measured/indicated resource when additional drilling is done. Thirteen holes drilled by PolyMet during December 2000, that are not included in this study, reduced the amount of inferred material in the pit from 16.9% to 14.6%. The holes were drilled in a localized area in the northeast part of the deposit.

The measured, indicated, and small amount of inferred resource contained within the pit geometry designed using only measured and indicated resource is the basis for the mine production schedule and base case economics.



<b>Table 6-2:</b>	Mineab	Table 6-2: Mineable Resources by Var	ces by Va		ious NSR Cutoffs	S							
NSR Cutoff	Ore	Meas/Ind	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Iron	Sulfur	Strip
\$US	Ktons	Ktons	\$US	%	%	%	ppm	mdd	mdd	ppm	%	%	Ratio
\$4.31	486,832	404,477	11.43	0.819	0.301	0.083	66.20	0.287	0.084	0.042	60.9	0.74	2.95
\$4.50	484,696	402,696	11.46	0.822	0.302	0.083	66.20	0.288	0.084	0.042	60.9	0.74	2.96
\$4.86	478,490	397,560	11.55	0.828	0.304	0.083	66.23	0.290	0.085	0.042	60.9	0.74	3.02
\$5.00	476,139	395,581	11.58	0.830	0.305	0.083	66.25	0.291	0.085	0.042	60.9	0.74	3.04
\$5.50	463,087	385,352	11.76	0.843	0.308	0.085	66.42	0.297	0.087	0.043	60.9	0.74	3.15
\$7.50	396,025	327,849	12.66	0.908	0.332	0.089	67.18	0.327	0.094	0.047	80.9	0.78	3.85
Total Material in Final Pit Geometry is 1,921,266	I in Final Pi	t Geometry is	s 1,921,266	s ktons.									

Note: Ore Ktons and Grade Columns include measured, indicated, and inferred material in the pit geometry.

<b>Table 6-3:</b>	Mineabl	Table 6-3: Mineable Resources by Var	ces by Va	arious Co	ious Copper Cutoffs	offs							
Copper	Ore	Meas/Ind	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Iron	Sulfur	Strip
Cutoff	Ktons	Ktons	\$NS	%	%	%	ppm	ppm	ppm	mdd	%	%	Ratio
0.10	489,039	406,327	11.40	0.817	0.300	0.082	66.18	0.285	0.083	0.042	6.08	0.74	2.93
0.15	461,497	383,195	11.74	0.842	0.311	0.084	66.30	0.295	0.086	0.043	60.9	0.76	3.16
0.18	421,601	348,382	12.24	0.877	0.325	0.087	66.77	0.309	0.090	0.045	6.10	0.78	3.56
0.20	390,545	321,848	12.61	0.904	0.336	0.089	67.18	0.319	0.093	0.046	6.12	0.79	3.92
0.22	356,932	293,775	13.03	0.934	0.349	0.091	67.50	0.331	0.096	0.048	6.12	0.81	4.38
0.25	305,064	248,960	13.69	0.982	0.369	0.095	68.21	0.349	0.101	0.050	6.18	0.84	5.30
0:30	225,989	181,013	14.87	1.065	0.403	0.100	00.69	0.384	0.111	0.055	6.25	0.88	7.50
0.40	100,920	78,488	17.51	1.255	0.481	0.112	70.77	0.461	0.133	0.065	6.73	96.0	18.04
Total Material in Final Pit Geometry is 1,921,266 k	ıl in Final Pit	: Geometry is	s 1,921,266	ktons.									

Note: Ore Ktons and Grade Columns include measured, indicated, and inferred material in the pit geometry.

# 6.3 MINING PHASES AND MINE PRODUCTION SCHEDULE

IMC designed a set of seven mining phases for the NorthMet Project. Figure 6-2 shows the outline of the phases on the 1500 bench. The goal of the phasing was to develop the mine in a logical order by commencing mining with higher grade, low strip ratio ore and then progressing to higher strip ratio, lower grade ore. Phase 1 is in the northeastern part of the deposit and is based on a floating cone run at 55% of the base case prices cone, i.e. 55% recovery of NSR value. Phase 2, also based on the 55% of base case cone, is in the southwestern part of the deposit. The remaining five phases push the hangingwall south and join the two ends of the deposit. Exits are maintained on the south side in all phases for access to the crusher, possible low-grade stockpile area, and to the tailings facility. Exits on the north wall are maintained in all phases for access to the waste storage areas. In all phases, the north wall is at approximate final position.

Phase 3 is an extension of phase 2 to the northeast.

Phase 4 pushes phase 1 in the northeastern part of the deposit to the south and reaches final position on the south side.

Phase 5 pushes phase 3 to the south and reaches final position on the south side on the southwestern portion of the phase.

Phase 6 pushes phase 5 to the northeast.

Phase 7 pushes phase 6 northeast connecting it with phase 4. This phase mines the pit to the final limits.

Table 6-4 summarizes the tonnages in each phase.

A mine production schedule was developed to show the relationship of ore and waste mining rates throughout the life of the mine. The ore and waste contained in each of the mining phases was used to develop the schedule, assuring that criteria such as continuous ore exposure, mining accessibility, and consistent material movements were met.

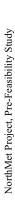
The approach used in the development of the production schedule was as follows:

- 1. The schedule is based on delivering ore to a flotation concentrator and autoclave at a rate of 20,075 ktons per year of ore. The first full year of ore processing is scheduled at 17,000 ktons, about 85% of full capacity.
- 2. The waste movement schedule is based on establishing the average annual waste movement required to get over the highest stripping peaks and to mine at that average rate. This results in a "smooth" total material schedule.

IMC examined about 50 different schedules using different cutoff grade strategies. The main criteria used to rank the schedules were the accumulated discounted cash flow achieved by the schedule at the end of year 7. This was to attempt to generate a large amount of cash during the first 7 years of mining to pay back as much capital as possible. The cutoff grade strategy chosen by IMC is as follows:

Mining Years	<b>\$NSR Cutoff Grade</b>
PP, 1, 3, 7, 9, 11-14	\$5.00
2	\$5.25
4-6	\$5.50
8, 10	\$4.50
15-25	\$4.31

Table 6-5 shows the mine production of mill ore for each mining year. This table also shows the total material movement from the mine by year. It should be noted that material described as "waste" on this table includes about 4,624 ktons of low grade stockpile material that is accumulated during mining years preproduction through 14 while the cutoff grade is elevated.



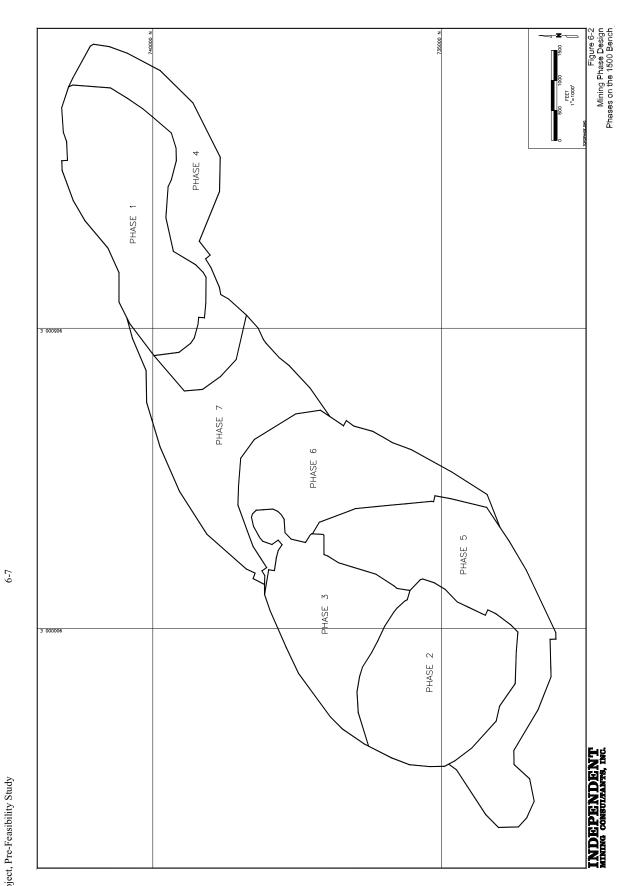


Table 6-4
POLYMET MINING CORPORATION - NORTHMET PROJECT
Pre-Feasibility Study
Summary of Mining Phases

Internal Cu	utoff Grade	- \$4.31 NS	R								
Phase	Ore	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Total	Strip
	Ktons	\$US	%	%	%	ppm	ppm	ppm	ppm	Ktons	Ratio
Phase 1	52,129	12.61	0.904	0.320	0.099	69.78	0.325	0.081	0.043	175,624	2.37
Phase 2	56,261	12.52	0.898	0.348	0.080	59.47	0.308	0.106	0.054	201,143	2.58
Phase 3	54,142	10.92	0.783	0.296	0.082	66.38	0.264	0.072	0.037	147,117	1.72
Phase 4	45,247	11.39	0.816	0.291	0.084	63.70	0.303	0.073	0.039	199,522	3.41
Phase 5	115,148	12.77	0.915	0.338	0.084	63.32	0.329	0.109	0.050	550,292	3.78
Phase 6	76,184	10.28	0.737	0.278	0.078	72.38	0.239	0.071	0.036	343,624	3.51
Phase 7	87,721	9.61	0.689	0.241	0.077	67.98	0.241	0.062	0.033	303,945	2.46
TOTAL	486,832	11.43	0.819	0.301	0.083	66.20	0.287	0.084	0.042	1,921,267	2.95

Breakeven	Cutoff Gra	de - \$4.86	NSR								
Phase	Ore	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Total	Strip
	Ktons	\$US	%	%	%	ppm	ppm	ppm	ppm	Ktons	Ratio
Phase 1	52,129	12.61	0.904	0.320	0.099	69.78	0.325	0.081	0.043	175,624	2.37
Phase 2	55,176	12.68	0.909	0.351	0.081	59.71	0.313	0.108	0.055	201,143	2.65
Phase 3	53,627	10.98	0.787	0.297	0.082	66.56	0.266	0.072	0.037	147,117	1.74
Phase 4	45,186	11.40	0.817	0.291	0.084	63.70	0.304	0.073	0.039	199,522	3.42
Phase 5	112,180	12.99	0.931	0.344	0.085	63.07	0.336	0.111	0.051	550,292	3.91
Phase 6	74,673	10.39	0.745	0.281	0.079	72.40	0.242	0.072	0.036	343,624	3.60
Phase 7	85,519	9.74	0.698	0.244	0.077	68.15	0.245	0.063	0.033	303,945	2.55
TOTAL	478,490	11.55	0.828	0.304	0.083	66.23	0.290	0.085	0.042	1,921,267	3.02

\$5.00 NSR	Cutoff										
Phase	Ore	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Total	Strip
	Ktons	\$US	%	%	%	ppm	ppm	ppm	ppm	Ktons	Ratio
Phase 1	52,045	12.62	0.905	0.320	0.099	69.79	0.325	0.081	0.043	175,624	2.37
Phase 2	54,883	12.72	0.912	0.352	0.081	59.76	0.315	0.109	0.055	201,143	2.66
Phase 3	53,507	11.00	0.788	0.298	0.082	66.60	0.266	0.072	0.037	147,117	1.75
Phase 4	45,181	11.40	0.817	0.291	0.084	63.70	0.304	0.073	0.039	199,522	3.42
Phase 5	111,827	13.01	0.933	0.344	0.085	63.09	0.337	0.111	0.051	550,292	3.92
Phase 6	74,271	10.42	0.747	0.282	0.079	72.44	0.243	0.072	0.036	343,624	3.63
Phase 7	84,425	9.81	0.703	0.246	0.078	68.18	0.247	0.064	0.033	303,945	2.60
TOTAL	476,139	11.58	0.830	0.305	0.083	66.25	0.291	0.085	0.042	1,921,267	3.04

\$5.50 NSR	Cutoff										
Phase	Ore	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Total	Strip
	Ktons	\$US	%	%	%	ppm	ppm	ppm	ppm	Ktons	Ratio
Phase 1	51,885	12.65	0.907	0.321	0.099	69.82	0.326	0.081	0.043	175,624	2.38
Phase 2	52,756	13.02	0.933	0.359	0.082	59.78	0.326	0.113	0.057	201,143	2.81
Phase 3	53,198	11.03	0.791	0.298	0.083	66.70	0.267	0.073	0.037	147,117	1.77
Phase 4	44,533	11.48	0.823	0.294	0.085	63.72	0.306	0.074	0.039	199,522	3.48
Phase 5	109,898	13.15	0.943	0.348	0.086	63.23	0.342	0.112	0.052	550,292	4.01
Phase 6	71,861	10.59	0.759	0.286	0.080	72.78	0.248	0.074	0.037	343,624	3.78
Phase 7	78,956	10.12	0.725	0.253	0.080	68.59	0.257	0.066	0.035	303,945	2.85
TOTAL	463,087	11.76	0.843	0.309	0.085	66.42	0.297	0.087	0.043	1,921,267	3.15

\$7.50 NSR	Cutoff										
Phase	Ore	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Total	Strip
	Ktons	\$US	%	%	%	ppm	ppm	ppm	ppm	Ktons	Ratio
Phase 1	49,573	12.92	0.926	0.327	0.101	70.15	0.334	0.083	0.044	175,624	2.54
Phase 2	44,403	14.27	1.023	0.387	0.087	59.47	0.371	0.128	0.063	201,143	3.53
Phase 3	47,288	11.57	0.829	0.312	0.086	67.95	0.284	0.076	0.039	147,117	2.11
Phase 4	41,054	11.90	0.853	0.305	0.087	63.91	0.319	0.076	0.041	199,522	3.86
Phase 5	99,468	13.85	0.993	0.366	0.089	63.43	0.365	0.119	0.055	550,292	4.53
Phase 6	55,573	11.82	0.847	0.319	0.087	75.90	0.284	0.083	0.041	343,624	5.18
Phase 7	58,666	11.42	0.819	0.283	0.087	70.24	0.302	0.076	0.039	303,945	4.18
TOTAL	396,025	12.66	0.908	0.332	0.089	67.18	0.327	0.094	0.047	1,921,267	3.85

Note: All of the above tabulations include measured, indicated, and inferred material in the phases.

Table 6	6-5: Mine	Mine Production Schedule	on Schec	dule										
							ORE GRADES	SADES						
Mining	NSR	Ore	NSR	Cu Eq	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	lron	Sulfur	Waste	Total
Year	Cutoff	Ktons	\$NS	%	%	%	mdd	mdd	mdd	mdd	%	%	Ktons	Ktons
-	5.00	1,308	11.96	0.858	0.304	0.088	61.72	0.322	0.079	0.039	4.03	0.68	17,542	18,850
_	5.00	15,693	12.23	0.877	0.310	0.095	68.12	0.319	0.077	0.040	4.86	0.76	54,307	70,000
2	5.25	20,075	12.33	0.884	0.310	0.095	67.94	0.321	0.083	0.043	4.57	0.74	49,925	70,000
3	5.00	20,075	12.75	0.914	0.324	0.092	65.02	0.330	0.101	0.050	4.96	0.69	49,925	70,000
4	5.50	20,075	12.76	0.915	0.341	0.086	62.09	0.322	0.107	0.053	5.35	0.72	49,925	70,000
5	5.50	20,075	12.52	0.898	0.355	0.081	96.09	0.299	0.104	0.053	6.61	0.72	49,925	70,000
9	5.50	20,075	10.54	0.756	0.293	0.081	69.13	0.235	0.072	0.037	6.79	0.78	49,936	70,010
7	5.00	20,075	11.50	0.824	0.311	0.085	65.90	0.281	0.077	0.041	6.58	0.71	49,925	70,000
8	4.50	20,075	11.40	0.817	0.306	0.082	62.98	0.290	0.075	0.040	6.40	09.0	79,925	100,000
6		20,075	10.93	0.784	0.282	0.078	62.20	0.287	0.077	0.039	5.62	0.63	79,925	100,000
10		20,075	11.15	0.800	0.278	0.080	62.52	0.301	0.083	0.041	4.44	0.65	79,925	100,000
11	5.00	20,075	11.42	0.819	0.284	0.078	62.64	0.310	0.093	0.042	4.84	0.67	79,925	100,000
12	5.00	20,075	12.08	0.866	0.302	0.079	62.50	0.328	0.108	0.046	5.61	0.65	63,214	83,289
13	5.00	20,075	11.84	0.849	0.306	0.076	60.48	0.304	0.114	0.048	6.44	0.63	999'69	89,741
14	5.00	20,075	9.80	0.702	0.251	0.073	60.79	0.240	0.073	0.037	6.70	0.69	79,942	100,017
15	4.31	20,075	11.01	0.789	0.306	0.081	69.25	0.257	0.072	0.040	7.02	0.77	79,925	100,000
16	4.31	20,075	11.19	0.802	0.304	0.083	72.21	0.265	0.075	0.041	7.16	0.81	79,925	100,000
17	4.31	20,075	12.23	0.877	0.328	0.085	66.99	0.311	0.088	0.047	98.9	0.81	69,926	90,000
18		20,075	9.83	0.705	0.248	0.073	62.62	0.251	0.072	0.037	6.38	0.59	69,925	90,000
19		20,075	11.76	0.843	0.315	0.085	68.90	0.286	0.088	0.042	6.75	0.84	62,824	82,899
20		20,075	11.94	0.856	0.334	0.085	70.40	0.278	0.088	0.042	6.41	0.95	45,120	65,195
21	4.31	20,075	10.92	0.783	0.295	0.080	71.90	0.262	0.076	0.037	6.44	1.01	38,384	58,459
22		20,075	9.41	0.675	0.236	0.075	68.84	0.230	0.066	0.032	6.38	0.75	39,147	59,222
23		20,075	11.75	0.843	0.295	0.086	67.47	0.312	0.084	0.041	6.13	0.69	19,596	39,671
24	4.31	20,075	12.19	0.874	0.324	0.093	72.77	0.306	0.074	0.039	6.59	0.87	27,185	47,260
25		3,480	14.31	1.026	0.422	0.106	73.58	0.329	0.080	0.046	6.62	1.25	3,173	6,653
TOTAL		482,206	11.49	0.824	0.303	0.083	66.31	0.289	0.084	0.042	60.9	0.74	1,439,062	1,921,266

NOTE: The 482,206 ktons of ore shown on this table does not include the 4,624 ktons of low grade stockpile material that is mined during years -1 through 14. The low grade stockpile material is included as "waste" on this table.

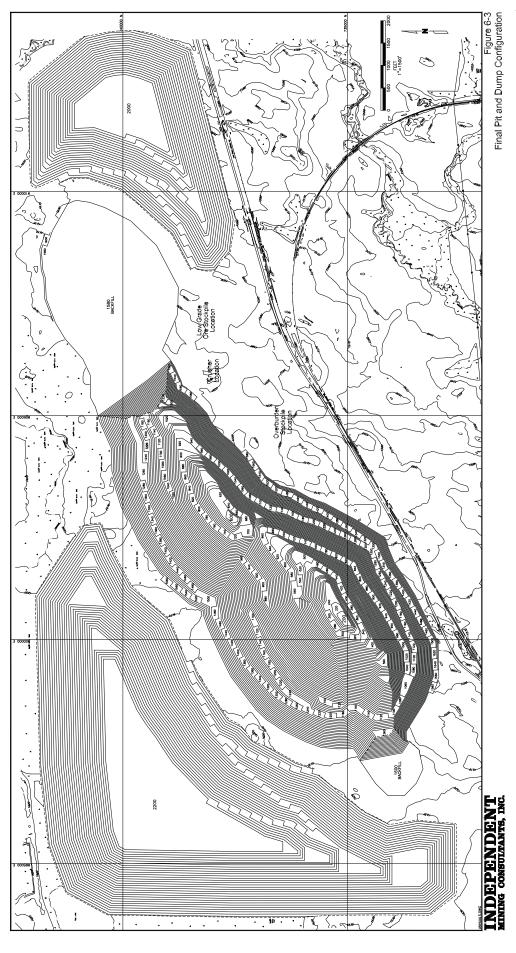
NOTE: Tabulation includes measured, indicated, and inferred material in the pit geometry.

#### 6.4 WASTE STORAGE AREAS AND STOCKPILES

Two waste storage areas, two stockpile areas, and three pit backfill waste storage phases were designed for the NorthMet Project. The stockpile areas are for the overburden and for the low grade material. Table 6-6 shows the amount of material placed in each area by year. The final configuration of these is shown in Figure 6-3. The waste facilities were constructed in two 20 foot lifts at an overall slope angle of about 22 degrees (2.5H:1V). A swell factor of 30% was used for all dump volume calculations.

- 1. The waste storage facility to the east of the pit contains 210,772 ktons of material that represents waste from phase 1 and approximately 64% of the waste from phase 4.
- 2. The waste storage facility to the west of the pit contains 938,884 ktons of material. All of the waste from phases 2 and 3 went to this facility. The other 36% of phase 4 and portions of phases 5, 6, and 7 also went to this facility.
- 3. Table 6-6 and Figure 6-3 show three phases of pit backfill. The first begins in year 13, after mining phase 4 is complete and is in the northeast area of the pit. The second phase of backfill occurs in a small pod located at the southwestern part of the pit. The third phase of backfill is a continuation of the first phase that can occur after year 22, when a road is no longer needed.
- 4. The tailings embankment facility requires hard rock waste and overburden material in years preproduction through 23. The material is hauled to a stockpile area near the tailings facility where it will be placed in the embankment by an independent contractor.

Table 6-6	: Waste R	ock and Stoc	skpile Storag	Table 6-6: Waste Rock and Stockpile Storage Allocation by Year	/ Year						
			Overburden	den Destinations		Har	Hard Rock Waste Destinations	e Destination	ns		
		Low Grade	Overburden	Tailings			Pit Backfill	Pit Backfill	Pit Backfill	Tailings	TOTAL
Mining	Mill Ore	Stockpile	Stockpile	Embankment	East Dump	West Dump	Phase 1	Phase 2	Phase 3	Embankment	MATERIAL
Year	Ktons	Ktons	Ktons	Ktons	Ktons	Ktons	Ktons	Ktons	Ktons	Ktons	Ktons
0	1,308		2,706	1,958	6,815					3,063	18,850
~	15,693	92		329	52,185					1,717	70,000
7	20,075		4,772	1,565	34,746	6,837				1,717	70,000
က	20,075				12,940	34,808				1,717	70,000
4	20,075	972	2,984	1,536	11,946	30,770				1,717	70,000
5	20,075	1,161		28	14,771	32,248				1,717	70,000
9	20,075		4,779	916		41,564				2,417	70,010
7	20,075	274	1,702	1,834		43,698				2,417	70,000
80	20,075	35			54,696					2,417	100,000
6	20,075		3,059	916	12,870	60,610				2,431	100,000
10	20,075		1,750	4,330		71,414				2,431	100,000
7	20,075					77,477				2,244	100,000
12	20,075					60,665				2,244	83,289
13	20,075						67,243			2,244	89,741
4	20,075						77,326			2,244	100,017
15	20,075					35,038	27,830	14,813		2,244	100,000
16	20,075					77,681				2,244	100,000
17	20,075		2,503	1,477		64,642				1,303	90,000
18	20,075					68,622				1,303	90,000
19	20,075					61,522				1,303	82,900
20	20,075					43,814				1,303	65,192
21	20,075					37,080				1	58,458
22	20,075					32,409			5,470	1,268	59,222
23	20,075								18,331	1,268	39,674
24	20,075								27,185		47,260
25	3,480								3,173		6,653
TOTAL	482,206	4,624	27,255	14,889	200,969	903,676	172,399	14,813	54,159	46,276	1,921,266



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# 6.5 MINE EQUIPMENT REQUIREMENTS

Mine equipment requirements were calculated based on the annual mine production schedule, the mine work schedule, and equipment shift production estimates. The size and type of mining equipment is consistent with the size of the project, i.e. peak material movements of about 100 million tons per year.

Specific manufacturers' model numbers for equipment are specified in this report for the purpose of illustrating size and class of equipment required. This should not be considered as a final recommendation of equipment manufacturers by IMC.

A summary of the total fleet requirement by year for the mine major equipment is shown in Table 6-7. This represents the equipment necessary to perform the following duties:

- 1. Construct the initial out-of-pit mine access roads from the pit area to the ore crusher and waste storage areas.
- 2. Remove topsoil from the mine and waste storage areas. Replace topsoil on the waste storage areas as a reclamation activity.
- 3. Preproduction development required to expose ore for initial production.
- 4. Mine and transport ore to the crusher (or crusher stockpile). Mine and transport waste material from the pit areas to the waste storage areas.
- 5. Maintain all the mine work areas, in-pit haul roads, and external haul roads. Also maintain the waste storage areas.
- 6. Haul hard rock waste and overburden to the tailings facility for construction of tailings embankments.

able 6-/: Mine Major Equipment Fleet	ııpment	: Fleet	Keduir	rement										
							Time F	Period						
Equipment Type	-5	<b>-</b>	_	2	3	4	2	9	7	8	6	10	11	12
Driltech D90KS Drill		1	4	3	4	4	4	3	4	2	2	2	2	4
P&H 4100 Shovel		<b>—</b>	7	7	7	7	7	7	7	က	က	က	က	က
Cat 994D Loader		7	<del>-</del>	7	<del>-</del>	7	_	7	7	7	7	7	7	7
Cat 793C (240t) Haul Truck		6	13	16	16	17	19	18	19	31	59	29	59	56
Cat D10R Track Dozer		က	4	4	4	4	4	4	4	2	2	2	2	2
Cat 834B Wheel Dozer		7	7	7	7	က	7	7	က	က	က	က	က	က
Cat 16H Grader		7	7	7	7	7	7	7	7	က	က	က	က	က
Cat 773D Water Truck		7	7	7	7	7	7	7	7	က	က	က	က	က
Cat 992G Loader		<del>-</del>	<del>-</del>	<del>-</del>	<del>-</del>	<del>-</del>	_	<del>-</del>	<del>-</del>	_	<del>-</del>	_	<del>-</del>	<b>~</b>
Cat 777D Haul Truck		က	က	က	က	က	က	က	က	က	က	က	က	က
Crawlair 370 Drill		1	1	1	1	1	1	1	1	1	1	1	1	1
TOTAL		27	32	38	38	41	41	40	43	09	28	28	28	54

							Time F	Period						
Equipment Type	13	14	15	16	17	18	19	20	21	22	23	24	22	56
Driltech D90KS Drill	2	2	2	2	2	2	4	4	3	3	2	3	2	0
Cat 994D Loader	က	က	က	က	က	က	က	7	7	7	7	7	<b>~</b>	0
P&H 2800 Shovel	7	7	7	7	7	7	7	_	_	<del>-</del>	<del>-</del>	<del>-</del>	_	0
Cat 793C (240t) Haul Truck	27	28	36	40	35	32	36	34	28	56	15	18	12	0
Cat D10R Track Dozer	2	2	2	2	2	2	2	4	4	4	က	7	7	0
Cat 834B Wheel Dozer	က	က	က	က	က	က	က	7	7	7	7	7	<del>-</del>	0
Cat 16H Grader	7	7	7	7	က	7	က	7	7	7	7	<del>-</del>	<b>~</b>	0
Cat 773D Water Truck	7	7	7	7	က	7	က	7	7	7	7	<del>-</del>	<b>~</b>	0
Cat 992G Loader	_	_	_	_	_	_	<del>-</del>	_	_	<del>-</del>	<del>-</del>	<del>-</del>	_	0
Cat 777D Haul Truck	က	က	က	က	က	က	က	က	က	က	က	က	က	0
Crawlair 370 Drill	1	1	1	1	1	1	1	1	1	1	1	1	1	0
TOTAL	54	22	63	29	64	26	29	26	49	47	34	35	26	0

Mine equipment requirements were not estimated for the following activities:

- 1. Construction of any major surface water diversion channels and settlement ponds, other than the ditching and sedimentation ponds for the waste storage areas.
- 2. Construction of the shop area, plant area, and tailings dam area.

Table 6-8 summarizes the maximum fleet requirements for preproduction and for commercial production.

Table 6-8		
Maximum Fleet Requirements for Preproduction	n and Commercial	Production.
Equipment Type:	Preproduction	Commercial
		Production
Driltech D90KS Drill	1	5
P&H 4100 Shovel	1	3
Caterpillar 994D Wheel Loader	2	2
Caterpillar 793C (240t) Haul Truck	9	40
Caterpillar D10R Track Dozer	3	5
Caterpillar 834B Wheel Dozer	2	3
Caterpillar 16H Grader	2	3
Caterpillar 773D Water Truck	2	3
Caterpillar 992G Wheel Loader	1	1
Caterpillar 777D (100t) Haul Truck	3	3
Ingersoll Rand Crawlair 370 Drill	1	1

# 6.6 MINE MANPOWER REQUIREMENTS

#### 6.6.1 Salaried Staff

Mine salaried staff requirements over the project life are shown in Table 6-9. The staff consists of 32 persons during preproduction and most of the commercial production years. It is reduced to 23 persons in Year 23 and after corresponding with reduced mine tonnages and activity.

Of the 32 persons assigned to most of the years, nine are in mine operations, eight in mine maintenance, nine in mine engineering, and six in mine geology.

Annual costs for the personnel, including fringe benefits, are also shown on Table 6-9. These numbers are based on information collected by IMC for a previous project in the Western US, escalated to 1<sup>st</sup> quarter 2001 US dollars. Fringe benefits are 30%.

## 6.6.2 Hourly Labor

Mine total hourly requirements are shown in Table 6-10. The required number of personnel is 122 persons during preproduction and 180 persons during Year 1. The number of personnel is at its maximum of 363 during Year 16. After Year 16, the personnel start to reduce due to lower mining activity, especially waste stripping.

Table 6-10 also shows the annual cost for hourly personnel, including fringe benefits.

As shown on Table 6-10, the majority of persons in mine operations are equipment operators. The number of operators for major equipment was calculated as part of the "Equipment Operating Requirements" information provided in Section 6.3 of this report.

The number of mine maintenance personnel was calculated based on the estimated maintenance labor portions of the equipment owning and operating costs. The ratio of mechanics, mechanics helpers, electricians, and welders shown on Table 6-10 is in approximately a 2:1:1:1 ratio.

An additional allowance in the manpower is required to cover vacations, sick leave, and absenteeism. The 7.4% VS&A allowance is based on 15 vacation days plus 5 sick days out of 270 scheduled shifts per crew per year.

	5 6 7 8 9 10 11 12 13 14 15 16 17 18 19 20 25 25 25 25 25 25 25 25 25 25 25 25 25					4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4	_					4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 4 3 3 3	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 1 1	9 9 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8							2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 1 1	99999999999999999999				2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 1 1	2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 2 1 1	8 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 6 3 3	3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3 3
	α			_	_	4	2	o		<b>—</b>	<del>-</del>	ঘ	2	8		-	<b>-</b>	m	-	-	2	60		-	-	2	2	9	8
			-	1		4	2 2 2	6 6		-	<b>←</b>	4		8 8 8		-	-	3 3	-	-	2 2 2	9 9 9			<del>-</del>		2		6
irements	,		-	-	_	4	2 2	6		-	-	4	2 2	8 8		-	-	е е	-	-	2 2	6 6 -		-	-	2	2 2		۶
Salaried Staff Labor Requirements	Annual		110,500 1 1	32,500 1 1	91,000 1	67,600 4 4	67,600 2 2	6		97,500 1 1	78,000 1 1	67,600 4 4	39,000 2 2	8 8		84,500 1 1	68,250 1 1	58,500 3	58,500 1 1	47,040 1 1	39,000 2 2	9		73,500 1 1	66,150 1 1	2	39,000 2 2	9 9	33
Table 6-9: Salaried S	3 ITIT BOI	RATIONS:	Mine Superintendent	Mine Secretary	Mine General Foreman	Mine Shift Foreman	Drilling/Blasting Foreman	Mine Operations Total	MINE MAINTENANCE:	Maint, Superintendent	Maint. General Foreman	Maint. Shift Foreman	Maint. Planner	Mine Maintenance Total	MINE ENGINEERING:	Chief Engineer	Senior Mining Engineer	Mining Engineer	Geotechnical Engineer	Chief Surveyor	Engineering Technician	Mine Engineering Total	MINE GEOLOGY:	Chief Geologist	Senior Mine Geologist	Mine Geologist	Ore Control Technician	Mine Geology Total	TOTAL DEDOOMNE

Annual Cost includes Fringes at 30%

Table 6-10: Mine Hourly Labor Requirements	-abor Re	quire	ment	LA																						
	Annual																									
JOB TITLE	Cost	÷	-	2	m	4	2	و	~		6	9	-	12	13	14 15	5	3 17	9	5	8	7	22	23	74	53
MINE OPERATIONS:																										
Drill Operator	50,618	4	Ξ	2	Ξ	2	Ξ		0															9	7	ব
Shovel/Loader Operator	54,740	6	0	#	6	7	6		0															9	9	ব
Haul Truck Driver	54,740	27	4	S	49	99	63		61							•	•	_		_				47	25	37
Track Dozer Operator	54,740	9	6	ω	ω	0	ω		6															ťΩ	4	ស
Wheel Dozer Operator	54,740	ιΩ	ស	D.	5	9	ς,		و															9	ব	ო
Grader Operator	54,740	귝	ťΩ	ψ.	ψ	ស	ď		ťΩ															4	ო	ო
Water Truck Operator	54,740	4	ស	Ð	5	ស	ζ.	5	r)	9	9	9	9	9	5 5	5	φ.	9	Ð,	О	ťΩ	ťΩ	Ð	4	m	ო
Service Crew (1)	54,740	7	Ð	5	7	00	ᄫ		귝															m	ব	5
Laborer	43,721	7	귝	뒥	4	뒥	ᄫ		귝															m	m	7
Powderman	54,740	<del>-</del>	-	-	<del>-</del>	-	-		<b>—</b>															<b>—</b>	<del>-</del>	-
Blasting Crew	46,469	7	7	7	7	7	7		7															7	7	7
Operations Total		71	97	106	106	118	113	. 113	117	_	166 1	167 16		149 14	148 157	57 18	_	Ì		5 192		142	135		94	8
MINE MAINTENANCE:																										
Mechanic	53,633	5	24	92	26	8	8																		24	16
Mechanic's Helper	53,633	~	=	12	12	7	13			77		2	8								8				=	7
Welder	53,633	ω	12	13	13	14	7																		12	00
Electrician	53,633	7	12	12	13	7	7																		Ξ	00
Fuel & Lube Man	51,305	7	₽	뒥	4	뒥	귝																		m	ო
Tire Man	51,305	7	4	₽	4	귝	귝																		m	m
General Labor	43,721	7	4	귝	4	귝	귝																		ო	ო
Maintenance Total		43	71	75	92	82	81	80	. 83		117 1			103 10	106 11	112 128	8 139	9 125	5 117	7 131	ľ	86	93	61	29	48
VS&A at 7.4%	54,740	00	12	13	13	15	14			21		21 2	21 1								20				12	6
TOTAL LABOR REQUIREMENT		122	180	194	195	215	208															Ì			173	126
Maint/Operations Ratio		0.61	0.73	0.71	0.72	0.69		0.71 0	0.71 0	0.70	0.70 0.	0.69 0.	0.70 0.0	.69 0.72	72 0.71	71 0.77	71 0.70	90.0	9 0.71	1 0.68	8 0.69	9 0.69	9 0.69	0.71	0.71	0.70
Notes:																										

Notes:

1. Service Crew operates 992G Loader, 777D Trucks, Crawlair Drill, Backhoes, Excavators, etc...

2. VSA Basis: 15 Vacation Days + 5 Sick Leave/27D Days Per Year

# 6.7 MINE CAPITAL COST

The estimated mine capital cost includes the following items:

- 1. Mine major equipment
- 2. Mine support equipment
- 3. Shop tools
- 4. Initial inventory of spare parts
- 5. Mine physical structures
- 6. Engineering and safety equipment
- 7. Mine preproduction development expense

The initial and sustaining capital costs are shown in Table 6-11.

Table 6-11: Summary of Mine Capital (\$U	S x 1000)		
	Initial Cap.	Sustaining	Total
Category	(Years -1,1)	(Years 2-25)	Capital
Mine Major Equipment	65,758	170,895	236,653
Mine Support Equipment	4,422	8,757	13,179
Shop Tools	1,973	3,875	5,848
Initial Spare Parts	1,973	1,386	3,359
Physical Structures	Included in	Plant/Infrastruc	ture Capital
Mine Engineering and Safety Equipment	385	705	1,090
Mine Preproduction Development	10,621	0	10,621
TOTAL	85,132	185,618	270,750

Table 6-12 shows the details of the capital cost estimate over the project life. Mine preproduction development costs are not shown on Table 6-12. Mine preproduction development is based on the estimated mine operating costs during the preproduction period.

The following parameters were used to develop the capital costs:

- 1. Costs are shown in constant 1<sup>st</sup> quarter 2001 US dollars in the year in which the equipment is required. It is assumed that payment for the equipment is made at the time of delivery.
- 2. Equipment costs reflect 1<sup>st</sup> quarter 2001 dealer budget quotes for new equipment. Costs are based on prices obtained by IMC during the last few years and escalated 2% per year.
- 3. The costs shown include delivery to the site and assembly.
- 4. Sales taxes are not included. The sales taxes are collected by the state of Minnesota, but the taxes of almost all mining equipment and consumables are refunded.
- 5. A zero salvage value was assigned for the equipment, facilities, and the spare parts inventory.
- 6. A contingency is not included in the mine capital cost. It is likely that final negotiated sales prices, with fleet discounts, will be somewhat lower than the budget quotes used for this study. If a contingency is desired, IMC would recommend a fairly small value such as 5%.

The number of units of major equipment purchased during each year is based on the required number of units by year (Section 6.5) and an appropriate equipment replacement schedule for each piece of equipment. The replacement schedule for the major equipment is based on the estimated life of the equipment in metered hours as shown on Table 6-12 and the number of shifts that the equipment is scheduled for each production year during the mine life. IMC has assumed metered time as 7.17 hours per shift. The replacement for the support equipment is based on the estimated life in years.

April 2001

#### 6.8 MINE OPERATING COST

Mine operating costs were developed from the recommended mine equipment requirements and the mine personnel requirements. The mine operating costs include all the parts, supplies, and labor costs associated with mine supervision, operation, and maintenance.

Table 6-13 summarizes the total mine operating costs including parts, consumables, supervisory labor, and operations and maintenance labor for each operating year. The costs are shown by several cost centers. The total mine operating cost over the life of the project is estimated to be about \$US 1,179.0 million. During the preproduction development period in Year –1, the direct mining costs is estimated to be \$US 10.62 million. During commercial production and reclamation in Years 1 through 24 (full mining years), the operating costs range from a low of \$US 27.8 million in Year 23 to \$US 68.1 million in Year 16.

Table 6-14 summarizes the mine operating costs in terms of cost per ton of total material for each cost center. The average mining cost over the life of the project is \$US 0.614 per total ton. It is important to note that this is per total ton, not just the ore tons. The average mine operating cost per ore ton is \$US 2.445 as shown in the last column of table 6-13.

The following factors are considered for the operating cost calculations:

- 1. Local unit costs for consumable items such as diesel fuel, blasting agents, electricity, and spare parts were used.
- 2. Local hourly labor rates and fringe benefits were used.

The costs shown are in 1<sup>st</sup> quarter 2001 US dollars. It should be noted that the Year –1 operating costs have been included in the preproduction development capital cost.

The general activities that are included in the operating cost estimates are as follows:

- 1. Construct the initial out-of-pit mine access roads from the pit area to the ore crusher and waste storage areas.
- 2. Remove topsoil from the mine and waste storage areas. Replace topsoil on the waste storage areas as a reclamation activity.
- 3. Preproduction development required to expose ore for initial production.
- 4. Mine and transport ore to the crusher (or crusher stockpile). Mine and transport waste material from the pit areas to the waste storage areas.
- 5. Maintain all the mine work areas, in-pit haul roads, and external haul roads. Also maintain the waste storage areas.
- 6. Mine dewatering.
- 7. Development drilling.
- 8. Haulage of hard rock waste and overburden to the embankment facility.

Table 6-15 summarizes the mine operating cost by cost category. The following information is included in the table:

- 1. Scheduled shifts for each category of major equipment.
- 2. Electrical power costs for the drills and shovels.
- 3. Diesel fuel consumption for each category of equipment.
- 4. Total diesel fuel cost.
- 5. Tire costs for each category of equipment and total cost.
- 6. Lubricants, filters, repair parts, and wear items cost for each category of major equipment.
- 7. Drill bits and down hole accessories costs.
- 8. Explosives costs.
- 9. General mine, general maintenance, development drilling, and pumping costs.
- 10. Mine labor costs.

It is noted that the total cost shown on Table 6-15 varies from the cost shown on Table 6-13 by a small amount, \$1,178,984 versus \$1,178,950, and the units are \$x\$ 1000. The difference is due to rounding.

Table 6-16 is a concise summary of Table 6-15, showing total dollar amounts for each cost category. This table is included to facilitate sensitivity analysis to various cost items that might be required for the cash flow analysis.

Table 6-	13: Summ	nary of Mi	lable 6-13: Summary of Mine Operating Costs	•	lotal Dollars (\$US x 1000)	ars ( <b>⊅</b> OS x	1000)						
	Total	Drilled/											
Mining	Material	Blasted						General	General			Cost	Cost/
Year	(kt)	(kt)	Drilling	Blasting	Loading	Hauling	Auxiliary	Mine	Maint.	G&A	TOTAL	Total Ton	Ore Ton
-2													
7	18,850	11,186	441	490	1,558	4,232	1,818	330	528	1,224	10,621	0.563	8.120
_	70,000	69,671	2,682	2,738	4,490	12,669	4,132	1,707	1,952	2,667	33,037	0.472	2.105
2	70,000	63,663	2,447	2,515	4,743	15,628	3,794	1,716	1,973	2,722	35,539	0.508	1.770
က	70,000	70,000	2,687	2,750	4,416	15,519	4,120	1,726	1,979	2,722	35,919	0.513	1.789
4	70,000	65,480	2,501	2,582	4,680	17,556	4,824	1,758	2,011	2,831	38,743	0.553	1.930
2	70,000	69,972	2,691	2,749	4,425	18,673	3,523	1,764	2,005	2,776	38,606	0.552	1.923
9	70,010	64,315	2,465	2,539	4,718	18,402	3,646	1,792	2,000	2,776	38,340	0.548	1.910
7	70,000	66,464	2,532		4,595	19,184	4,005	1,802	2,016	2,831	39,585	0.565	1.972
80	100,000	100,000	3,804		6,373	30,982	5,015	2,263	2,659	3,159	58,122	0.581	2.895
6	100,000	96,025	3,636		6,567	29,755	5,052	2,300	2,648	3,159	56,836	0.568	2.831
10	100,000	93,920			6,631	29,465	5,241	2,329	2,643	3,159	56,676	0.567	2.823
7	100,000	100,000			6,376	29,368	5,019	2,327	2,643	3,159	56,564	0.566	2.818
12	83,289	83,289			5,330	25,847	4,824	2,084	2,323	3,050	49,898	0.599	2.486
13	89,741	89,741	3,392		5,692	27,084	4,182	2,178	2,436	3,050	51,498	0.574	2.565
14	100,017	100,017	3,804		6,374	28,657	4,180	2,340	2,622	3,105	54,948	0.549	2.737
15	100,000	100,000	3,807		6,379	36,209	4,183	2,321	2,707	3,269	62,741	0.627	3.125
16	100,000	100,000	3,807	3,866	6,378	40,942	4,639	2,305	2,766	3,378	68,081	0.681	3.391
17	90,000	86,020	3,278	3,346	5,893	35,600	4,993	2,212	2,541	3,269	61,133	0.679	3.045
18	90,000	90,000	3,453	3,494	5,710	31,942	4,367	2,206	2,498	3,159	56,829	0.631	2.831
19	82,899	82,899	3,133	3,230	5,308	39,705	4,823	2,145	2,467	3,324	64,134	0.774	3.195
20	65,195	65,195	2,494	2,572	4,152	34,085	4,145	1,893	2,105	3,105	54,550	0.837	2.717
21	58,459	58,459	2,236	2,321	3,717	28,404	3,902	1,373	1,923	2,995	46,872	0.802	2.335
22	59,222	59,222	2,260	2,350	3,761	26,072	3,725	1,353	1,908	2,941	44,369	0.749	2.210
23	39,671	39,671	1,512		2,554	14,786	2,707	1,034	1,443	2,108	27,767	00.700	1.383
24	47,260	47,260	1,797	٦,	2,984	18,028	2,365	1,151	1,459	2,163	31,852	0.674	1.587
25	6,653	6,653	254	284	429	2,930	624	408	262	200	5,690	0.855	1.635
26													
TOTAL	1,921,266	1,879,122	71,683	73,521	124,234	631,723	103,850	46,816	54,520	72,603	1,178,950	0.614	2.445
PERCENT			6.1%	6.2%	10.5%	23.6%	8.8%	4.0%	4.6%	6.2%	100.0%		

Table 6-	14: Summ	ary of Mi	Table 6-14: Summary of Mine Operating Co	sts	- Per Total Ton	Lon						
	Total	Drilled/										
Mining	Material	Blasted						General	General			Total
Year	(kt)	(kt)	Drilling	Blasting	Loading	Hauling	Auxiliary	Mine	Maint.	G&A	TOTAL	Cost
-2												
7	18,850	11,186	0.023	0.026	0.083	0.224	960.0	0.018	0.028	0.065	0.563	10,621
_	70,000	69,671	0.038	0.039	0.064	0.181	0.059	0.024	0.028	0.038	0.472	33,037
2	70,000	63,663	0.035	0.036	0.068	0.223	0.054	0.025	0.028	0.039	0.508	35,539
ო	70,000	70,000	0.038	0.039	0.063	0.222	0.059	0.025	0.028	0.039	0.513	35,919
4	70,000	65,480	0.036	0.037	0.067	0.251	0.069	0.025	0.029	0.040	0.553	38,743
2	70,000	69,972	0.038	0.039	0.063	0.267	0.050	0.025	0.029	0.040	0.552	38,606
9	70,010	64,315	0.035	0.036	0.067	0.263	0.052	0.026	0.029	0.040	0.548	38,340
7	70,000	66,464	0.036	0.037	0.066	0.274	0.057	0.026	0.029	0.040	0.565	39,585
∞	100,000	100,000	0.038	0.039	0.064	0.310	0.050	0.023	0.027	0.032	0.581	58,122
တ	100,000	96,025	0.036	0.037	0.066	0.298	0.051	0.023	0.026	0.032	0.568	56,836
10	100,000	93,920	0.036	0.036	0.066	0.295	0.052	0.023	0.026	0.032	0.567	56,676
7	100,000	100,000	0.038	0.039	0.064	0.294	0.050	0.023	0.026	0.032	0.566	56,564
12	83,289	83,289	0.038		0.064	0.310	0.058	0.025	0.028	0.037	0.599	49,898
13	89,741	89,741	0.038	0.039	0.063	0.302	0.047	0.024	0.027	0.034	0.574	51,498
4	100,017	100,017	0.038	0.039	0.064	0.287	0.042	0.023	0.026	0.031	0.549	54,948
15	100,000	100,000	0.038	0.039	0.064	0.362	0.042	0.023	0.027	0.033	0.627	62,741
16	100,000	100,000	0.038	0.039	0.064	0.409	0.046	0.023	0.028	0.034	0.681	68,081
17	90,000	86,020	0.036	0.037	0.065	0.396	0.055	0.025	0.028	0.036	0.679	61,133
18	90,000	90,000	0.038	0.039	0.063	0.355	0.049	0.025	0.028	0.035	0.631	56,829
19	82,899	82,899	0.038	0.039	0.064	0.479	0.058	0.026	0.030	0.040	0.774	64,134
20	65,195	65,195	0.038	0.039	0.064	0.523	0.064	0.029	0.032	0.048	0.837	54,550
21	58,459	58,459	0.038	0.040	0.064	0.486	0.067	0.023	0.033	0.051	0.802	46,872
22	59,222	59,222	0.038	0.040	0.064	0.440	0.063	0.023	0.032	0.050	0.749	44,369
23	39,671	39,671	0.038	0.041	0.064	0.373	0.068	0.026	0.036	0.053	0.700	27,767
24	47,260	47,260	0.038	0.040	0.063	0.381	0.050	0.024	0.031	0.046	0.674	31,852
25	6,653	6,653	0.038	0.043	0.064	0.440	0.094	0.061	0.039	0.075	0.855	5,690
26												
TOTAL	1,921,266	1,879,122	0.037	0.038	0.065	0.329	0.054	0.024	0.028	0.038	0.614	1,178,950
PERCENT			6.1%	6.2%	10.5%	23.6%	8.8%	4.0%	4.6%	6.2%	100.0%	
Per Ton Di	Per Ton Drilled/Blasted		0.038	0.039								

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\$x1000 10,622	35,539 35	\$78 OCR		ľ						61 500									Ι	31.863	5 690 1	455

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Table 6-16: Summary of Mine Operating Costs by Category	costs by C.	ategory																										% of	
	Units	.2	-1	1		4	9	9	7	80	6	10	11	12	13	14	15	16	17	18	19 2	20 21	1 22	23	1 24	92	Total	Г	
PARTS AND CONSUMABLES:																													
Electrical Power	\$x1000												385	818		385	285	285	845	88									3%
Diesel Fuel	\$×1000												9,336	8,263		8,998	11,088	12,483	11,109	9,913									3%.
Tires	\$x1000												5,508	4,845		5,346	6,655	7,508	6,621	5,910									3%"
Lubricants, Repairs, Wear Items	\$×1000												14,270	12,429	_	13,861	15,939	17,364	15,457	4,335		-							3%-
Drill Down Hole Items	\$×1000												867	732		853	852	852	754	772									%
Explosives	\$x1000								2,471		3,570	3,492	3,718	3,097	3,337	3,719	3,718	3,718	3,198	3,346									3%
Gen.Mine/Gen. Maint/Pumping	\$×1000												3,662	3,158		3,666	3,646	3,630	3,387	3,381									%
TOTAL PARTS AND CONSUMABLES	\$×1000		6,343 2	21,417 23	23,153 23,	23,484 25,	25,216 25,465	65 25,248	~	39,457			38,333	33,342	6*3	37,424	42,881	46,537	41,372	38,540	13,445 3	36,624 3	1,006 23	29,208 17	7,812 21,	1,073 3,6	3,627 788	788,728 66.9%-	3%
LABOR:																													
Salaried Staff	\$×1000				_							2,010	2,010	2,010															*
Hourly Labor	\$×1000											16,336	16,222	14,548															1%.
TOTAL LABOR	\$x1000		4,278	11,620 12	12,386 12,	12,436 13,	528 13,142	42 13,092	13,527	7 18,667	18,345	18,346	18,232	16,558	16,664	17,525	19,861	21,546	19,763	18,290	20,691	17,928 14	15,868 16	15,162 9	9,955 10,	10,780 2,0		390,256 33.1	%
TOTAL MINING COST	\$x1000											56,677	56,565	49,900														_	3%-
Total Tons Mined	tonx1000											100,000	100,000	63,269	Γ	ľ											ľ		

# 6.9 SUMMARY OF MINE CAPITAL AND OPERATING COSTS

Table 6-17 summarizes the total mine capital and operating costs for the life of the project.

	SIIMMA	RY OF MINE	Table 6-17	D OPERATIN	IG COSTS	
	OOMMA	ICT OF MINE	(\$US x 1000		10 00010	
	Initial	Sustaining	Mine	Total		
	Capital	Capital	Preprod.	Mine	Operating	TOTAL
Year	Cost	Cost	Develop.	Capital	Cost	COST
-2						
-1	49,702		10,621	60,324		60,324
1	24,808			24,808	33,037	57,845
2		5,794		5,794	35,539	41,332
3		32		32	35,919	35,951
4		6,589		6,589	38,743	45,332
5		153		153	38,606	38,759
6		1,180		1,180	38,340	39,519
7		517		517	39,585	40,102
8		37,187		37,187	58,122	95,308
9		422		422	56,836	57,258
10		16,930		16,930	56,676	73,606
11		15,011		15,011	56,564	71,574
12		9,827		9,827	49,898	59,725
13		1,710		1,710	51,498	53,209
14		7,465		7,465	54,948	62,413
15		16,826		16,826	62,741	79,567
16		21,792		21,792	68,081	89,872
17		20,817		20,817	61,133	81,950
18		1,400		1,400	56,829	58,228
19		17,366		17,366	64,134	81,500
20		4,417		4,417	54,550	58,967
21		185		185	46,872	47,057
22		0		0	44,369	44,369
23		0		0	27,767	27,767
24		0		0	31,852	31,852
25		0		0	5,690	5,690
26						
TOTAL	74,511	185,618	10,621	270,750	1,168,328	1,439,078

## 6.10 MARCH 2001 MODEL UPDATE

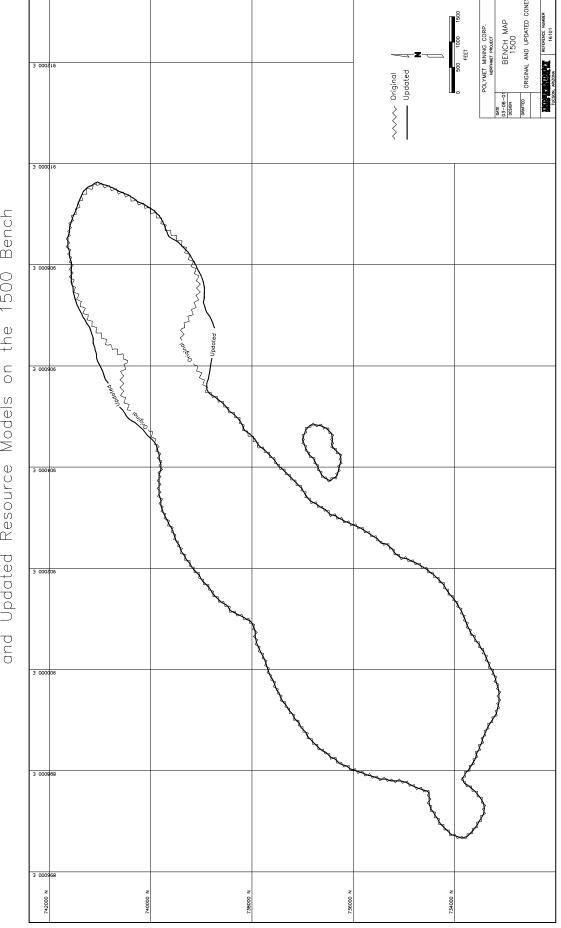
As discussed in Section 5.8.2, the model was updated with 13 additional drillholes during March 2001.

A floating cone was done on the updated model using the same parameters used for the base case cone used for final pit design. This cone was based on 100% recovery of NSR value and did not include time value of money discounting. Figure 6-4 shows the original and updated cone on the 1500 bench. The updated cone expands the pit slightly in the northeast.

Table 6-18 compares the original and updated cone tonnages and grades. Ore tonnage and total tonnage increased 3.2% and 5.7% respectively. Ore grades generally decreased, but by small amounts. The tonnages presented include measured, indicated, and inferred material located inside the cone geometries.

Table 6-18: Comparison of Cone Results From Original and Updated Resource Models	nparison of C	one Resu	Its From C	riginal an	nd Update	ed Resourc	se Models			
	Ore	NSR	Copper	Nickel	Cobalt	Palladium	Platinum	Gold	Cned	Total
	Ktons	(\$N\$)	(%)	(%)	(mdd)	(mdd)	(mdd)	(mdd)	(%)	Ktons
Original Cone	498,373	11.61	908.0	0.083	90.99	0.293	0.085	0.043	0.832	0.832 1,799,171
Updated Cone	514,277	11.52	0.303	0.083	66.22	0.291	0.084	0.042	0.826	0.826 1,901,714
% Variance	3.2%	%8 <sup>.</sup> 0-	-1.0%	%0.0	0.2%	%2'0-	-1.2%	-2.3%	%2'0-	2.7%

Figure 6—4 Comparison of Cone Results From Original and Updated Resource Models on the 1500 Bench



April 2001

#### 7.0 METALLURGY

#### 7.1 SUMMARY

PolyMet has undertaken an extensive metallurgical development program over the past two years. The objective of that program was to develop an economical process route for the NorthMet deposit. This meant that the gold and PGM values would have to be recovered in addition to copper, nickel and cobalt.

Two flotation pilot plant campaigns were run at Lakefield Research to provide a bulk concentrate sample for the hydrometallurgical (Hydromet) testing and pilot plant.

PolyMet's objective was achieved. A new process development, now called the PlatSol<sup>TM</sup> Process was applied to give base metal extraction percentages in the high 90's, PGM extraction percentages of 95% and gold extraction near 90%. The feature of the process is the addition of a small amount of chloride to the high temperature pressure oxidation step with the result that the precious metals dissolve in the autoclave along with the base metals. The PlatSol<sup>TM</sup> process is shown schematically in Figure 7-1.

The PGM's are then recovered as a saleable PGM concentrate by selective precipitation with sodium hydrosulfide. Copper and nickel are recovered by solvent extraction and electrowinning, while a small quantity of cobalt is recovered as a sulfide.

The main continuous Hydromet pilot plant campaign run in July 2000 was successful. A 10-day continuous run gave the extractions shown in Table 7-1 that summarizes the overall flotation and process recoveries for the project.

Recoveries of the economically significant metals were enhanced by provision of additional flotation residence time during the latter part of the flotation pilot plant. This has allowed the use of the average flotation recovery to project recoveries over the life of the mine.

Table 7-1: Summary of	f Proces	s Reco	veries			
		Percer	nt		ppm or %	)
	Cu	Ni	Co	Au	Pt	Pd
Ore Grade	0.43	0.12	0.009	0.05	0.08	0.36
Conc. Recovery	93.7	69	42	75.7	76.9	79.6
Conc. Grade	14.6	3.1	0.15	1.4	2.3	10.4
Process Extraction	99.6	98.9	96	89.4	96	94.6
Process Recovery	98.1	96.9	92	88.4	95	93.6
Overall Recovery	91.9	66.9	38.6	66.9	73.1	74.5

In Table 7-1, the Overall Recovery is the product of Concentrate Recovery and Process Recovery.

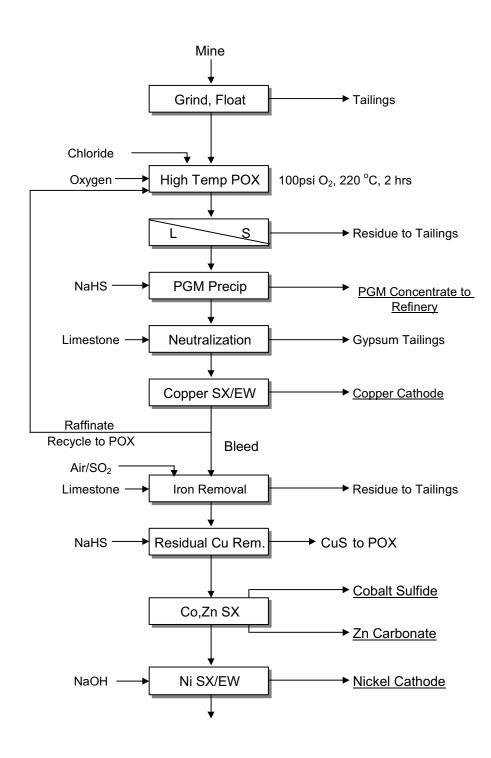
In addition, it is noted that the ore grades shown on Table 7-1 are the average grades of the test samples and are not the same as the projected average head grades from the mine.

It is also noted that the ore grade values for copper in Table 7-1 are different than on Table 5-2 (0.43% versus 0.40%). Table 5-2 is based on Chemex assays while Table 7-1 is based on assays done at Lakefield.

Figure 7-1

Simplified Block Flow Diagram for Gold, PGM and Base Metal Recoveries from NorthMet Concentrates

PlatSol<sup>™</sup> Process



#### 7.2 BACKGROUND

Previous work on the NorthMet property (formerly called "Dunka Road") consisted of efforts to produce saleable concentrates with emphasis on copper and nickel recovery. A development program undertaken by Nerco in the early 1990's considered gold and PGM's as well, but was not successful in obtaining acceptable extractions of the precious metals.

PolyMet decided to focus on producing a bulk concentrate, thereby maximizing metal recoveries. There was unlikely to be a market for a bulk concentrate, thus treatment at site was deemed the only alternative. Further, smelting was not considered to be an option because of the relatively low grade of the bulk concentrate and because of environmental considerations.

Thus, it was decided to attempt to develop a viable hydrometallurgical treatment process taking advantage of recent technological developments. The leaching processes considered were partial or total pressure oxidation in autoclaves and bio-leaching. Generally, the base metals dissolve in the leaching step while precious metals would remain in the leach residue. The residue would then be subjected to cyanidation or chloridation to dissolve and recover gold and PGM's. The copper and nickel would then be recovered by sequential solvent extraction and electrowinning. Significant cobalt values would also be recovered in the process.

The following sections describe the process in more detail. Figure 7-1 in the previous section shows the general approach.

Samples for metallurgical testing came from two drilling campaigns, which produced some 60 tons of reverse circulation drill chips. These samples were processed in two flotation pilot plant campaigns at Lakefield Research in December 1998, and May-June of 2000.

The bulk concentrate from the first flotation campaign was used for bench scale testing of the hydrometallurgical process options. The second campaign provided a concentrate sample for the continuous hydrometallurgical pilot campaign carried out at Lakefield during the year 2000.

#### 7.3 GRINDING AND FLOTATION

# 7.3.1 Mineralogy

The mineralogy of the ore is as follows:

Copper – approximately 2/3 as chalcopyrite –  $CuFeS_2$  and 1/3 as cubanite –  $CuFe_2S_3$ . This is variable.

Nickel – approximately 75% as pentlandite – (Ni,Fe)S and the balance as nickel silicates. Again this is variable.

Iron - pyrrhotite and ferric silicates

Cobalt - no discreet cobalt minerals

Gold and PGM's – the grades are too low for detailed assessment of the presence of specific minerals.

#### 7.3.2 First Pilot Plant Run – December 1998

The first pilot plant run was carried out in December 1998 wherein 26 tons of material was processed to concentrate over a period of 42 hours. The primary objective was to produce concentrate for the hydrometallurgical test program.

The pilot plant operation was successful with the following results:

<b>Table 7-2: R</b>	Results From Fi	rst Flotation Pilot	Plant Run
	Feed (Head) Grade	Bulk Concentrate Grade	Metal Recoveries (%)
Copper	0.43%	15.5%	94.6
Nickel	0.12%	3.69%	77.2
Cobalt	0.009%	0.149%	46.4
Platinum	0.08 g/t	2.49 g/t	76.4
Palladium	0.37 g/t	11.1 g/t	75.8
Gold	0.06 g/t	2.80 g/t	76.6

Approximately 1300 lbs. of concentrate were produced. The primary grind was set to 80% passing 200 microns. Regrinding in the cleaner circuit gave a final concentrate size of about 80% passing 35 microns.

For details, refer to Lakefield Report No. LR5349, April 1999.

# 7.3.3 Second Pilot Plant Run – May/June, 2000

The second run processed about 30 tons of ore over a 48 hour period with average results similar to the first run as indicated in Table 7-3 below:

<b>Table 7-3:</b> 1	Results From Se	econd Flotation Pi	ilot Plant Run
	Feed (Head)	<b>Bulk Concentrate</b>	Metal Recoveries
	Grade	Grade	(%)
Copper	0.43%	14.6%	93.7
Nickel	0.12%	3.1%	69
Cobalt	0.009%	0.15%	42
Platinum	0.08 g/t	2.3 g/t	76.9
Palladium	0.36 g/t	10.4 g/t	79.6
Gold	0.05 g/t	1.4g/t	75.7

The exceptions were the nickel and palladium recoveries. The nickel recovery was 69% compared to 77% in the first run. This can be ascribed to higher nickel silicate in the second sample.

Palladium recovery was nearly 80% compared to 76% in the first run. It was decided part way through the run to determine if additional retention time in the scavenger cells would improve recoveries. This proved to be the case as shown below in Table 7-4. While improvement was not dramatic, it was decided to incorporate the additional residence time into the plant design.

Table 7-4: Recoveries From Second Pilot Plant Run – Effect of Additional Retention Time in Scavenger Cells										
Effec	Copper	Nickel	Cobalt	Gold	Platinum	Palladium				
Overall Pilot Run	93.7	69.0	42.0	75.7	76.9	79.6				
PP-5	95.1	70.6		80.9	79.3	81.4				
PP-6	95.0	69.9		65.3	78.0	79.2				

The final 2 runs, PP-5 and PP-6 showed better recoveries for the most significant economic elements: copper, nickel and palladium. These results were consistent with variability bench flotation tests. Hence, it was concluded that projection of expected recoveries at different ore grades should be based on the results of PP-5 and PP-6 rather than the overall pilot plant run. Further, the variability tests indicated that recoveries are relatively constant over a wide grade range. One can thus use constant recovery at different grades without introducing significant error.

For details, refer to Lakefield Report No. LR10054, August 2000.

## 7.4 HYDROMETALLURGICAL PROCESS SELECTION

Test programs were carried out during the first six months of 1999 by Lakefield Research, Dynatec and BacTech to evaluate leaching process options followed by recovery of gold and PGM's from the leach residue. The processes considered were high temperature pressure oxidation (POX) (sulfides converted to sulfates) at 220°C, partial oxidation (sulfides converted to elemental sulfur) and bacterial leaching.

All leach processes gave excellent base metal extractions in the order of 97 to 99%. None were completely satisfactory in the subsequent residue leaching to recover gold and PGM's. The total pressure oxidation approach gave the best results, with tolerable cyanide consumption. Gold extraction was over 90%, palladium was in the 60-70% range, and platinum was less than 30%. Excessive cyanide consumption was experienced with the other leaching options.

It was decided to try adding a small amount of chloride to the high temperature leach to take advantage of the high temperature and high acid conditions. This gave dramatic results as demonstrated in the following two tables, 7-5 and 7-6.

Table 7-5: Pressure Leaching Test Conditions										
Test No.	Concentrate Reground	Feed K <sub>80</sub> (µm)	Autoclave Temp (°C)	O <sub>2</sub> Pressure (psi)	Time (h)	Chloride (g/L)				
1	No	32	220	100	2	0				
2	No	32	220	100	2	6				
3	Yes	15-20	220	100	2	3				
4	Yes	15-20	200	100	2	6				
5	Yes	15-20	220	100	2	6				
6	Yes	15-20	220	100	2	6				

Table 7	Table 7-6: Pressure Leaching Metallurgical Results									
	Cop	per	Nic	kel	Go	old	Plati	num	Palla	dium
Test	Assay	Ext	Assay	Ext	Assay	Ext	Assay	Ext	Assay	Ext
No.	%	%	%	%	(g/t)	%	(g/t)	%	(g/t)	%
Feed	13.8		3.52		2.24		1.75		8.91	
1	0.16	99.3	0.23	97.7	3.32	~0	2.15	~0	5.36	61
2	0.05	99.7	0.31	93.4	0.27	91	0.49	79	1.37	88
3	0.12	99.4	0.27	94.3	0.64	79	0.16	93	1.01	92
4	0.28	98.3	0.38	90.8	2.71	~0	1.97	4	10.9	~0
5	0.11	99.4	0.31	93.3	0.13	96	0.06	98	0.72	94
6	0.10	99.4	0.26	94.3	0.13	96	0.06	98	0.64	95

It is seen that regrinding of the concentrate to about 15 microns and addition of 3 to 6 g/l of chloride as sodium chloride results in over 95% of the gold, platinum and palladium being dissolved in the autoclave. The gold and PGM's can then be precipitated selectively from the leach solution as shown in Table 7-7.

Table 7-7: NaHS Precipitation of Gold and the PGM's from Pregnant Solution							
		Cu	Ni	Fe	Au	Pt	Pd
Preg solution	mg/L	17000	19900	1550	0.32	0.34	1.23
Barren solution	mg/L	14300	18200	1340	0.01	0.00	0.01
Precipitate		61.8%	0.19%	0.37%	92 g/t	102 g/t	484 g/t
Precipitation Eff	iciency	% 16	< 0.1	1	97	~100	99

The PGM precipitate would be filtered, releached to remove copper, then sent to a platinum refinery for final recovery of the gold, platinum, palladium and any silver and other PGM's contained therein.

This process, dubbed the "PlatSol<sup>TM</sup>," Process, was clearly superior to the other options tested, specifically because the high temperature POX leach conditions permitted the dissolution of gold and PGM's in the leach autoclave.

Extractions and assumed overall metal recoveries, based on test results, are as shown in Table 7-8:

Table 7-8: Hydrometallurgical Process Extractions and Recoveries						
	Cu	Ni	Co	Au	Pt	Pd
Leach Extractions - %	98.5	96.5	96.5	96	98	95
Recoveries	97.5	94.5	92.5	94	94	94

The test work briefly described above and a subsequent optimization program are described in detail in Lakefield Research Report No. LR5428, June1999.

#### 7.5 PROCESS DESCRIPTION

The hydrometallurgical (Hydromet) process chosen for piloting and preliminary design is described in this section. Refer to Figure 7-1 for the schematic flow diagram of the process.

## 7.5.1 Chemistry

The autoclave oxidation process converts metal sulfide minerals into metal sulfates and iron hydrolysis products (primarily hematite). The oxidation of gold, palladium, platinum and other PGM's is favored by the presence of small amounts of chloride in solution. The chloride stabilizes the various platinum group elements as dissolved chloro complexes.

The chemical reactions believed to occur in the autoclave are shown below. (Note that the mineralogy of the PGM's may be very complex, but for simplicity only the metallic species are considered.)

Chalcopyrite Oxidation/Iron Hydrolysis:

$$CuFeS_2 + 17/4O_2 + H_2O \rightarrow CuSO_4 + 1/2Fe_2O_3 + H_2SO_4$$
 (1)

Pyrite Oxidation:

$$FeS_2 + 15/4O_2 + 2H_2O \rightarrow 1/2Fe_2O_3 + 2H_2SO_4$$
 (2)

Nickel Sulfide Oxidation:

$$NiS + 2O_2 \rightarrow NiSO_4$$
 (3)

Gold Oxidation/Chlorocomplex Formation:

$$Au + 1/4O_2 + 1/2 H_2SO_4 + 4NaCl \rightarrow Na_3AuCl_4 + 1/2 Na_2SO_4 + 1/2 H_2O$$
 (4)

Platinum Oxidation/Chlorocomplex Formation:

$$Pt + O_2 + 2H_2SO_4 + 6NaCl \rightarrow Na_2PtCl_6 + 2Na_2SO_4 + 2H_2O$$
 (5)

Palladium Oxidation/Chlorocomplex Formation:

$$Pd + 1/2O_2 + H_2SO_4 + 4NaCl \rightarrow Na_2PdCl_4 + Na_2SO_4 + H_2O$$
 (6)

## 7.5.2 Description

## 7.5.2.1 Leaching

Thickened concentrate from the concentrator is reground in a tower mill to about 15 microns, then is pumped directly into the autoclave as a 50% solids slurry. The oxidation reactions are highly exothermic, thus raffinate from the copper electrowinning step will also be injected into the autoclave to cool the slurry (and coincidentally increase the nickel tenor in solution to 15 to 20 g/l because of the recycle).

Autoclave conditions are 220 °C, 100 psi oxygen overpressure (~450 psig total pressure) and 2 hours residence time. Copper, nickel, and cobalt all dissolve in the autoclave, as do the gold and PGM's. Iron is leached, but subsequently hydrolyzes to form hematite and sulfuric acid while still in the autoclave. Some of the iron precipitates as basic ferric sulfate and/or jarosite. Dissolved iron in the autoclave slurry discharge is 3 to 5 g/l. Sulfuric acid in the leach solution will be 50 to 70 g/l.

The slurry leaving the autoclave is flashed to atmospheric pressure, then is cooled, thickened and filtered. About 20% of the contained solution flashes off.

The leach residue will contain up to 15% sulfate, probably as sodium jarosites and/or basic ferric sulfates. This serves well as a purge for sodium, but it is also prudent to add sufficient limestone to the residue going to tailings to ensure the residue will never become acid generating.

It was also found, during the pilot plant campaign (discussed later), that it was possible to recover up to 50% of the remaining PGM's by a simple froth flotation step. This flotation circuit has been incorporated into the plant design and cost estimates with the intention that the concentrate produced is recycled to the leach feed. No allowance for increased PGM recovery has been assumed.

## 7.5.2.2 PGM Recovery

The gold and PGM's can be selectively precipitated with sodium hydrosulfide (NaHS). The pregnant leach solution is pre-reduced with sulfur dioxide to minimize NaHS consumption. Copper also can be precipitated under these high acid conditions, but the precious metals are more noble than copper, thus copper precipitation can be minimized by careful control of NaHS injection and intense agitation at the point of injection. Nevertheless, some copper will be co-precipitated, thus a releach of the PGM precipitate will be necessary to concentrate the PGM concentrate to an expected 30 to 50% PGM grade. The releach will be carried out batch-wise in a small autoclave in the absence of chlorides. The leached copper will be recycled to the primary leach autoclave.

The PGM concentrate will be air shipped in 5-gallon plastic pails to a custom PGM refinery.

## 7.5.2.3 Neutralization

The PGM-free solution must be neutralized to pH 2 prior to copper solvent extraction. This is accomplished with limestone. Ground limestone is added as a slurry to the three neutralization tanks in series. The resultant gypsum slurry is filtered and washed and the gypsum is pumped to tailings, unless a commercial use can be determined.

# 7.5.2.4 Copper Solvent Extraction/Electrowinning

The solution at about 17 g/l Cu and 17 g/l Ni then passes to a conventional copper solvent extraction (SX) step. A scrub stage is included in addition to the two extraction stages to ensure that no chlorides get through to copper electrowinning. The raffinate from copper SX contains <0.5 g/l Cu, 17 g/l Ni and 25-30 g/l H<sub>2</sub>SO<sub>4</sub>.

The organic phase is stripped in two stages with spent electrolyte from the copper tankhouse. The tankhouse also will be conventional and will be based on use of stainless steel cathode blanks.

#### 7.5.2.5 Bleed Stream Purification

About 75 % of the Cu SX raffinate will be recycled to the leach step to serve as coolant in the autoclaves. The amount of recycle is thus dependent on the sulfur content of the flotation concentrate.

The remaining raffinate must then be purified prior to recovering the nickel and minor base metals therefrom. This solution also contains magnesium and manganese, which will be bled from the circuit in the cobalt and zinc barren liquors and the nickel SX raffinate.

Residual iron is first removed in two stages using limestone to raise the pH and a mixture of  $SO_2$  and oxygen to oxidize the iron to goethite. The reaction is carried out in stirred tank reactors at  $80\,^{0}$ C. The pH is raised to 3.5 in the first stage to minimize co-precipitation of nickel with the iron-gypsum solids. This slurry is thickened, filtered, washed and disposed to tailings. The pH is raised to 4.3 in the second stage with the objective of lowering the iron content to < 1 mg/l. The precipitate will contain nickel, and thus is recycled back to the leach autoclave step to preclude valuable metal loss.

The bleed solution also contains 1200 - 2500 mg/l of aluminum. Under the conditions used for iron, aluminum will also precipitate such that the purified solution will be < 20 mg/l Al, a satisfactory level.

The residual copper must also be removed from solution prior to the cobalt and nickel SX. This is done by addition of NaHS to the iron free solution. Copper is precipitated as the sulfide, which can be filtered off and recycled to the leach autoclaves. The copper free liquor will contain < 1 mg/l Cu.

## 7.5.2.6 Nickel and Cobalt Recovery

The process steps from this point onwards generally follows that of the Bulong nickel laterite metals recovery circuit. Bulong has overcome their initial problems, particularly with calcium deposition in the settlers. The first step is to remove cobalt (and residual zinc) by SX using the proven Cyanex 272 reagent. The cobalt free liquor then undergoes another SX step, using Versatic 10 to extract nickel. The Versatic 10 SX step is operated in conjunction with a nickel electrowinning tankhouse.

Feed solution to cobalt SX will have the following tenor:

Ni	11 - 12  g/l	S	$\sim 38 \text{ g/l}$
Co	1.9 - 2.1  g/l	Mn	$\sim 40 \text{ mg/l}$
Zn	$\sim 0.2$ g/1	Cu	< 2  mg/l
Mg	3.3 - 3.8  g/l	Fe	< 10  mg/l
Ca	0.5 - 0.6  g/l		

The cobalt SX step will consist of four stages of extraction and a scrub stage to extract cobalt and zinc followed by three and two stripping stages to strip cobalt and zinc respectively. NaOH is used to control pH in the extraction stages. Sulfuric acid is used in the stripping stages. The key operation is the selective stripping of cobalt and then zinc from the loaded organic. Zinc is a nuisance with cobalt, but cobalt with the zinc stream would be a problem. Cobalt is stripped at pH 4.0 and zinc at pH 2.0.

NaHS is used to precipitate cobalt from the cobalt strip solution. The 30% cobalt sulfide produced is filtered, dried and shipped to a cobalt refiner. Zinc is precipitated as a carbonate with soda ash. The zinc carbonate at  $\sim$ 25% Zn will be sold to a zinc refinery. The barren liquors from the two strip operations will go to tailings and will contain most of the manganese.

Cobalt and zinc free liquor (Co, Zn SX raffinate) will pass to the Versatic 10 Nickel SX circuit consisting of four extract and one scrub stages followed by organic strip stages.

Anolyte from the EW cells is used to strip the organic. The nickel tankhouse will employ the

bagged anode system developed by Inco and successfully implemented at Cawse in Australia.

Nickel SX raffinate will be sent to tailings. It will be the primary purge for magnesium and sodium.

## 7.5.2.7 Tailings

The flotation tailings will be segregated from the Hydromet tailings. Water reclaimed from the flotation tailings pond will be used for scrubbing the autoclave and flash tank vapor streams. Water from the Hydromet tailings pond will be recycled to the Hydromet plant.

## 7.5 HYDROMETALLURGICAL PILOT PLANTS

The Hydromet pilot plant operation at Lakefield Research was divided into two parts. The first "loop" comprised the autoclave leaching, PGM recovery, neutralization, copper SX/EW, associated liquid/solid separation steps and recycle of copper raffinate to the autoclave. The second operation treated the bleed solution accumulated in the first run. The iron removal, residual copper precipitation, Co/Zn SX and Ni SX/EW were piloted. The first part was run during July 2000, while the bleed stream processing took place in September and December 2000.

Approximately 750 kg of concentrate was processed at a feed rate of 2 kg/hour.

## 7.6.1 First Campaign

## 7.6.1.1 Set-up

The pilot plant equipment consisted of the continuous autoclave, stirred reactors for PGM precipitation with NaHS, stirred reactors for neutralization and continuous copper SX/EW equipment. A carbon-in-pulp (CIP) system was also set up to test carbon adsorption of PGM's as an alternative to NaHS precipitation. The various liquid-solid separation operations were done batch wise using pan filters.

## 7.6.1.2 Results

The campaign began with several shakeout runs. These were followed by a continuous 10-day run where conditions were very steady with but a few short interruptions. The operation lasted a total of 14 days. The average leaching results are shown below, using the following leach conditions:

Temperature	$225{}^{0}\mathrm{C}$
Oxygen overpressure	100 psi
Retention time	2 hrs.
Cl concentration	9 g/l

Table 7-9: Pilot Plant Leach Results							
	%			g/t or %			
	Cu	Ni	Co	Au	Pt	Pd	
Concentrate Grade	13.8-14.6	3-3.5	0.1415	1.4-2.2	1.8-2.2	8.8-8.9	
Extractions	99.6	98.9	96	89.4	96	94.6	

With the exception of gold, all extractions equalled or exceeded the bench scale results. Standard froth flotation on the leach residue recovered an additional 30-50% of gold and PGM's from the leach residue in a concentrate containing 8-9% Au+PGM's and 25-30% graphitic carbon. This potentially could increase PGM extractions to the 95 to 97% range.

The response of this concentrate to the PlatSol<sup>TM</sup> leaching conditions has not been verified, nor incorporated into this study.

It was necessary to convert the CIP PGM adsorption to carbon-in-column (CIC) when it was found that iron in solids started to dissolve. This was unexpected. Both carbon adsorption and precipitation with NaHS achieved essentially total removal of gold and PGM's from the leach liquor. Stripping and regeneration of the carbon was problematical. While it is anticipated this can be resolved, it was decided to proceed on the basis of NaHS precipitation.

The neutralization step ran very smoothly using the sample of Michigan Limestone that is proposed for the commercial operation. The gypsum produced was clean and contained <0.05% of copper or nickel. These are excellent numbers.

The copper SX/EW operation was also successful. After a start-up period, copper in the raffinate was generally less than 500 mg/l and good current efficiencies were attained. The copper cathode met ASTM B115-93 specifications as shown by Table 7-10.

Table 7	-10: Coppe	er Cathode	Assays				
Element	Cu	Cu	ASTM	Element	Cu	Cu	ASTM
(ppm)	Cathode	Cathode	B115-	(ppm)	Cathode	Cathode	B115-93
	1	2	93		1	2	
Se	.33	.16	1	Pb	0.05	0.15	5
Te	< 0.05	< 0.05	0.2	Si	0.12	0.09	1
Bi	< 0.001	< 0.001	1	Sn	< 0.01	0.02	0.4
Cr	0.01	0.003	0.2	Ni	0.03	0.006	0.8
Mn	< 0.001	0.005	0.2	Fe	0.02	0.01	5
Cd	< 0.01	< 0.01	0.2	Zn	< 0.05	< 0.05	1
P	< 0.001	< 0.001	1	Co	0.02	0.007	0.2
As	0.07	0,05	1	S	2.5	0.8	10
Sb	< 0.005	< 0.005	1	Ag	0.16	0.15	12

The details of this pilot plant run are included in Lakefield Research Progress Report No. 10054-005, September 2000.

## 7.5.2 Second Campaign

The second pilot campaign comprised the bleed stream treatment steps, which consisted of the purification steps plus Co/Zn SX and Ni SX/EW. The details of the purification steps are contained in Lakefield Research Report 10054-007, Progress Report No.1 while Progress Report No. 2 reports on the Co/Zn SX and the NI/SX EW Steps.

## 7.5.2.1 Purification

The purification circuit consisted of a five tank cascade for iron removal, two tanks for aluminum removal and another five tanks for CuS precipitation.

It was demonstrated that iron in the bleed stream could be effectively removed to <10 mg/l by SO<sub>2</sub> coupled with oxygen process using limestone for neutralization. Sodium meta

bisulphite (Na<sub>2</sub>S<sub>2</sub>O<sub>5</sub>) was used in place of SO<sub>2</sub> in the pilot plant. The oxidation operation worked smoothly and could be controlled by emf measurement of the oxidized pulp. The gypsum produced at pH 3.5, typically contained < 0.15%. Most of the aluminum in the bleed stream precipitated with iron. Aluminum was reduced to <20 mg/l in a second neutralization stage with a final pH of 4.3.

Copper was effectively removed to the 1 mg/l level with NaHS at 120% of stoichiometric and with 300% recycle of product for seeding. This process is kinetically fast and trouble-free.

This stage of the pilot operated for four days at a feed rate of 12 - 15 litres/hr.

#### 7.5.2.2 Cobalt/Zinc SX and Ni SX/EW

This circuit was set up to run continuously. The run lasted five days. The full four extract, one scrub and five strip stages were installed for the Co/Zn SX with Cyanex 272. The nickel SX step with Versatic 10 had four extraction, one scrub and three strip stages, and was tied in with nickel electrowinning cell consisting of two bagged anodes and one cathode.

The feed solution to cobalt SX had the following analysis:

Ni	11 - 12  g/l	S	$\sim 38 \text{ g/l}$
Co	1.9 - 2.1  g/l	Mn	$\sim 40 \text{ mg/l}$
Zn	$\sim 0.2$ g/l	Cu	< 2  mg/l
Mg	3.3 - 3.8  g/l	Fe	< 10  mg/l
Ca	0.5 - 0.6  g/l		

In general the results were good as summarized below:

- A good quality nickel cathode was produced at 95% current efficiency. It assayed 99.9% nickel with major impurities being lead and iron. The quality of the cathode can be further improved by introducing an ion exchange (IX) step in the electrowinning circuit to remove iron plus copper, cobalt and zinc. The lead was high because of the new anodes used. Lead will not be a problem commercially.
- The cobalt strip liquor tenor was 7.5 g/l Co, 7.5 g/l Mg,  $\sim$ 0.5 g/l Mn and <0.1 g/l Zn. This solution was treated with NaHS to yield a sulfide containing 30% Co, 2.6% Ni and 0.4% Zn.
- The zinc strip liquor assayed ~50 g/l Zn, but with an average of 300 mg/l of cobalt. Carbonate precipitation yielded a zinc concentrate analyzing 54% Zn and 0.33% Co. Based on these results, a slight modification of the Cyanex 272 strip circuit has been recommended to mitigate the high cobalt content.

A few operational issues were encountered during the operation, which were similar to those encountered at Bulong during their start-up. This included crud formation in the Cyanex circuit, and gypsum formation in the Versatic 10 circuit. These issues can be managed with proper engineering, but frequent removal of gypsum crystals will be required at the commercial scale.

## 8.0 PROCESSING AND FACILITIES

#### 8.1 GENERAL

This report section describes the current status of the process plant and ancillary facilities designs and includes information and testwork results developed as of March 2001. The mill feed ore to be mined over the life of the NorthMet Project, as provided by IMC, is estimated to be 482.2 million tons averaging 0.303% copper, 0.083% nickel, 66.3 ppm cobalt, 0.289 ppm palladium, 0.084 ppm platinum, and 0.042 ppm gold. Annual plant feed rate is 20,075,000 tons per year.

Average daily milling rate is 55,000 tons per day, with a plant design tonnage of 60,440 tons per day based on a 91% plant availability (332 operating days per year). The project is expected to produce for sale, over a 25-year project mine life, an annual average of the following products:

- 55,910 tons of copper
- 11,140 tons of nickel
- 512 tons of cobalt
- 126,233 oz palladium
- 35,932 oz platinum
- 16,456 oz gold

Products will be platinum, palladium and gold in the form of a precious metal concentrate (precipitate) for sale to smelters, LME grade A copper cathode, cobalt sulfide precipitate, zinc hydroxide precipitate, and Class 1 nickel cathode.

All currency amounts are expressed in 1<sup>st</sup> quarter 2001 US dollars. They have not been escalated to the expected project start date.

## 8.2 METALLURGY AND PROCESS PLANT DESIGN

The evaluation of metallurgical testwork and the development of flowsheet unit operations for NorthMet samples has been completed by O'Kane and is discussed in Section 7.0 of this report. The metallurgical testwork results, recommendations, and flowsheet design, as provided by O'Kane, has been incorporated into the process facility design and equipment list without confirmation or audit by AMEC. The process mass and material balances provided by O'Kane have been reviewed for calculation accuracy and completeness, but have not been audited.

A summary of design metallurgical recoveries is presented in the table below.

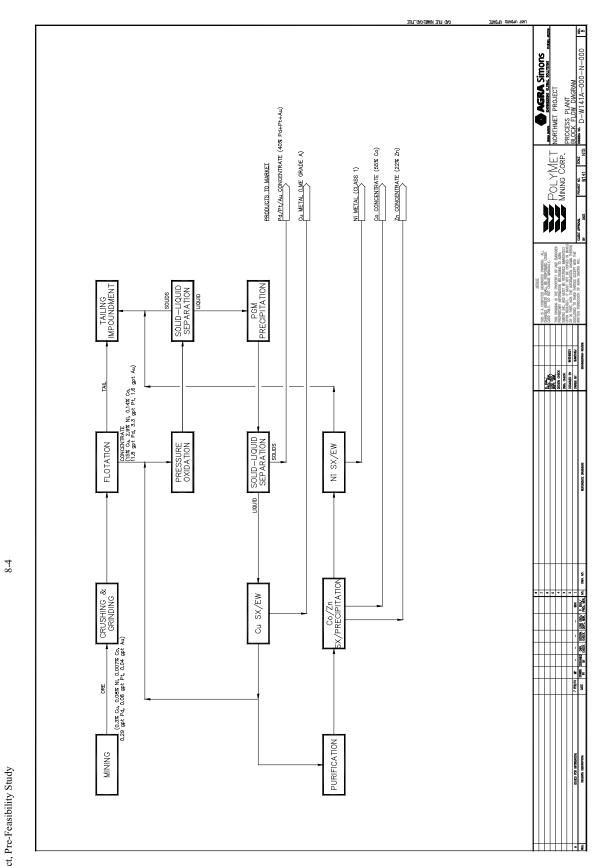
Table 8-1: Summary of Metallurgical Recoveries							
	Cu	Ni	Co	Pd	Pt	Au	
Head Grade	0.303%	0.083%	0.0066%	0.289g/t	0.084g/t	0.042g/t	
Recovery to Concentrate	93.7%	69.0%	42.0%	79.6%	76.9%	75.7%	
Pressure Leach Extraction	99.6%	98.9%	96.0%	94.6%	96.0%	89.4%	
Recovery from Leach Solution	98.6%	98.0%	95.9%	99.0%	99.0%	99.0%	
Overall Recovery	91.9%	66.9%	38.6%	74.6%	73.1%	67.0%	

The proposed NorthMet Project flowsheet will utilize proven and common unit processes to recover the contained metals from the mined feed materials. Polymetallic sulfide ores will be delivered by the mine to the proposed new milling and hydrometallurgical processing facilities to recover the contained metals. The project process flowsheet incorporates crushing and grinding of the mill feed to produce a flotation concentrate for additional downstream hydrometallurgical processing. Mill and flotation tailing will be pumped to a dedicated impoundment. Hydrometallurgical processing includes autoclave pressure leaching of flotation concentrate to solubilize all valuable metals, followed by staged metal recovery unit processes - precious metal precipitation, copper solvent extraction and electrowinning (SX/EW), cobalt and zinc SX/precipitation, and nickel SX/EW.

A simplified overall process plant block flow diagram for the proposed process facility is presented in Figure 8-1 (AMEC Drawing D-W141A-000-N-000).

The new facilities addressed in the AMEC report and cost estimate are generally as follows:

- Mine fuel storage and distribution, blasting materials storage facilities (requirements provided by IMC)
- Mine truck shop, maintenance facilities and warehousing (requirements provided by IMC)
- Mine engineering and operations facilities (requirements provided by IMC)
- Process facility maintenance and warehousing
- Sample preparation/assay laboratory facility
- Administration building and guard shack
- Primary gyratory crushing station, crushed ore stockpile and conveying
- Semi-autogenous (SAG) and ball mill grinding and classification
- Polymetallic flotation, regrinding, concentrate cleaning, thickening and storage
- Flotation tailings disposal system from mill to a tailings impoundment area. Reclaimed water system for re-use in the mill is also provided.
- Pressure leaching of concentrate followed by solids/liquid separation of pressure leach residue and polish filtration of pregnant leach solution
- Precious and platinum group metal precipitation, followed by precipitate releach (base metal removal), filtration and drying to produce a precious/PGM concentrate for sale
- Neutralization of leach solution, followed by filtration of gypsum
- Copper solvent extraction and electrowinning facilities to produce LME Grade A copper cathode for sale
- Recycle of SX raffinate to the autoclave leach circuit to provide cooling water and a recycle of copper and precious metals in remaining in solution
- Neutralization treatment of the raffinate bleed to remove iron and aluminum, followed by filtration of neutralization solids
- Cobalt and zinc recovery using solvent extraction and preferential stripping
- Cobalt precipitation and zinc precipitation from strip solutions to produce cobalt sulfide and zinc hydroxide precipitates for sale
- Nickel solvent extraction and electrowinning to produce Class 1 nickel cathode for sale
- Hydrometallurgical tailing disposal (including all residue and neutralization solids and raffinate streams) from plant to a dedicated tailings impoundment area. Reclaimed water system for re-use in the hydrometallurgical process is also provided
- Fresh water supply and distribution system
- Electric power supply through the main substation, from the Minnesota Power provided high voltage transmission line, pit electrification, and 34 kV/13.8 kV/4.16kV primary distribution
- Process plant site sewage treatment facilities



#### 8.3 CAPITAL COSTS

The total estimated cost to construct and install the process plant and site facilities described in this report is US \$445.6 million.

The facilities and associated costs included in this report are all those that are required to meet the operational intent and production estimates cited for the process plant facilities. A contingency allowance of 20% of all costs is included to reflect the preliminary nature of the report and to cover unknowns at this stage of project development. Contingency does not account for scope changes to the design and facilities presented in this report.

This estimate is categorized as prefeasibility with an expected accuracy range of ±25% at the bottom line. The estimate covers the direct field costs of executing the project, plus the indirect costs associated with the design, construction and commissioning of the facilities. Major mechanical process equipment, and high/medium voltage electrical equipment costs are based on budgetary vendor quotations. Other equipment and installation costs were estimated from in-house data. Civil, structural, and building costs have been estimated based on preliminary material take-offs from project drawings and sketches. Piping, electrical and instrumentation costs are based on factors of mechanical equipment costs. All inclusive labor rates were calculated using typical wages and benefits for union contractors in Northern Minnesota. The average rate was approximately \$64/hr. Indirect costs have been estimated based on factored direct costs. A preliminary analysis of construction manpower for the process facility requirements (excluding mine pre-production, tailings dam, and oxygen plant construction) indicates that the peak construction workforce would be approximately 600-800 personnel.

The estimated project capital cost by major area is given in Table 8-2. Excluded from these costs are all costs associated with mining and mine development, mining pre-production costs, site access roads, high voltage power line to the site (high voltage power to be supplied by Minnesota Power to the project site), the tailings impoundment facility, oxygen plant purchase (oxygen will be purchased "over the fence"), owners costs during development,

sunk costs, permitting costs, escalation, taxes, working capital, cost of financing and interest during construction.

Table 8-2: Process Plant and Ancillary Facilities Capital Cost Summary					
Plant Area	(US\$ 000's)				
100 Mine Ancillaries 200 Concentrator (incl. POX) 300 Precious Metal Recovery 400 Copper SX/EW 500 Ni/Co/Zn Recovery 600 Tailings and Reclaim Water 700 Utilities and Services 800 Facilities	\$ 684 146,617 18,195 31,180 49,669 6,601 22,089 11,442				
<b>Total Direct Costs</b>	\$ 286,477				
Indirect Costs Contingency (20%) Total Indirect Costs	84,652 74,461 \$ 159,113				
<b>Total Plant Facility Capital Costs</b>	\$ 445,590				

## 8.4 OPERATING COSTS

Average operating expenditures are \$107.3 million dollars per year, or \$5.34 per ton ore milled, based on annual plant feed rate of 20,075,000 tons per year.

It is estimated that the process plant and ancillary facilities (excluding mining operations, mine maintenance and warehousing, general and administration, and environmental) will employ approximately 198 personnel, as detailed in the staffing plan in Table 8-3.

Table 8-3: Plant Staffing Plan					
Labor Component	# of Personnel				
Plant operations staff supervision	1				
Plant technical personnel	5				
Laboratory supervision and operations personnel	19				
Plant warehouse supervisory and operations personnel	6				
Maintenance planning and supervisory personnel	6				
Maintenance personnel	43				
Plant operations shift supervisory personnel	11				
Operations control room and plant operators	107				
Total Process Plant Workforce	198				

The life-of-mine average operating costs by cost center are presented in Table 8-4. No contingency has been applied to the operating costs. It is expected that the financial sensitivity analysis for the operating costs will accommodate any reasonable eventuality expected during actual operation. Excluded from these operating costs are all costs associated with mining operations, all general and administration costs, and any sustaining capital.

Table 8-4: Summary of Plant Facility Operating Costs						
Plant Cost Area	US\$ 000's	US\$ / ton Milled				
Reagents and Consumables <sup>1</sup>	\$ 63,820	3.179				
Labor	12,701	0.633				
Electrical Power	26,165	1.303				
Plant Operating Supplies <sup>2</sup>	600	0.030				
Plant Operating Supplies <sup>2</sup> Maintenance Supplies <sup>3</sup>	4,000	0.199				
Total	\$107,286	5.344				

Notes:

- 1. Reagent costs include 6.5% tax on mill liners and balls
- 2. Operating supplies allow for general plant supplies and plant mobile equipment operations and
- 3. Maintenance supplies are factored based on equipment capital costs

## 8.5 FUTURE PROJECT DEVELOPMENT

This prefeasibility report represents the current status of the NorthMet Project process plant facilities development. In order to further develop the project to the final feasibility study level of project development, a number of technical and project related criteria, assumptions and exclusions will require confirmation or they will need to be developed into project criteria.

- 1. The basis of the prefeasibility process design has been that the testwork program and process flowsheet development has been based on samples representative of the overall NorthMet deposit. As the scope of this report does not address this issue, this basis requires confirmation. Geological characterization of the NorthMet deposit, and geo-metallurgical analysis of the ore grade material to determine if there are separate and significant geological regions in the deposit that will respond differently to the process flowsheet, is a significant project development work package required to validate the mine plan and process design. Should this work identify areas that respond differently to the process flowsheet, additional laboratory testwork will be required to confirm the process criteria.
- 2. Additional crushing and grinding testwork is required on bulk representative sample materials to verify crushing and grinding work indices and abrasion indexes assumed in this report for mill power calculations, mill sizing, and for liner and grinding media consumptions. Current testwork has been completed on reverse circulation chip samples only. Also, depending on the results of geo-metallurgical analysis, additional crushing and grinding testwork may be required to determine grind characteristic variability with different ore types.
- 3. No economic process trade-off studies have been performed during the development of this prefeasibility report. As the average head grades and estimated metal production vary with in-fill drilling and modifications to the mine plan and ore delivery schedule, there could be economic justification to produce an alternate nickel product than taking nickel to electrowon metal. Producing a bulk sulfide precipitate with cobalt will significantly reduce capital costs in the bleed treatment flowsheet and may positively affect economic return. Additionally, the pressure leaching process could be designed as a two stage process with inter-stage solid/liquid separation to allow primary leaching of base metals in a low retention time leach, and secondary leaching of a reduced amount of solids in a longer retention time leach to extract precious metals. This could lead to reduced autoclave equipment and pressure leach ancillary equipment costs.

## 9.0 TAILINGS MANAGEMENT

#### 9.1 INTRODUCTION

The tailings facilities will comprise two separate facilities: a large facility for the storage of the flotation tailings and a relatively small facility for the storage of the hydrometallurgical tailings. This section of the prefeasibility study discusses these facilities, in particular the design criteria, site selection, conceptual design of the selected sites, operational considerations, the water balance and closure.

## 9.2 DESIGN CRITERIA

The design criteria for sizing the tailings facilities are based on a life of mine total tailings production of 490 million tonnes and an annual tonnage split of 98.1% flotation tailings and 1.9%, hydrometallurgical tailings. The void ratio of the settled tailings is assumed to be 1.0, which leads to the assumptions and requirements listed in Table 9-1.

In summary, the volumetric storage requirements of the flotation and hydrometallurgical tailings facilities are approximately 380 million yd<sup>3</sup> and 6.7 million yd<sup>3</sup>, respectively. Based on current information, the flotation tailings facility need not be lined, but the hydrometallurgical tailings facility will require a liner.

Table 9-1: Design Criteria for the Tailings Facilities							
Parameter	Flotation Tailings	Hydrometallurgical Tailings					
Annual tonnage split <sup>1</sup>	19, 684,450 tons	390,550 tons					
Relative tonnage split	98.1%	1.9%					
Total tonnage over LOM <sup>2</sup>	480,467,273 tons	9,532,727 tons					
Void ratio of settled tailings	1.0	1.0					
Specific gravity of solids <sup>3</sup>	3.00	3.39					
Dry density	94 pcf	106 pcf					
Total LOM storage requirement	379,628,462 yd <sup>3</sup>	6,665,515 yd <sup>3</sup>					
Lining required	No <sup>4</sup>	Yes					
Diversion ditches	1 in 100 year peak instantaneous flood						
Closure spillways	probable maximum flood (PMF)						

## Notes:

- (1) based on information provided by AMEC.
- (2) LOM = life of mine (24.4 years).
- (3) based on testing data provided by PolyMet.
- (4) based on existing information related to geochemistry and permitting requirements.

## 9.3 SITE SELECTION

Siting criteria used to guide the identification and layout of potential tailings disposal sites were provided by PolyMet and required that potential sites:

- be within the Partridge River catchment to minimize environmental impacts;
- lay outside the main channel of the Partridge River for logistical and permitting reasons;
- be south of the Northshore mine because of access concerns;
- avoid mining leases occupied by other companies for legal and financial reasons;
- avoid the intersection of existing rail and power lines for cost reasons;
- be within reasonable proximity of the NorthMet ore body and plant site; and
- provide the necessary storage with dam heights that are less than or equal to the heights of the existing tailings facilities at the LTV mine (approximately 200 feet).

Aside from mining lease issues, PolyMet indicated that potential land ownership issues be excluded as a factor influencing site selection.

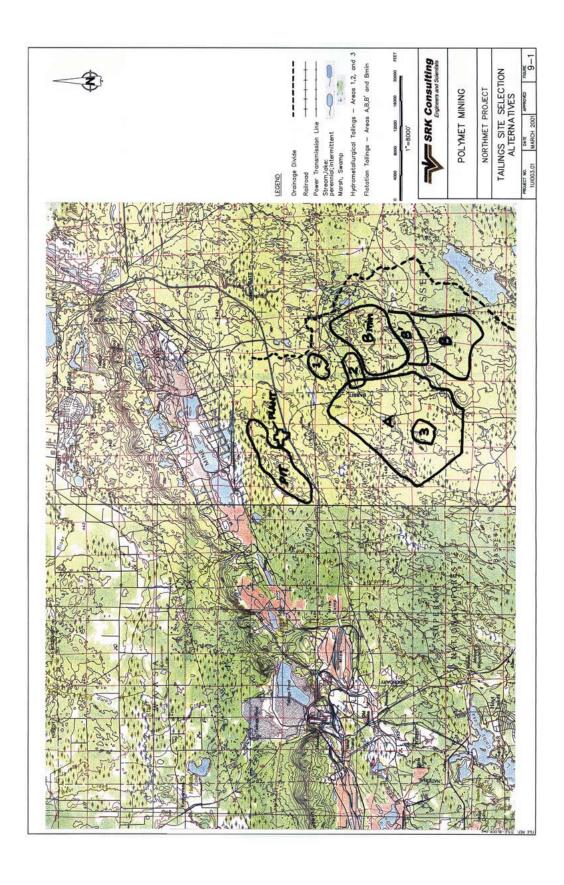
The areas north, east, southwest and south of the ore body were eliminated on the basis of the siting criteria. This left the area southeast of the ore body, although potential layouts in this area were affected by the Partridge River catchment boundary, several rail lines and a power line. Four flotation sites (A, B, B' and Bmin) and three hydrometallurgical sites (1, 2 and 3) were identified. Figure 9-1 shows the location of the various sites. Sites 1 and 3 were eliminated because they had several distinct disadvantages relative to site 2. A preliminary evaluation of the storage characteristics of the four floatation sites and hydrometallurgical Site B lead to the summary provided in Table 9-2.

Table 9-2: Comparison of Short-Listed Tailings Disposal Sites						
Site	A	В	B'	Bmin	2	
Final Dam Elev. (ft)	1,625	1,690	1,710	1,730	1,630	
Final Dam Height (ft)	95	120	140	160	35	
Dam Volume (yd <sup>3</sup> )	13.4 M	13.8 M	23.6 M	34.6 M	0.24 M	
Final Area (acres)	5,912	4,500	2,755	2,010	365	
Storage Ratio	28.3	27.4	16.1	11.0	29.4	
Starter Dam Elev. (ft)	1,565	1,610	1,610	1,610	1,600	
Dam Height (ft)	35	40	40	40	15	
Dam Volume (yd <sup>3</sup> )	2.3 M	1.7 M	1.7 M	1.7 M	0.05 M	

In view of the large areas associated with the four flotation sites and the potential cost implications associated with wetlands compensation, the smallest flotation site, Site Bmin, was selected. The details of the land ownership at Site Bmin are not known.

The layouts of the two sites offer the following advantages:

- The ratios between impoundment storage and dam volume at the two sites are relatively efficient.
- The close proximity of the two sites offers efficiency in terms of operation and monitoring.



#### 9.4 FLOTATION TAILINGS FACILITY DESIGN

The storage capacity curve for the flotation tailings facility is provided in Figure 9-2. Initial construction will comprise a cross-valley dam approximately 40 feet high. However, in order to avoid impacting a rail line along the east side of the facility during the later operational stages, the tailings facility will ultimately become a ring impoundment (Figure 9-3). The final maximum height of the flotation tailings dam will be 160 feet. A typical cross-section through the flotation tailings dam is provided in Figure 9-4. Based on current data, the flotation tailings facility will be unlined.

Foundation conditions at the dam are not known but, based on regional conditions, are expected to comprise scattered thin deposits of organic soils underlain by deposits of till up to 30 feet thick and/or bedrock. Local bedrock tends to be strong and relatively free of fractures.

A diversion ditch will be constructed on the south side of the facility to minimise the inflow of runoff to the facility. The ditch will be sized to handle the 1 in 100-year (1:100) peak instantaneous flow, which corresponds to 860 cubic feet per second (cfs). Within a few years, as the dam extends along the south side of the facility, a pump and pipeline system will be required to pump water which collects against the south side of the dam to the diversion ditch.

Tailings geochemical testing to provide an indication of the potential quality of seepage from the floatation tailings is ongoing. Definitive test results are, as yet, unavailable. No allowance has been made in the cost estimate for a seepage collection pond, but local topography is conducive to the construction of a seepage collection dam, if required.

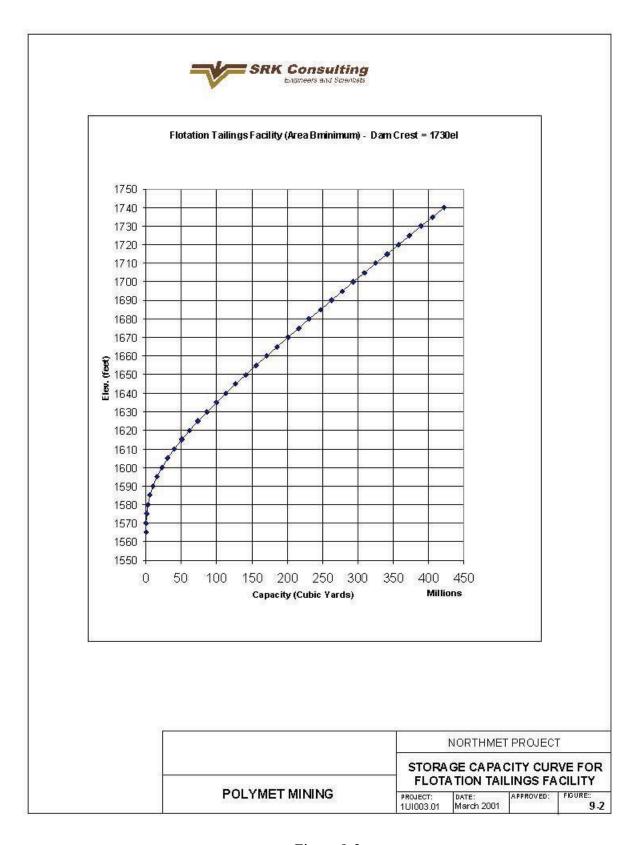
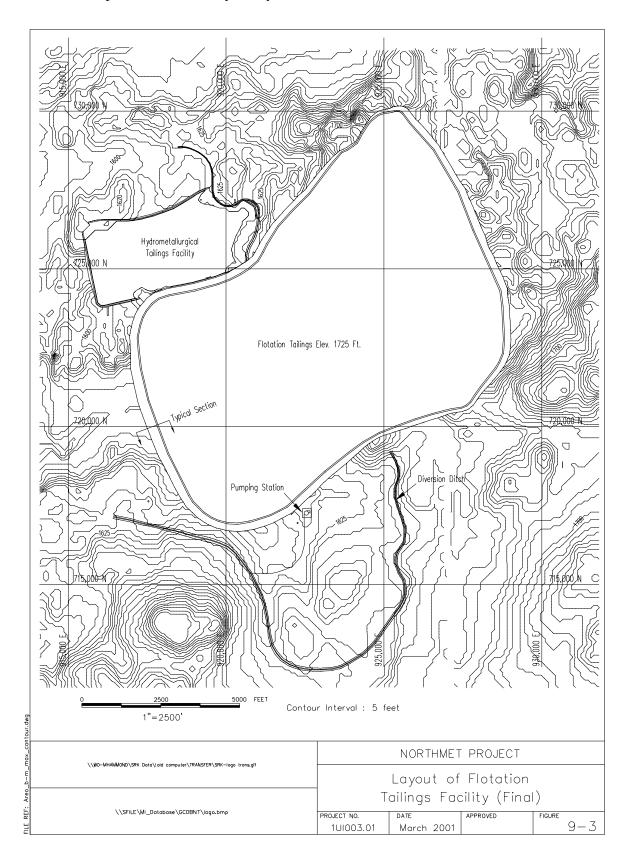
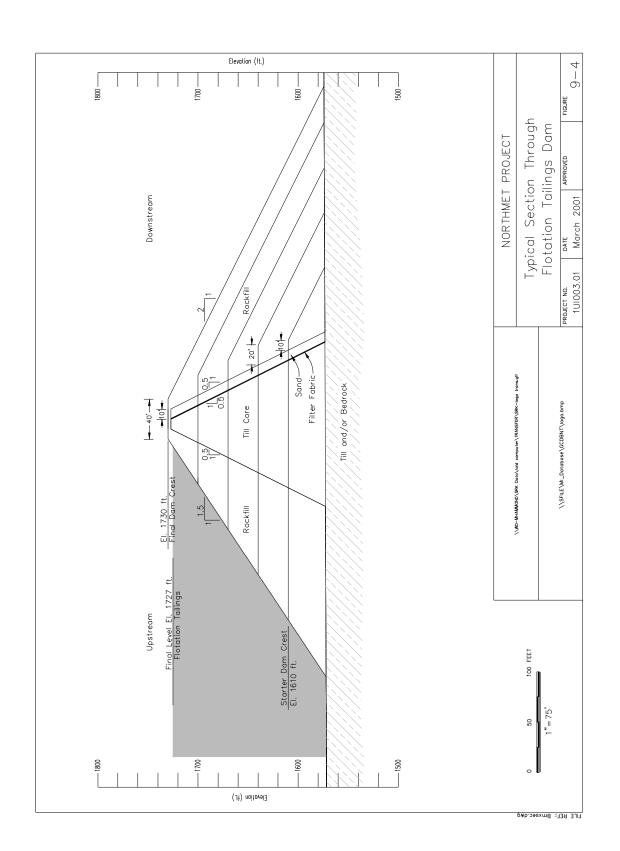


Figure 9-2







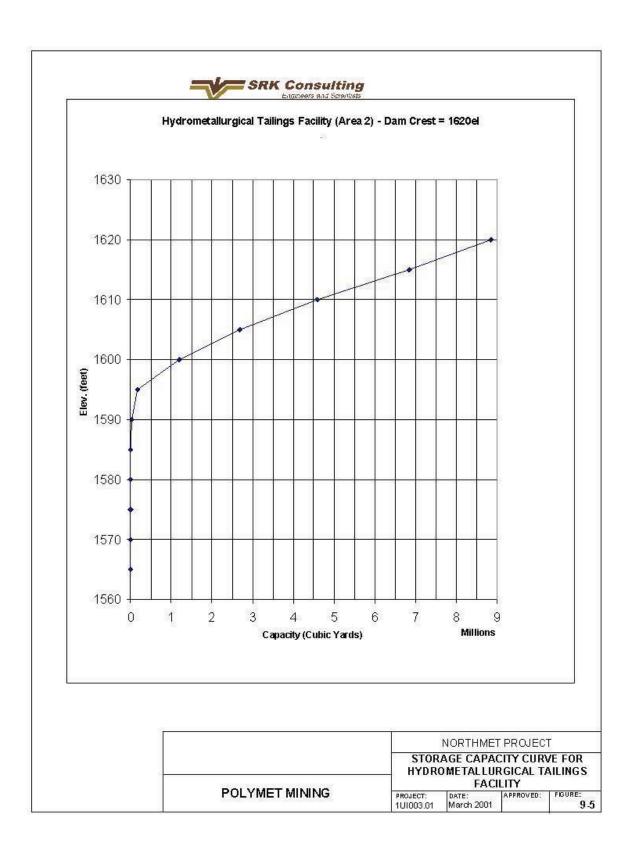
## 9.5 HYDROMETALLURGICAL TAILINGS FACILITY DESIGN

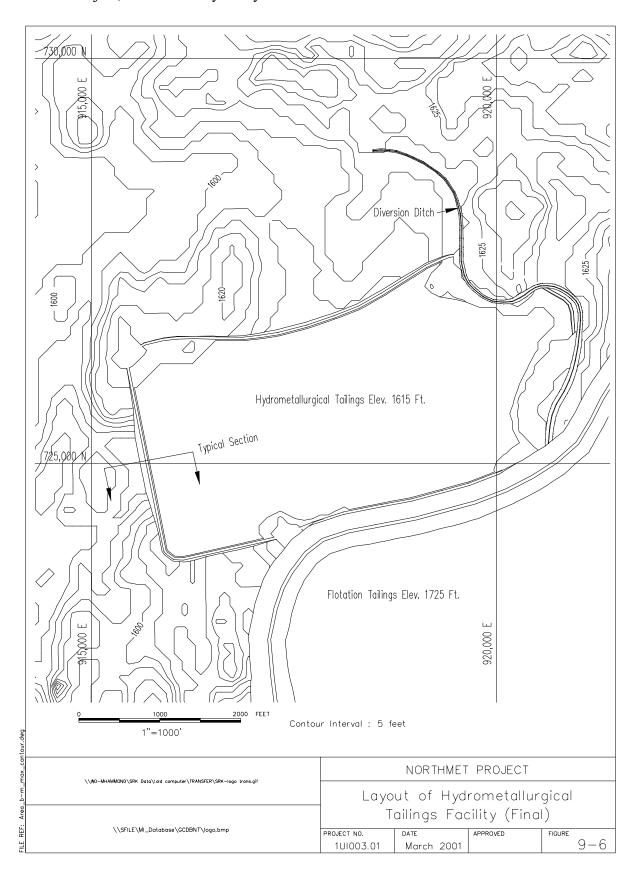
The storage capacity curve for the hydrometallurgical tailings facility is provided in Figure 9-5. Initial construction will comprise a cross-valley dam approximately 15 feet high. Over time, the dam will extend most of the way along the north and south sides of the tailings facility (Figure 9-6). The final maximum height of the flotation tailings dam will be 45 feet. A typical cross-section through the flotation tailings dam is provided in Figure 9-7. The hydrometallurgical tailings facility will be lined with a 60-mil HDPE geomembrane.

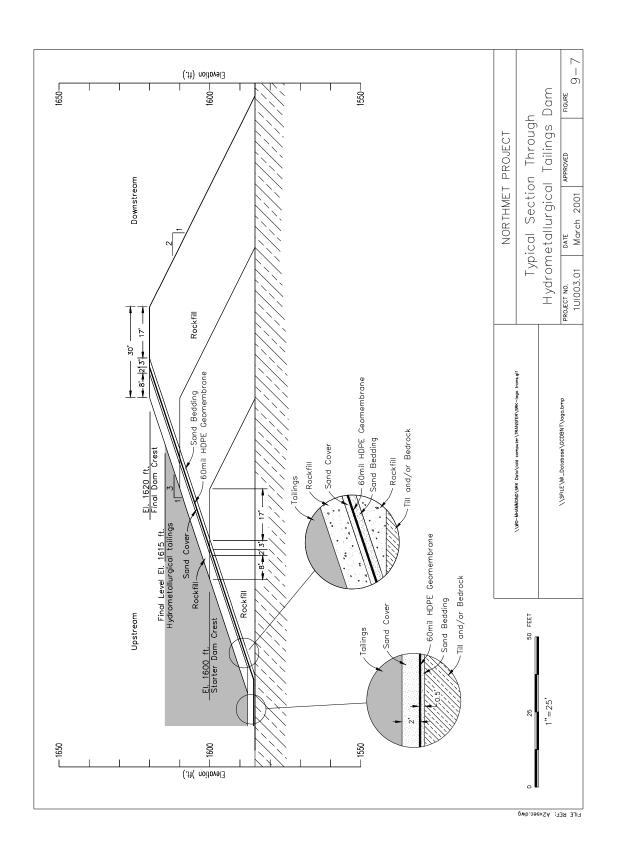
Foundation conditions at the dam are expected to be similar to the conditions at the flotation tailings dam.

A diversion ditch will be constructed on the east side of the facility to minimise the inflow of runoff to the facility. The ditch will be sized to handle the 1:100 peak instantaneous flow, which corresponds to 330 cfs.

Seepage flows are expected to be negligible due to the HDPE liner. Therefore, no allowance has been made in the cost estimate for a seepage collection structure downstream of the tailings facility.







#### 9.6 CONSTRUCTION OF THE TAILINGS FACILITIES

In general, the construction concepts at the two dams will be very similar. Starter dams will be constructed by a contractor using mine waste removed from the ore body during prestripping. The two waste materials required for construction will consist of till and waste rock that has, at worst, a low potential to generate acid. Sand, if available from stripping operations, will be used in filter construction, but it is anticipated that the vast majority of the sand required as filters at the dams will be imported from one of the sand deposits known to exist in the region.

The diversion ditches will be constructed in conjunction with the starter dams.

Annual raises of the dams will be undertaken. Each spring or early summer, the mine will start to deposit mine waste suitable for construction in an area near the tailings dams. With the onset of the summer construction season, the contractor will undertake the earthworks and liner installation that are required that year. Work will be scheduled so that the required construction is completed by the subsequent fall.

#### 9.7 OPERATIONS

Consideration was given to the benefits and potential use of thickened tailings. However, based on the potential cost implications relative to the anticipated benefits associated with the conditions specific to this project, conventional slurry deposition was selected.

During summer, tailings will be spigotted into each of the impoundments from a pipeline along the west side of the respective impoundment. In winter, tailings will be discharged from one of a series of discharge points. The discharge points will be moved periodically. Over time, the deposition points will extend along the south and north sides of the impoundments. In both cases, the ponds will be maintained well to the east of the starter

dams. A floating barge will be maintained at each facility to pump supernatant water to the plant for re-cycling.

Evaluations of flood storage during extreme wet years indicates the pond volume would fluctuate over ranges of 184 and 46 million ft<sup>3</sup> in the flotation and hydrometallurgical tailings facilities, respectively. The freeboard required to accommodate these fluctuations is typically 5 feet or less in both ponds.

Regular inspections of the tailings facilities will be carried out in accordance with suitable guidelines, such as those published by the Mining Association of Canada.

#### 9.8 CLOSURE AND RECLAMATION OF THE FLOTATION TAILINGS

Closure of the flotation tailings facility is currently assumed to comprise a vegetative cover over the tailings and an emergency spillway.

Currently, it is assumed that the surface of the tailings will be revegetated with grass using an organic mulch soil amendment, fertilizer and broadcast and harrow planting methods. It is further assumed that this work can be done during the spring and early summer before the frost leaves the ground. However, as more information regarding geochemistry is gathered, the possibility exists that a more expensive cover option may be required.

The emergency spillway will be located in the northeast corner of the impoundment. The height of the dam will be a minimum in this area but a spillway chute may be required. Alternatively, there is a possibility that the flood waters could be stored largely within the impoundment and then released at a much lower rate than has been assumed for design purposes.

The tailings geochemical test work is on going with no definitive test results available at this time. It is not possible to evaluate the quality of seepage from the flotation tailings facility

after closure. No allowance has been made in the closure cost estimate for a seepage control structure, but local topography is conducive to the construction of a seepage collection dam, if required.

# 9.9 CLOSURE AND RECLAMATION OF THE HYDROMETALLURGICAL TAILINGS FACILITY

Closure of the hydrometallurgical tailings facility is currently assumed to comprise a till cap and vegetative cover over the tailings and an emergency spillway.

A till cap approximately three feet thick will be installed over the tailings. It is anticipated that geotextile will be required over approximately 25% of the facility in order to facilitate access for till placement. Currently, it is assumed that the surface of the till will be revegetated with grass using an organic mulch soil amendment, fertilizer, and broadcast and harrow planting methods. However, as more information regarding geochemistry is gathered, the possibility exists that a more expensive cover option may be required.

The emergency spillway will be established in bedrock at the east end of the north side of the impoundment.

Seepage flows are expected to be negligible due to the HDPE liner. Therefore, no allowance has been made in the closure cost estimate for a seepage collection structure downstream of the tailings facility.

## 9.10 CAPITAL, OPERATING, AND CLOSURE COSTS

The top of Table 9-3 shows the annual material requirements, applicable unit costs, and the construction cost for the flotation tailings facility. The bottom of Table 9-3 shows the same

information for the hydrometallurgical tailings facility. The unit costs are based on estimates provided by contractors local to the area.

In addition to the construction costs, an additional amount of \$150,000 per year is budgeted to maintain the facilities.

IMC estimated a cost of \$461,000 to construct a road from the mine to the tailings facility. The road width is 100 ft to accommodate the 240-ton trucks.

All the above costs are summarised on the bottom of Table 9-3. The preproduction cost for the facilities is estimated at \$21.1 million. During commercial production the costs range from \$4.1 million to \$6.3 million per year.

The barges discussed in Section 9.7 are included in the plant/infrastructure capital cost estimate.

Table 9-4 shows the details of the closure costs estimate. The total tailings facility closure cost is estimated at \$8.6 million, with \$3.0 million allocated to the flotation tailings facility and \$5.6 million allocated to the hydrometallurgical tailings facility.

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Table 9-4: Closure of Tailings Facilities							
	Units	Amount	Unit Cost	Cost			
Closure of Flotation Facility:							
Total Area	(sq ft)	87,575,688					
Revegetation	(acre)	2,010	\$1,000	\$2,010,000			
Spillway (Cut in Rock)	(cu yd)	100,750	\$9.85	\$992,388			
Total for Flotation Facility	(\$US)			\$3,002,388			
Closure of Hydromet Facility:							
Total Area	(sq ft)	15,897,350					
Geotextile 25.0% of Area	(sq yd)	441,593	\$1.50	\$662,390			
Till Cover (3 ft)	(cu yd)	1,766,372	\$2.55	\$4,504,249			
Revegetation	(acre)	365	\$1,000	\$365,000			
Spillway (Cut in Rock)	(cu yd)	2,500	\$9.85	\$24,625			
Total for Hydromet Facility	(\$US)			\$5,556,264			
				·			
TOTAL CLOSURE COST	(\$US)			\$8,558,651			

#### 9.11 FUTURE CONSIDERATIONS

Key issues related to tailings disposal that need to be addressed during a feasibility study include the following:

- 1. Land Ownership Issues The land ownership issues need to be resolved.
- 2. Physical Properties of the Tailings Products The density parameters used to size the tailings facilities are based on available specific gravity data and assumed void ratios. Consolidation and permeability testing on representative samples of tailings are needed in order to verify these assumptions.
- 3. Optimization of the Flotation Tailings Facility The location of the flotation tailings facility is optimal in terms of minimizing embankment costs and inflow of runoff. However, water management is complicated by the tendency of natural runoff to pond against the south side of the facility. Consideration should be given to modifying the footprint of the site so it maintains a minimal total area but facilitates more efficient surface water diversion.
- 4. Optimization of the Hydrometallurgical Tailings Facility This facility is presently quite low. Consideration should be given to increasing its height so that its footprint can be reduced.
- 5. Geotechnical Characterization of the Dam Sites Detailed reconnaissance and drill hole and/or test pit data are required to confirm the geotechnical conditions at the dam sites for each tailings facility.
- 6. Geochemical Characterization More detailed assessment of the geochemistry of the tailings and the waste rock that will be used for dam construction is needed. It has been assumed that it will be feasible to identify waste rock with acceptable geochemical characteristics during mining. The results will also be used to re-evaluate the details of the closure scenarios.
- 7. Characteristics of Seepage from the Flotation Tailings Facility There is no allowance for seepage collection in the capital costs. Additional effort is needed to characterize the expected quality of the seepage from the flotation tailings in order to determine whether seepage collection and/or water treatment are required. The results will also be used to re-evaluate the details of the closure scenarios.

#### 10.0 WATER MANAGEMENT

Like any mining project, the NorthMet Project will require close water management to ensure a continuous supply for the water necessary to keep the facility in operation. In addition, any water collected on the site, either through precipitation or through seepage, will need to be properly managed to minimize the potential for pollutants such as sediment to migrate from the site. Water used in the processing will need to be recycled or treated prior to discharge. At this time the quantity or quality of water that might potentially be discharged is not known. It is assumed that if treatment is required it can be accomplished to meet all discharge water quality standards. Sanitary wastewater will also need to be properly handled.

Figure 10-1 shows an estimated water balance for the NorthMet operations. Once start-up operations have been completed, the estimated fresh water make-up required for the facilities is 3,557 to 5,220 gallons per minute, depending on the year of operation. The primary water requirement is for operation of the process plant. The process plant (flotation plus hydromet) will require an estimated 3,506 to 5,070 gallons per minute of make-up water depending on the year of operation and the availability of water collected from other sources, such as the waste rock disposal area runoff or seepage. The following discussion evaluates the major water requirements inputs and discharges for each of the project facilities that will use water.

#### 10.1 MINE AREA

The mine area will not use much water, but will receive water from direct precipitation on the mine pit area and from seepage into the mine pit. The average amount of precipitation (200 to 951 gpm depending on the year of operation) and seepage (189 to 902 gpm depending on the year of operation) has been estimated in Section 6.0 to determine pumping requirements and costs. The water that collects in the mine pit will

need to be pumped from the pit. This water will be pumped directly to the process plant for use as make-up water in the plant. If the process plant does not need this make-up water, it is likely that the water in the pit area will require treatment prior to discharge.

Potable water requirements for the mine area will include approximately 20 gallons per day for each person per shift. There are approximately 32 salary mine workers who will work dayshift and approximately 93 to 273 workers each day divided into three shifts. The total potable water requirements are 2,500 to 6,100 gallons per day.

Personnel numbers for administration of the site are estimated to be 43 individuals, all dayshift with no access to shower facilities. The estimated water usage for this group is 860 gallons per day.

#### 10.2 WASTE ROCK DISPOSAL AREAS

The waste rock disposal areas will receive water from precipitation which will either runoff the surface of the areas or infiltrate into the waste rock. Some of the infiltrated water may resurface as seepage at the toe of the waste rock disposal areas. Once the surfaces have been revegetated, most of the infiltrated water will be taken up by the vegetation. The reclamation of the waste rock disposal areas will be an on-going activity throughout the mine life to minimize the amount of potential runoff. However, from areas not vegetated, the runoff and seepage will be collected for at least sediment control and this water may require further treatment prior to discharge. Another option would be to collect and convey this water to the process plant for use as make-up water. The exact amount of water that could runoff has not been calculated and limited geochemical testing of the waste rock has not allowed evaluation of the potential water quality.

#### 10.3 PROCESS PLANT

The process plant will receive fresh make-up water, plant and tailings recycled water, water pumped from the pit areas and, potentially, water collected from runoff and/or seepage from the waste rock disposal areas. The required water for the grinding and flotation circuits is 20,539 gpm. Of this amount, approximately 913 gpm can be recycled internally from other parts of the processing. Approximately 389 to 1,852 gpm, depending on the year, is expected to be seepage or run-on in the mine area pumped to the process plant. Approximately 13,927 gpm can be recycled from the flotation tailings and approximately 440 gpm can be recycled from the hydromet tailings.

In order to make-up the difference, fresh water will need to be added to the grinding and flotation circuit and to the hydromet circuit. The estimated requirement for the grinding and flotation circuit is 3,406 to 4,870 gpm and for the hydromet circuit is 100 to 200 gpm.

#### 10.4 TAILINGS FACILITIES

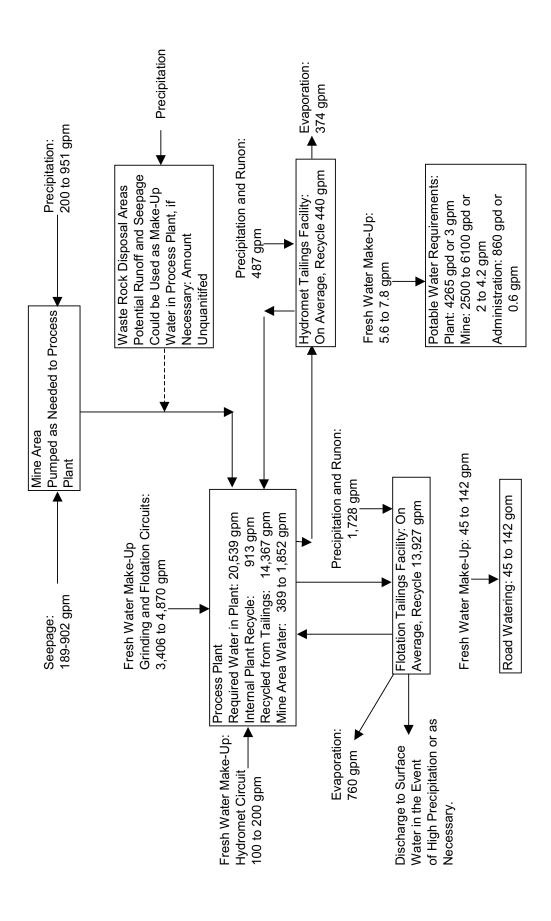
There are two tailings facilities planned, one to hold the flotation tailings and one to hold the hydromet tailings. The tailings facilities will receive water from the tailings slurry and from precipitation on the tailings and surrounding areas which drain to the tailings. Some of the water will be retained in the tailings, but a large portion of the water will be available for recycling back to the processing plant. The other water loss from the tailings facilities will be through evaporation.

Figure 10-1 shows the estimated gains and losses to the tailings facilities. For the flotation tailings facility precipitation is estimated at 778 gpm and run-on for areas not included in the diversion ditch system is estimated at 950 gpm. Output from the facility includes recycled water at 13,927 gpm and evaporation of 760 gpm. For the hydromet

tailings facility precipitation is estimated at 383 gpm and run-on for areas not included in the diversion ditch system is estimated at 104 gpm. Output from the facility includes recycled water at 440 gpm and evaporation of 374 gpm.

#### 10.5 ROAD WATERING

Dust control will be required for project roads. The primary roads requiring dust control will be the haul routes for ore and waste rock. The estimate of annualized water requirements for dust control is between 45 to 142 gpm depending on the year. Actual dust control will vary throughout the year depending on the precipitation conditions that exist at any given time. Water used in dust control will evaporate or be absorbed onto the road surface. No runoff is expected from this activity and no water will be available for recycling.



NorthMet Project Conceptual Water Balance

Figure 10-1

#### 11.0 WATER SUPPLY

The iron mines in northeastern Minnesota, with one exception, use existing pit lakes and water from pit dewatering as their water supply. The only exception was LTV that used Colby Lake in nearby Hoyt Lakes for their water supply. None of the mines use water wells as a source of water. It is assumed for this study that it will be possible to reach an agreement with one of the nearby mines to use water from one of their pits. The most likely candidate would be LTV because that facility is shut down, and because they did not use pit water even while operating. The LTV pits are 3 to 4 miles from the NorthMet property. The other possible source would be Northshore Mining, which is about 1 mile north of NorthMet. Northshore is an operating mine and may not have excess water to distribute. Neither of the mines has been approached as to the availability of water at this time.

The plant/infrastructure capital cost estimate for this study includes a 4 mile pipeline for the fresh water supply.

#### 12.0 PERMITTING AND ENVIRONMENT

#### 12.1 INTRODUCTION

The regulatory climate in northern Minnesota is quite favorable to mining due primarily to the long-term presence of large iron mines in the vicinity of the NorthMet Project. Although the NorthMet Project will be different from the iron mining operations, the regulatory agencies are familiar with mining and have indicated a willingness to work with operators to ensure timely permitting of new facilities. However, permitting of a new operation will require a substantial investment of both time and money. The estimated permitting time frame is 3 to 3.5 years at an estimated cost of \$6 to \$6.5 million. The estimated costs and the time frames for completing the environmental work are shown on Tables 12-1 and 12-2 and Figure 12-1, respectively.

Although it is fairly early in the process and limited environmental studies have been completed, the time frames, costs and discussions presented in this section are based on meetings with the regulatory agencies, limited data gathering and experience permitting in similar settings. The time frames, informational requirements, and costs could change, but the estimates presented here are considered conservatively realistic for the NorthMet Project.

In addition, the political climate in Minnesota is quite favorable for permitting of a new mining operation. Many of the mines in northern Minnesota are experiencing cutbacks and/or closure resulting in economic impacts in the area. Officials throughout the Minnesota state government, including the governor, have indicated a desire to replace the lost income and jobs and a commitment of resources necessary to assist in getting new economic development going in the area.

The following discussions of permitting and environmental requirements are divided into requirements for baseline resource data gathering and the permitting process that will need to be followed in order to receive approval to operate the NorthMet Project. More detailed

discussions of the baseline studies and individual permits are included in the Environmental Report, under separate cover.

#### 12.2 BASELINE RESOURCE DATA GATHERING

Baseline studies are conducted to establish existing conditions at the site. This information is then compared to expected impacts on these existing conditions as a result of the mining operations. Some baseline studies require a long lead-time while others can be completed fairly quickly. In addition, some baseline study areas, such as soils, do not require ongoing study; while other areas, such as surface water quality, will require continuous study throughout the life of the operation. Some discussions have been held with the regulatory agencies on the requirements of the baseline studies and some preliminary work has been completed in certain resource areas. No agreements have been reached with any agency on the nature and extent of any study. As such, this document represents our best understanding at this time. In several cases, as discussed in the details which follow, the scope and associated cost takes the most conservative approach and, if the agencies are agreeable, a less conservative and less costly approach may be appropriate. The scopes and budgets may change as we gain a better understanding of the site environmental conditions and the project components. In addition, there are several items which are somewhat to highly dependent on having the various project facilities, such a waste rock and tailings disposal sites, located and/or designed before the work can proceed to completion. If the locations or design change, it could require new or additional baseline data collection.

As a final note, the scopes and budgets presented are for completing environmental baseline studies for the EIS for the NorthMet Project. A separate EIS will be required for the land swap with the U.S. Forest Service. It will be easy (and cost effective) to add additional areas to the baseline studies to cover those areas which are part of the land swap and are near to the NorthMet Project area. The results can then also be used in developing the EIS for the land swap.

Baseline studies that will be required for the NorthMet Project are listed below. The estimated costs for completing the baseline studies are included in Table 12-1 with the timing for each study shown on Figure 12-1. Each baseline study area is separately discussed in the Environmental Report.

- Wildlife and Plant Surveys
- Aquatic Resources
- Cultural Resources
- Wetlands
- Surface Water Monitoring
- Ground Water Monitoring
- Ore Geochemistry
- Waste Rock Geochemistry
- Air Quality
- Climatology
- Soils
- Socioeconomics
- Noise
- Blasting
- Transportation
- Visual
- Ground Water/Geochemical Modeling

### 12.3 PERMITS AND PERMITTING

The major and minor environmental permits required for the NorthMet Project are listed below and discussed in the Environmental Report. Estimated costs to complete each permit are shown on Table 12-2 with timing shown on Figure 12-1. As previously discussed, the political climate is excellent for obtaining timely permit decisions, but the permitting itself

will still require a significant investment of both time and money in order to ensure that it proceeds smoothly and that any issues that arise during the process are quickly addressed and resolved. The permitting discussions in the following sections are based on information which has been obtained from preliminary meetings with the permitting agencies and on experience in permitting similar projects in other places in the United States. The permitting requirements could change somewhat, but are not expected to change dramatically from that described below, except in the instance where the U.S. Forest Service lands are exchanged and this agency is no longer involved in the permitting process.

In addition to permitting requirements, it is important to note that although mining is prevalent in northern Minnesota where the NorthMet Project is located most of the mines were in existence long before the environmental regulations were enacted. The NorthMet Project also represents a different type of operation from the iron ore industry found in the region. As such, regulators will require some education on the processing to be used for the NorthMet Project and in the behavior of sulfide ore bodies. The key issues are likely to be, in order of relative concern, acid generation from the ore and waste rock, processing chemicals and products, and wetlands mitigation.

## Key permits include the following:

- Plan of Operations/Environmental Impact Statement
- 404 Permit (Wetlands/Waters of the US)
- State Wetlands Review (RGU/SWCD)
- Minnesota Nonferrous Mine Permit and Five Year Operating Plan
- Mine Reclamation Permit
- Air Quality Permit
- Air Toxics Review
- NPDES Permit
- Storm Water Permit
- 401 Water Quality Certification
- Construction Dewatering Permit
- Dam Safety Permit

Other permits which may be required for the NorthMet Project, but which are expected to require less time and expense to prepare and complete the permitting process are listed below.

- License to Cross State Lands
- Hazardous Waste Generator Permit
- Aboveground Storage Tank Permits
- Permit to Work in Protected Waters or Wetlands
- Temporary Water Appropriation Permits
- Permanent Water Appropriation Permits
- Waste Tire Storage Permit
- Sanitary Wastewater Treatment Permit
- Potable Water Supply Approval
- Open Burning Permits
- Radioactive Material License

#### 12.4 REGULATORY AGENCIES

It is anticipated that four Federal Agencies, six Minnesota State Agencies, and two local agencies will have a role in the permitting process. It is also anticipated that the lead agencies for preparation of the EIS will be the US Army Corps of Engineers and the Minnesota Department of Natural Resources. Not all agencies will have a decision making role, but rather some agencies, such as the EPA, will have a consultation role. In addition, there are likely to be many divisions within these agencies which will have differing responsibilities. For instance, within the Minnesota Department of Natural Resources there are a number of divisions which will have project responsibility including the Division of Wildlife, Division of Fisheries, Division of Lands and Minerals, the Division of Waters, and potentially the Division of Forestry and Division of Ecological Services. Following is a list of agencies expected to be involved in the permitting effort.

# Federal Agencies

U.S. Forest Service

U.S. Army Corps of Engineers

U.S. Fish and Wildlife Service

U.S. Environmental Protection Agency

# **State Agencies**

Minnesota Department of Natural Resources

Minnesota Pollution Control Agency

Minnesota Department of Health

Minnesota Forest Resources Council

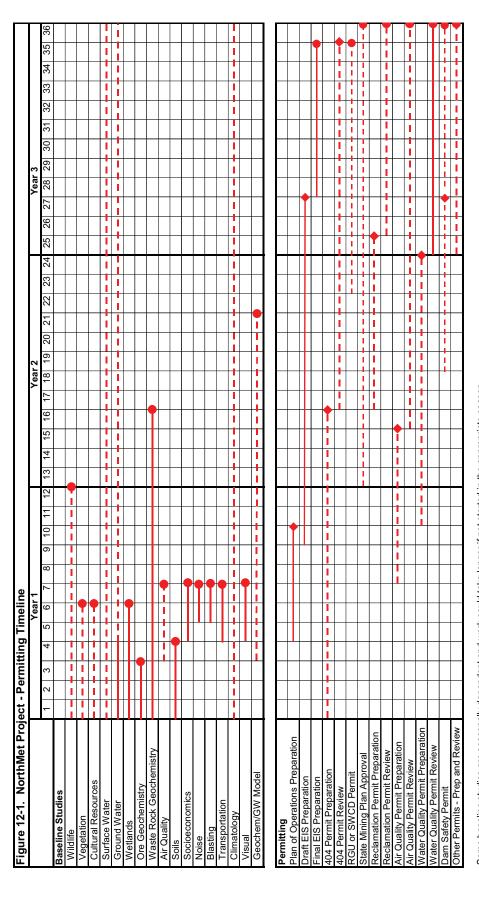
Minnesota Historical Society

Minnesota Board of Water and Soil Resources

# Local Agencies/Organizations

St. Louis County

City of Babbitt



Some baseline studies are seasonally dependent and work could take longer if not started in the appropriate season Continuous Work
Non-continuous Work
Work Completed Ending in Application Submittal
Work Completed

Table 12-1. Baseline Study Budget								
	T	Year 1		Year 2		Year 3	To	otals
Wildlife and Plant Surveys								
Winter Survey	\$	30,000.00					\$	30,000.00
Spring Survey	\$	50,000.00					\$	50,000.00
Summer Survey	\$	50,000.00					\$	50,000.00
Fall Survey	\$	30,000.00					\$	30,000.00
Agency Coordination	\$	6,000.00					\$	6,000.00
Report Preparation	\$	15,000.00					\$	15,000.00
Aquatic Resources								·
Spring Survey	\$	18,000.00					\$	18,000.00
Summer Survey	\$	18,000.00					\$	18,000.00
Agency Coordination	\$	6,000.00					\$	6,000.00
Report Preparation	\$	10,000.00					\$	10,000.00
Cultural Resources	Ť	.,					Ė	.,
Phase 1	\$	15,000.00						
Phase 2	\$	40,000.00	\$	40,000.00				
Surface Water Monitoring	Ť	,	Ť	,				
Phase 1 - Existing Data Review	\$	2,000.00					\$	2,000.00
Monitoring Monitoring	\$	45,000.00	\$	20,000.00	\$	20,000.00	\$	85,000.00
Agency Coordination	\$	6,000.00	\$	2,000.00	\$	2,000.00	\$	10,000.00
Report Preparation	\$	25,000.00	\$	10,000.00	\$	10,000.00	\$	45,000.00
Ground Water Monitoring	φ	23,000.00	φ	10,000.00	φ	10,000.00	Φ	45,000.00
_	œ.	90 000 00					φ.	90 000 00
Drilling Program	\$	80,000.00	φ.	20,000,00	φ.	20,000,00	\$	80,000.00
Monitoring	\$	20,000.00	\$	20,000.00	\$	20,000.00	\$	60,000.00
Agency Coordination	\$	4,000.00	\$	2,000.00	\$	2,000.00	\$	8,000.00
Report Preparation	\$	25,000.00	\$	10,000.00	\$	10,000.00	\$	45,000.00
Wetlands		075 000 00						075 000 00
Wetlands Delineation	\$	375,000.00					\$	375,000.00
Agency Coordination	\$	10,000.00	\$	5,000.00			\$	15,000.00
Report Preparation	\$	75,000.00					\$	75,000.00
Ore Geochemistry								
Laboratory Testwork	\$	80,000.00					\$	80,000.00
Agency Coordination	\$	4,000.00	\$	6,000.00			\$	10,000.00
Report Preparation	\$	60,000.00					\$	60,000.00
Waste Rock Geochemistry								
Laboratory Testwork	\$	150,000.00	\$	80,000.00			\$	230,000.00
Agency Coordination	\$	4,000.00	\$	6,000.00			\$	10,000.00
Report Preparation	\$	20,000.00	\$	40,000.00			\$	60,000.00
Air Quality	\$	10,000.00	\$	10,000.00			\$	20,000.00
Climatology	\$	140,000.00	\$	30,000.00	\$	30,000.00	\$	200,000.00
Soils	1							
Scoping Survey	\$	60,000.00					\$	60,000.00
Field Survey	\$	110,000.00					\$	110,000.00
Agency Coordination	\$	4,000.00					\$	4,000.00
Report Preparation	\$	40,000.00			L		\$	40,000.00
Socioeconomics	\$	50,000.00					\$	50,000.00
Noise	\$	30,000.00					\$	30,000.00
Blasting	\$	30,000.00					\$	30,000.00
Transportation	\$	20,000.00					\$	20,000.00
Visual	\$	30,000.00					\$	30,000.00
Ground Water Model	Ť		\$	150,000.00			\$	150,000.00
	<b>†</b>		Ĺ	,			Ĺ	.,.,
TOTALS	\$	1,797,000.00	\$	431,000.00	\$	94,000.00	\$	2,227,000.00
		,,000.00	Ψ	,		, - 00.00		-,,000.00

	Year 1	Year 2	Year 3	Totals
Project Management	\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000
Agency Coordination	\$ 100,000	\$ 100,000	\$ 100,000	\$ 300,000
Plan of Operations				
POO Preparation	\$ 50,000		\$ 30,000	\$ 80,000
State Personnel Costs	\$ 70,000	\$ 70,000	\$ 70,000	\$ 210,000
State Scoping	\$ 18,000	\$ 4,000	\$ 18,000	\$ 40,000
Third Party EIS	\$ 500,000	\$ 500,000		\$ 1,000,000
Corps of Engineers 404 Permit				
Agency Coordination	\$ 50,000	\$ 50,000	\$ 50,000	\$ 150,000
Permit Preparation	\$ 50,000	\$ 75,000	\$ 50,000	\$ 175,000
Wetlands Mitigation Plan	\$ 100,000	\$ 50,000	\$ 50,000	\$ 200,000
State Mining Plan Approval	\$ 10,000	\$ 20,000	\$ 20,000	\$ 50,000
RGU or SWCD Permit/Approvals		\$ 10,000	\$ 20,000	\$ 30,000
Mine Reclamation Permit	\$ 15,000	\$ 40,000	\$ 40,000	\$ 95,000
Air Quality Permit	\$ 100,000	\$ 100,000	\$ 40,000	\$ 240,000
Air Toxic Review	\$ 15,000			\$ 15,000
Water Quality/NPDES Permit	\$ 20,000	\$ 100,000	\$ 100,000	\$ 220,000
Dam Safety Permit		\$ 35,000	\$ 50,000	\$ 85,000
Other Permits	\$ 10,000		\$ 40,000	\$ 50,000
Community Relations	\$ 75,000	\$ 100,000	\$ 100,000	\$ 275,000
Legal Costs	\$ 75,000	\$ 200,000	\$ 200,000	\$ 475,000
TOTALS	\$ 1,358,000	\$ 1,554,000	\$ 1,078,000	\$ 3,990,000

#### 13.0 CAPITAL COSTS

#### 13.1 SUMMARY OF CAPITAL COSTS

Table 13-1 summarizes the estimated capital costs for the NorthMet Project by the various cost categories. Initial capital (Years –2 through 1) is \$630.7 million. Sustaining capital for replacement of mining equipment is \$185.6 million and occurs between years 2 and 21. Total capital over the project life is \$816.3 million. This amounts to \$1.693 per ore ton.

Table 13-1: Summary of Capital Costs (\$US x 1000)							
Category	Year –2	Year –1	Year 1	Yrs 2 to 21	Total		
Mine Development	0	10,621	0	0	10,621		
Mine Equipment	0	49,702	24,809	185,618	260,129		
Plant/Infrastructure	174,370	261,554	0	0	435,924		
Tailings Dam	0	24,296	0	0	24,296		
Mine/Plant Buildings	3,866	5,800	0	0	9,666		
Land Acquisition	3,715	3,715	0	0	7,430		
Wetlands Mitigation	15,209	1,391	0	0	16,600		
Owners Cost	4,378	5,280	0	0	9,658		
Working Capital	0	0	42,000	0	42,000		
TOTAL	201,538	362,359	66,809	185,618	816,324		

All costs shown on Table 13-1 are in constant 1<sup>st</sup> quarter 2001 US dollars. They have not been escalated to the expected project start date. The plant/infrastructure and buildings capital cost includes a contingency of \$74.5 million (about 20%). The tailings facilities include a contingency of \$3.2 million (15%).

The capital cost for equipment does not include sales taxes. In Minnesota, the sales taxes for mining and processing equipment are collected, but are then refunded.

#### 13.2 MINING CAPITAL

Table 13-2 summarizes the mining capital cost by time period. It includes the mine preproduction development cost, major and minor equipment, initial spare parts, shop tools, and engineering and safety equipment. Physical structures such as the mine shop, warehouse, offices, fuel and lubricant storage facilities, and explosive storage facilities are included in the plant/infrastructure capital cost. IMC wrote the specifications for these facilities and AMEC estimated the cost.

Initial mine capital (Years –1 and 1) amounts to \$85.1 million. Sustaining capital for mining equipment throughout the project life is \$185.6 million for a total mine capital cost of \$270.8 million.

Table 13-2: Summary of Mine Capital (\$US x 1000)						
Category	Year –1	Year 1	Yrs 2-21	Total		
Mine PreProduction Development	10,621	0	0	10,621		
Mine Major Equipment	43,033	22,725	170,895	236,653		
Mine Support Equipment	3,702	720	8,757	13,179		
Shop Tools	1,291	682	3,875	5,848		
Initial Spare Parts	1,291	682	1,386	3,359		
Physical Structures	Included in Plant/Infrastructure Capital Cost					
Mine Engineering/Safety Equipment	385	0	705	1,090		
TOTAL	60,323	24,809	185,618	270,750		

The major and minor equipment cost results from an equipment list prepared by IMC based on the mine plan requirements and vendor quotes collected by IMC during the last year. Preproduction development cost is based on the equipment and labor required to operate the mine plan developed by IMC for the preproduction period. Shop tools and initial spare parts are factored from the major equipment (3% of major equipment for both). Mine engineering and safety equipment are also based on an equipment list.

The mine capital costs do not include a contingency. The contingency is accounted for in the difference between the equipment prices used for this study and the likely transaction prices that will apply to a fleet sale. For example, for the Caterpillar equipment (a large part of the fleet), IMC used prices of about 85% of list prices for the estimate. Purchase prices down to about 70% of list price may be achieved with a fleet purchase. The capital cost includes delivery of the equipment to the property and assembly.

#### 13.3 PLANT/INFRASTRUCTURE CAPITAL

Tables 13-3 and 13-4 contain the plant and infrastructure capital cost by facility and by commodity or component. The total plant/infrastructure capital cost is \$445.6 million, including a contingency of \$74.5 million (about 20%).

The capital cost is based on detailed process flow sheets and equipment lists prepared by O'Kane and AMEC. This estimate is categorized as prefeasibility with an expected accuracy range of ±25% at the bottom line. The estimate covers the direct field costs of executing the project, plus the indirect costs associated with the design, construction and commissioning of the facilities. Major mechanical process equipment, and high/medium voltage electrical equipment costs are based on budgetary vendor quotations. Other equipment and installation costs were estimated from in-house data. Civil, structural, and building costs have been estimated based on preliminary material take-offs from project drawings and sketches. Piping, electrical and instrumentation costs are based on factors of mechanical equipment costs. All inclusive labor rates were calculated using typical wages and benefits for union contractors in Northern Minnesota. The average rate was approximately \$64/hr. Indirect costs have been estimated based on factored direct costs.

It is important to note that the \$445.6 million includes the buildings at \$9.67 million that are itemized separately on Table 13-1. Table 13-1 shows the plant and infrastructure as \$435.9 million (\$445.6 million - \$9.67 million).

The indirect costs include EPCM (engineering, procurement and construction management), temporary construction facilities, capital spares, first fill of consumables, vendor representative costs, freight and taxes, and start up and commissioning. Owners cost during construction are not included in the plant/infrastructure capital cost; it is itemized separately in Section 13.8 below.

It is assumed for this study that 40% of the plant/infrastructure capital cost will be in Year -2 and 60% in Year -1. This amounts to \$178.2 million and \$267.4 million respectively.

Table 13-3: Plant/Infrastructure Capital Cost by Facility (\$US x 1000)							
Facility	Labor	Materials	Other	Total			
Mining	385	299	0	684			
Concentrator	38,013	108,097	506	146,617			
Precious Metal Recovery	3,633	14,558	4	18,195			
Copper SXEW	5,569	25,611	0	31,180			
Nickel/Cobalt/Zinc Recovery	16,846	31,875	947	49,669			
Tailings and Reclaim Water	2,632	3,969	0	6,601			
Plant Site Prep and Utility Services	5,531	14,874	1,685	22,089			
Facilities	2,617	8,825	0	11,442			
Indirects	1,280	17,880	65,492	84,652			
Contingency	0	0	74,461	74,461			
TOTAL	76,507	225,988	143,095	445,590			

Table 13-4: Plant/Infrastructure Capital Cost by Commodity (\$US x 1000)							
Commodity	Labor	Materials	Other	Total			
Earthworks & General Civil	1,706	406	1,127	3,239			
Concrete	10,815	7,177	0	17,992			
Steel	7,586	11,893	0	19,480			
Architectural	6,025	11,850	100	17,975			
Mechanical	22,017	125,401	715	148,133			
Piping	16,364	24,349	0	40,713			
Electrical	9,035	20,464	1,200	30,698			
Instrumentation	1,678	6,568	0	8,246			
Indirects	1,280	17,880	65,492	84,652			
Contingency	0	0	74,461	74,461			
TOTAL	76,507	225,988	143,095	445,590			

## 13.4 TAILINGS IMPOUNDMENT CAPITAL

Two tailings impoundment facilities are required:

- 1. A flotation tailings facility, and
- 2. A hydrometallurgical tailings facility.

Both dams will be raised almost every year during the course of the project. The construction prior to commercial production is considered a capital cost. After commercial production begins, the dam construction is considered an operating cost.

Table 13-5 summarizes the tailings impoundment capital of \$24.3 million.

Table 13-5: Tailings Impoundment Capital (\$US x 1000)					
Category	Cost				
Flotation Dam Construction	11,462				
Hydrometallurgical Dam Construction	9,054				
Road Construction	461				
Other Costs	150				
Contingency (15%)	3,169				
TOTAL	24,296				

The dam construction costs are based on dam designs done by SRK. The required quantities of the various construction materials were calculated based on the designs, and unit costs collected from local contractors were applied to the quantities. Waste rock and overburden from the mine are used for much of the construction. The cost to haul this material to the impoundment area is included in the mine development capital cost. Once delivered, a contractor will place the material in the structures.

The road construction cost is based on an estimate done by IMC. It is to provide a road from the mine to the impoundment area for the mine trucks.

"Other costs" is for supervision, maintenance, and operation of the facility.

The entire capital cost will be incurred during Year –1, the second construction year of the project. The mine materials will not be available prior to that year.

#### 13.5 MINE AND PLANT BUILDINGS

Mine and plant buildings are estimated at \$9.67 million and are included in the plant/infrastructure capital costs. The buildings include the administration building, mine engineering and operations offices, mine shop and warehouse, plant shop and warehouse, the laboratory, and a guard house.

It is assumed that 40% of the cost will be in Year –2 and 60% in Year –1. This amounts to about \$3.87 million and \$5.80 million respectively.

## 13.6 LAND ACQUISITION

The mineral and surface rights to the NorthMet property have been severed and the United States Forest Service (USFS) has acquired most of the surface rights. Also, there are additional lands, particularly in the tailings area, that are desired for the project, but the land ownership has not yet been identified.

The surface rights to about 7,430 acres will have to be acquired for the project. Major property owners include the USFS, the State of Minnesota, and St. Louis County. The USFS will probably want to swap lands.

It is assumed for this study that 3,715 acres will be acquired in Year –2 and 3,715 acres in Year –1 at \$1000 per acre. This gives capital costs for land acquisition of about \$3.7 million each year for a total of about \$7.4 million.

The document "A Minnesota Mining Tax Guide", available from the state, indicates that land in the area of interest is valued at about \$650 per acre for county tax purposes.

#### 13.7 WETLANDS MITIGATION

Of the approximately 7,400 acres required by the project, about 5,000 acres will be disturbed. Of this amount, it is estimated that about 70% will be classified as wetlands. The wetlands used by the project will be mitigated (replaced) on an acre for acre basis by either creation of new wetlands or by purchasing wetlands from other developers who have created more

wetlands than required for their applications (a "wetlands bank"). It is also required that the wetlands be mitigated prior to their disturbance.

The capital cost for wetland mitigation is \$16.6 million, as shown in Table 13-6. The cost of \$7,500 per acre (\$0.172 per square foot) is about the average cost in the project area. Actual costs for wetlands mitigation will be dependent on the type of land acquired for mitigation and the type of wetland construction or improvement that can be accomplished on that land.

Table 13-6: Wetlands Mitigation Capital Cost (\$US x 1000)							
	Year -2	Year –1	Total				
Wetlands to Mitigate (Acres)	2,028	186	2,214				
Cost Per Acre (\$)	7,500	7,500	7,500				
Total Mitigation Cost (\$ x 1000)	15,209	1,390	16,600				

Wetlands mitigated during commercial production are included in the operating costs.

#### 13.8 OWNERS COST

Owners cost is the general and administrative (G&A) costs that are accrued prior to commercial production and are itemized on Table 13-7. It can be seen that this is estimated at \$9.66 million over the two year construction period. The number of persons and salaries for the personnel cost are itemized in the G&A operating costs in Section 14.5.

Table 13-7: Summary of Owners Costs (\$US x 1000)						
Category	Year –2	Year –1	Total			
Personnel Costs	1,950	2,477	4,427			
Site Expenses (30% of Personnel Costs)	585	743	1,328			
Home Office Expenses (10% of Personnel Costs)	195	248	443			
Insurance	1,500	1,500	3,000			
Property Taxes	148	313	461			
TOTAL	4,378	5,280	9,658			

## 13.9 WORKING CAPITAL

Working capital is estimated at \$42 million, approximately three months of typical operating costs for the project. For example, Year 2 total operating costs are estimated at \$169.1 million. Year 2 is the first year of full commercial production.

#### 14.0 OPERATING COSTS

## 14.1 SUMMARY OF OPERATING COSTS

Table 14-1 summarizes the operating costs for the NorthMet Project by several cost categories. It can be seen that total operating costs over the life of the project amount to \$4,321.1 million (\$4.32 billion) or \$8.962 per ore ton. This is based on a total ore production of 482,206 ktons over the life of the project and an annual ore production rate of 20,075 ktons per year. Total operating cost for a typical production year is \$179.9 million.

14-1: Summary of Operating Costs (\$US x 1000)							
	Total Cost	Cost Per	Typical Year				
Category	(\$US x 1000)	Ore Ton	(\$US x 1000)				
Mining	1,168,363	2.423	48,642				
Crushing, Grinding, and Flotation	1,339,098	2.777	55,748				
POX, Precipitation, SX, and EW	1,240,857	2.573	51,653				
Tailings Embankment	118,460	0.246	4,938				
General and Administrative	141,817	0.294	5,904				
Wetlands Mitigation	9,514	0.020	396				
US Steel Royalty	154,183	0.320	6,419				
Refining, Marketing, and Metal Freight	148,769	0.309	6,203				
TOTAL	4,321,061	8.962	179,903				

The costs shown are all stated in 1<sup>st</sup> quarter 2001 US dollars. The costs are not escalated to the expected start of the project, nor are they adjusted for anticipated inflation during the life of the project.

Sales taxes are only included for grinding media in the above estimate. Other than grinding media, the remaining mine and plant consumables are exempt from Minnesota sales taxes.

Details of the various components are contained in the following sections.

#### 14.2 MINING

Mine operating costs are discussed in Section 6.8 of this report and are itemized by cost center (drilling, blasting, loading, hauling, etc.) on Tables 6-13 and 6-14 and by commodity (fuel, power, tires, parts, etc.) on Tables 6-15 and 6-16. All of the tables include the mine preproduction development amount of \$10.6 million; this is considered a capital cost as discussed in Section 13.2.

Mine operating cost, net of preproduction development, amounts to \$1,168.4 million (\$1.17 billion) over the project life. This is \$0.614 per total ton or \$2.423 per ore ton. This is an average cost of \$48.6 million per year. The annual cost ranges from a high of \$68.1 million during Year 16 to a low of \$27.8 million in Year 23. The first seven years of commercial operation tend to be low cost years; all are less than \$40 million per year.

Table 14-2 summarizes the mine operating costs by commodity. Note that the total cost is about 67% parts and consumables and 33% labor. This is typical of a US operation. The cost of diesel fuel, one of the major consumable items, has been estimated at \$0.85 per US gallon for the mining cost estimate.

The cost estimate was done by IMC and is based on the equipment and labor required to operate the mine plan developed (also by IMC) for this study.

Table 14-2: Details of Mine Operating (	Cost		
	Total	Per Ore	% of
PARTS AND CONSUMABLES	(\$ x 1000)	Ton	Total
Electrical Power	18,340	0.038	1.57
Diesel Fuel	198,361	0.411	16.98
Tires	117,470	0.244	10.05
Lubricants, Repair Parts, Wear Items	291,560	0.605	24.95
Drill Down Hole Items	16,313	0.034	1.40
Explosives	69,450	0.144	5.94
Gen. Mine/Gen. Maint./Pumping	70,891	0.147	6.07
Subtotal Parts and Consumables	782,385	1.623	66.96
	Total	Per Ore	% of
LABOR	(\$ x 1000)	Ton	Total
Salaried Staff	47,608	0.099	4.08
Hourly Labor	338,370	0.701	28.96
Subtotal Labor	385,978	0.800	33.04
TOTAL MINING COST	1,168,363	2.423	100.00

## 14.3 PROCESSING

## 14.3.1 Site Processing Costs

Site processing costs for the project life are estimated at \$2,580.0 million (\$2.58 billion) or about \$5.350 per ore ton. This amounts to about \$107.4 million for a typical year. These costs are broken down into 2 categories: 1) crushing, grinding, and flotation costs, and 2) pressure oxidation, precipitation, solvent extraction, and electrowinning costs in the following sections.

## 14.3.2 Crushing, Grinding, and Flotation Cost

Crushing, grinding, and flotation costs for the project life are estimated at \$1,339.1 million (\$1.34 billion) or about \$2.777 per ore ton. This amounts to an annual cost of about \$55.7 million for a typical year. Table 14-3 shows the details of the estimate. The cost of pumping the flotation tails to the tailings facility are also included in the cost.

Table 14-3: Details of Crushing, Grinding, and Flotation Operating Cost			
	Total	Per Ore	% of
PARTS AND CONSUMABLES	(\$ x 1000)	Ton	Total
Grinding Media	560,771	1.163	41.88
Reagents/Other Consumables	197,325	0.409	14.74
Power	363,375	0.754	27.13
Plant Operating Supplies	7,494	0.015	0.56
Maintenance Supplies	49,962	0.104	3.73
Subtotal Parts and Consumables	1,178,927	2.445	88.04
	Total	Per Ore	% of
LABOR	(\$ x 1000)	Ton	Total
Salaried Staff and Hourly Labor	160,171	0.332	11.96
Subtotal Labor	160,171	0.332	11.96
TOTAL CRUSH, GRIND, FLOAT COST	1,339,098	2.777	100.0

# 14.3.3 Pressure Oxidation, Precipitation, and SXEW Cost

Pressure oxidation, precipitation, solvent extraction, and electrowinning costs for the project life are estimated at \$1,240.9 million (\$1.24 billion) or about \$2.573 per ore ton. This amounts to an annual cost of about \$51.7 million for a typical year. Table 14-4 shows the details of the estimate. The cost of pumping the hydrometallurgical tails to the tailings facility are also included in the cost.

Table 14-4: Details of POX, Precipitation, and SXEW Operating Costs			
	Total	Per Ore	% of
PARTS AND CONSUMABLES	(\$ x 1000)	Ton	Total
Reagents and Consumables	774,885	1.607	62.45
Power	265,108	0.550	21.36
Plant Operating Supplies	6,918	0.014	0.56
Maintenance Supplies	46,118	0.096	3.72
Subtotal Parts and Consumables	1,093,029	2.267	88.09
	Total	Per Ore	% of
LABOR	(\$ x 1000)	Ton	Total
Salaried Staff and Hourly Labor	147,828	0.306	11.91
Subtotal Labor	147,828	0.306	11.91
TOTAL POX, PRECIP, SXEW COST	1,240,857	2.573	100.0

## 14.3.4 Basis of Processing Cost Estimate

AMEC provided IMC the plant operating cost for a typical year as shown in Table 14-5. The cost per ton is based on 20,075 ore ktons per year. AMEC also provided detailed costs for reagents and other consumables by plant area, power consumption by plant area, and a labor cost table.

Table 14-5: Processing Operating Cost Summary Provided by AMEC					
	Cost per Year	Cost per Ton			
Cost Item	(\$US)	(\$US)			
Reagents and Consumables	63,820,219	3.179			
Labor	12,701,072	0.633			
Power	26,164,559	1.303			
Plant Operating Supplies	600,000	0.030			
Maintenance Supplies	4,000,000	0.199			
TOTAL AMEC TYPICAL YEAR COST	107,285,850	5.344			

Based on the information provided by AMEC, IMC sub-divided the costs into the two categories discussed in the previous sections. This was done as follows:

- 1. Reagents, grinding media, and power could easily be put in the appropriate cost categories based on details provided by AMEC. These costs were distributed about 52% to crushing, grinding, flotation, and 48% to POX, precipitation, and SXEW.
- 2. IMC distributed the labor cost, plant operating supplies, and plant maintenance to the cost categories in the same 52%/48% ratio.
- 3. IMC also made some adjustments for the 1<sup>st</sup> and last year of production where the production rate is less than most of the operating years.

## 14.3.5 Processing Costs by Year

Table 14-6 shows an estimate of annual plant operating costs per ore ton that was prepared by O'Kane Associates. It is based on the mine production schedule and accounts for the differences in sulfur grade, copper grade, and nickel grade by year. The table includes the fixed and variable portions of the operating cost. It shows the variability of processing costs by year, but this variability was not incorporated into the cashflow model for the following reasons:

- 1. The amount of fluctuation of the cost by year is relatively small.
- 2. The costs are not broken down in a manner to allow sensitivity analysis to the various components of the cost (grinding media, reagents, etc.).
- 3. The costs also are not broken down in the manner required for tax calculations for the mineral depletion allowance.

Table 1	4-6: Proces	s Plant O	perating		Year		
				\$/ton ore			
Year	Ore				endent on		
	ktons	Fixed	Ore	Sulfur	Copper	Nickel	Total
0	1,308						
1	15,693	\$ 1.018	\$ 3.479	\$ 0.290	\$ 0.164	\$ 0.461	\$ 5.411
2	20,075	0.862	3.479	0.337	0.193	0.547	5.418
3	20,075	0.862	3.479	0.311	0.202	0.530	5.384
4	20,075	0.862	3.479	0.328	0.213	0.495	5.377
5	20,075	0.862	3.479	0.325	0.221	0.466	5.353
6	20,075	0.862	3.479	0.353	0.183	0.466	5.343
7	20,075	0.862	3.479	0.322	0.194	0.490	5.347
8	20,075	0.862	3.479	0.272	0.191	0.472	5.276
9	20,075	0.862	3.479	0.287	0.176	0.449	5.253
10	20,075	0.862	3.479	0.295	0.173	0.461	5.270
11	20,075	0.862	3.479	0.306	0.177	0.449	5.273
12	20,075	0.862	3.479	0.296	0.188	0.455	5.280
13	20,075	0.862	3.479	0.288	0.191	0.438	5.257
14	20,075	0.862	3.479	0.311	0.157	0.420	5.229
15	20,075	0.862	3.479	0.350	0.191	0.466	5.348
16	20,075	0.862	3.479	0.368	0.190	0.478	5.377
17	20,075	0.862	3.479	0.369	0.205	0.490	5.404
18	20,075	0.862	3.479	0.268	0.155	0.420	5.184
19	20,075	0.862	3.479	0.383	0.196	0.490	5.410
20	20,075	0.862	3.479	0.433	0.208	0.490	5.471
21	20,075	0.862	3.479	0.456	0.184	0.461	5.442
22	20,075	0.862	3.479	0.339	0.147	0.432	5.259
23	20,075	0.862	3.479	0.315	0.184	0.495	5.335
24	20,075	0.862	3.479	0.394	0.202	0.536	5.473
25	3,480	0.862	3.479	0.565	0.263	0.610	5.780
TOTAL	482,207	0.867	3.479	0.335	0.188	0.474	5.343

### 14.4 TAILINGS EMBANKMENT

After completion of the starter dam embankments for the flotation and hydrometallurgical facilities during Year –1, the remaining dam construction costs are considered as an operating cost. Table 9-3 in Section 9.10 shows the details of the cost estimate for the facilities by project year, including preproduction.

The operating costs for the tailings facilities during commercial production amounts to \$118.5 million or \$0.246 per ore ton. This averages about \$4.9 million per operating year. The cost is spread fairly evenly over production years 1 through 23.

The operating cost estimate is based on the dam designs done by SRK. The required quantities of the various construction materials were calculated based on the designs, and unit costs collected from local contractors were applied to the quantities.

### 14.5 GENERAL AND ADMINISTRATIVE

Table 14-7 shows the details of the G&A cost by year and includes personnel, site expenses, home office expenses, insurance, property taxes, and reclamation accrual.

The Years –2 and –1 costs of about \$9.7 million are carried as Owners Cost in the capital cost estimate (Section 13-8).

The G&A cost during commercial operation over the life of the project is \$141.8 million or about \$0.294 per ore ton. This amounts to about \$5.9 million during a typical operating year.

The reclamation accrual of \$462,000 per year is the sinking fund amount to obtain a future value of \$22 million by the end of the project life at an interest rate of 5%. The \$22 million represents the estimated closure cost of the project as shown in Table 14-8.

Table 14-7: General and Administrative Personnel and Cos	and Adi	ninist	rative	Pers	sonne	land	Cost	t (\$ x 1000)	(000																				Г	
JOB TILLE	Annual Cost (\$US)	ç	-	-	2	m	4	r.		8	6	0	=	YEAR 12	5	4	15	16	17	6	19	8	2	23	53	75	52	7 28	TOTAL	Comm. Prod.
G&A PERSONNEL:																														
General Manager	143,000	-	-	-	-	-	-	-	_	_	_	-	-	-	-	-	-	-	-	-	-	_	-	-	-	_	_	0		
Secretary/Reception	39,000	7	m	m	m	m	m	m	m	e e	m	m	m	m	m	m	e	m	m	e	e	m	m	m	e	m	m	0		
Chief Accountant	91,000	-	-	-	-	-	-	-	-	_	_	-	-	-	-	-	-	-	-	-	-	_	-	-	-	_	_	0		
Accountants	71,500	7	7	7	2	2	2	7	2	2	2	2	2	2	2	2	2	7	2	2	2	2	2	2	2	2	2	0		
Safety Superintendent	91,000	-	-	-	-	-	-	-	_		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_	0		
Safety Staff	45,500	-	7	7	2	2	2	7	2	2	2	2	2	2	2	2	2	7	2	2	2	2	2	2	2	2	2	0		
Human Resource Manager	71,500	-	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_	0		
Human Resource Staff	45,500	-	7	7	2	7	2	7	2	2	2	2	7	2	2	2	2	7	2	2	2	2	7	7	2	7	2	0		
Marketing Manager	84,500	-	-	-	-	-	-	-	_	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	_	0		
Marketing Staff	45,500	0	0	-	-	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-			<b>-</b>	0		
Erwironmental Manager	110,500	-	-	-	-	-	-	-	_	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	-	0		
Erwironmental Engineer	84,500	-	-	-	-	-	-	-	_	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	_	0		
Erwironmental Technician	52,000	-	7	7	7	7	7	7	7	2	2	2	7	7	2	7	7	7	7	7	2	7	7	7	2	7	2	0		
Public Relations Manager	58,500	-	-	-	-	-	-	-	_	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-			_	0		
Purchasing Manager	92,000	-	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-	<b>-</b>	-	_	0		
Purchasing Staff	45,500	0	-	7	7	7	7	7	7	7	2	2	7	2	2	2	2	7	7	2	2	7	7	7	2	2	2	0		
Training Coordinator	71,500	0	-	-	-	-	-	-	-	_	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_		
Mechanical Engineer	92,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_		
Electrical Engineer	92,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-			_		
AutoCad Operator	39,000	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	_		
Security Chief	71,500	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-		-	_		
Security Guards	45,500	0	15	15	15	15	15							15	15	15	15	15	15	15	15	15	15	15			15	_		
Construction Staff	91,000		-	0	0	0			-	0		0		۰	0	0	0	-	-	0	0	0	0	0	0	0	0	0	1	
TOTAL PERSONNEL		9	42	43	43	43	43							43	43	43	43	43	43	43	43	43	43	43				0		
G&A COST.	Units																											_		
Partial Year Factor		-	-	-	-																-		_				0.5	_		
	(\$ × 1000)	1,950	2,477	2,477	2,477	2,477	2,477	2,477	2,477 2	2,477 2,	2,477 2,4	2,477 2,477	77 2,477	77 2,477	7 2,477	2,477	2,477	2,477	2,477	2,477	2,477	2,477	2,477	2,477	2,477	2,477	1,238	0	65,101	60,674
ŧ	30.0% (\$ × 1000)		743	743	743																743		743				371	0	19,530	18,202
Home Office at 10.0%	10:0% (\$ × 1000)		248	248	248	248															248		248				124	0	6,510	290'9
Insurance	(\$ × 1000)	=	1,500	1,58	1,500	1,588						-		-							1,500		1,500				98,	0	40,500	37,500
Property Taxes	(\$ × 1000)	148	313	313	313	313															313		313				313	0	6,153	5,812
Reclamation Accrual	$(5 \times 1000)$	0	0	462	462	462																					462		11,550	11,550
TOTAL 6&A COST	(\$ × 1000)	4,378	5,280	5,742	5,742	5,742		5,742 6		5,742 5,7	742 5,742	742 5,742		42 5,742		2 5,742	5,742	5,742		5,742		5,742		5,742			4,008	ш	151,475	141,817
Ore Production	¥			17,001	17,001 20,075 20,075 20,075	20,075 2		, ,				, ,	, .	٠,		, ,		, ,			٠,		٠,	٠,	٠,		3,480		902,28	482,206
G&A Cost Per Ore Ton	SUSA			0.338	0.338 0.336 0.336 0.336	0.286		0.286	0.286 0	0.286 0.3	0.295 0.295	755 0.755	SE 0.286	35 II 255	SC 0.385	386.0	0.386	980 0	0.286	0.386	988.0	0.786	0.786	0.786	0.286	0.286	1.152		0.314	D 294

Table 14-8: Estimated Closure Costs (\$US	S x 1000)
Facility	Closure Cost (\$ x 1000)
Mine and Plant Closure	10,349
Tailings Impoundment Closure	8,559
Subtotal	18,908
Contingency at 15%	2,836
TOTAL CLOSURE COST	21,744

# 14.6 WETLANDS MITIGATION

Wetlands mitigation was discussed briefly in Section 13.7 as a capital cost. In addition to the wetlands mitigated during preproduction, another 1,269 acres of wetlands will be mitigated during commercial operation. At the estimated wetlands mitigation cost of \$7500 per acre this amounts to \$9.5 million or about \$0.020 per ore ton. This amounts to an average of about \$396,000 per year. \$6.6 million of this amount occurs in the first three years of commercial production.

# 14.7 US STEEL ROYALTY

US Steel has a royalty interest in the project. The royalty is based on a percentage of the NSR (net of smelting and refining) value of the ore, as follows:

Table 14-9: US Steel Royalty Terms	
NSR Value of Ore:	Royalty
NSR Value of Ore Less Than \$30 Per Ton	3% of NSR
NSR Value Between \$30 and \$35 Per Ton	4% of NSR
NSR Value Greater Than \$35 Per Ton	5% of NSR

The NSR value of the NorthMet ore will always be less than \$30 per ton if production is averaged over a month or longer period of time; the 3% of NSR applies to all the production.

For this study, all costs down stream of the concentrator have been considered as "smelting and refining" charges for the purpose of NSR calculation. Pressure oxidation, precipitation, solvent extraction, electrowinning, refining, marketing, and metal freight costs have been deducted from the gross revenue to calculate the NSR value of the ore. This is consistent with the definition of mining and post-mining costs in the US Federal tax code for calculation of the minerals depletion allowance.

By the start of commercial operation about \$1 million in lease payments will have been paid to US Steel. Under the terms of the royalty agreement these payments are considered as advance royalty payments and will be deducted from the Year 1 royalty.

The US Steel royalty amounts to \$154.2 million over the life of the project (net of the advance royalties) or about \$0.320 per ore ton. This amounts to about \$6.4 million during a typical operating year.

# 14.8 REFINING, MARKETING, AND FREIGHT

Post-property refining, marketing, and metal freight charges have been calculated using the terms described in Section 15.0 of this report. These costs amount to \$148.8 million over the life of the project or about \$0.309 per ore ton. This amounts to about \$6.2 million during a typical operating year.

For copper and nickel these costs reflect only the freight cost of \$35 per ton, since metal is produced on the property. For cobalt, the cost includes shipping the concentrate (precipitate) to a cobalt smelter. For palladium, platinum, and gold the cost includes refining and marketing costs.

### 14.9 COSTS PRORATED TO METAL PRODUCTION

Operating costs per unit of metal were calculated. The approach used for the calculation was to prorate all shared costs to the various metals according to the metals percent contribution to revenue (gross revenue less marketing, sales, and off-site refining costs).

The operating costs were classified as follows for the calculation. Note that percentages refer to the percentage of the combined pressure oxidation, precipitation, solvent extraction, and electrowinning costs. The breakouts shown were calculated by IMC based on the reagent and power usage for each process.

# Costs Shared by All Metals

Mining
Crushing, Grinding, and Flotation
Tailings Embankment
General and Administrative
Wetlands Mitigation
US Steel Royalty
Pressure Oxidation (24.2% of combined POX/Precip/SX/EW Cost)
Solid/Liquid Separation (2.1%)
Utilities (1.5%)

# Costs Shared by Palladium, Platinum, and Gold

PGM Recovery (2.7%)

# Costs Specific to Copper

Neutralization (5.0%) Copper SXEW (19.9%)

# Costs Shared by Cobalt and Nickel

Iron/Aluminum Precipitation (1.5%) Copper Sulfate Precipitation (1.0%) Cobalt/Zinc Solvent Extraction (13.7%)

# Cost Specific to Cobalt

Cobalt Precipitation (1.2%)

# Costs Specific to Nickel

Zinc Precipitation (3.4%) Nickel SXEW (23.8%)

Table 14-10 summarizes the operating costs by metal. Table 14-11 shows the contribution to revenue for each unit of payable metal at the base case prices used for this study.

Table 4-10: Summary of C	<b>Operating Costs Po</b>	er Unit Payable	Metal (Life of	Project)
		Operating		
	Payable	Costs	Percent of	<b>Unit Cost</b>
Metal	Units	(\$x1000)	Total	(\$US)
Copper (lbs x 1000)	2,680,718	1,521,688	35.2%	0.568 / lb
Nickel (lbs x 1000)	534,204	1,430,872	33.1%	2.679 / lb
Cobalt (lbs x 1000)	24,356	139,182	3.2%	5.715 / lb
Palladium (oz x 1000)	3,027.9	928,318	21.5%	306.6 / oz
Platinum (oz x 1000)	868.0	240,694	5.6%	277.3 / oz
Gold (oz x 1000)	397.5	60,305	1.4%	152.4 / oz
TOTAL		4,321,059	100.0%	

Table 4-11: Cont	ribution to Net R	evenue Per Unit of	Payable Metal	
		Base Price		Net Revenue
Metal	Unit	/Unit	Unit Cost	Per Unit
Copper	(lb)	\$0.85	\$0.568	\$0.282
Nickel	(lb)	\$3.25	\$2.679	\$0.571
Cobalt	(lb)	\$8.00	\$5.715	\$2.285
Palladium	(tr oz)	\$550	\$306.6	\$243.4
Platinum	(tr oz)	\$500	\$277.3	\$222.7
Gold	(tr oz)	\$275	\$152.4	\$122.6

### 15.0 MARKETING

The refining, marketing, and metal freight costs are as follows for each metal:

# Copper

Copper will be produced as LME Grade A quality cathode. It will be shipped in bundles, likely to US customers. The selling price will be the LME or New York exchange price prevailing at the time of shipment. No other costs should be incurred except for freight. \$35/ton of copper is included in the cash flow analysis for freight.

# Nickel

Nickel will also be produced as cathode and likely sold as chopped cathode in drums or pallet boxes to the US steel industry. The cathode will easily qualify as Class 1 nickel. The selling price will be the prevailing price on one of the major metals exchanges prevailing at the time of shipment. Again, the allowance for freight is \$35/ton of nickel in the cash flow analysis.

# Gold and PGM's

Gold and PGM's will be produced as a minimum 30% concentrate, which would be air freighted to a custom PGM refiner in the US or in Europe.

Payment will be 100% of the value, at the prevailing price at the time of shipment, less the deductions shown on Table 15-1:

PGM Re	Table 15-1 fining and Market	ing Costs
	Refining Charge	Selling Cost
Metal	(\$/oz)	(\$/oz)
Palladium	\$15.00	1.5% of Price
Platinum	\$16.00	\$2.00
Gold	\$9.00	\$0.50

### Cobalt

Cobalt will be produced as a cobalt sulfide precipitate and likely sold to a Canadian or Finnish cobalt refiner.

Sulfide precipitate containing 30% cobalt was produced from pilot plant liquor. The concentrate contained about 2.5% nickel and 0.4% zinc. While these impurities will not incur a penalty, neither is it likely that a credit will be obtained. The precipitate also contained about 1.5% manganese, which is not desirable. It should be possible to reduce the manganese content with more metallurgical testing. Pending tests and specific price indications from potential purchasers, it is prudent to allow for some discount from the expected payment of 65% of the contained cobalt. 60% payable is used for this study and the cash flow calculations.

The sulfide concentrate would be shipped in bulk bags or pallet boxes at 12% moisture. The freight allowance is \$60.00/wet ton of material for this study.

### Zinc

Zinc can be precipitated as a carbonate and shipped in bulk bags to a zinc refinery in the eastern USA or Canada. The concentrate would contain about 26% zinc and would be produced as a 50% moisture filter cake.

The carbonate will contain about 0.2% cobalt, generally an undesirable element in a zinc refinery. However, the quantity is likely to be so small that the cobalt will not cause a problem.

Pricing for zinc is lumped in with "Other Metals" below.

# **Other Metals**

There are expected to be several other minor revenue contributors as per the pilot plant results. An allowance of \$0.30 per ore ton is made for these minor metals, as shown in Table 15-2.

Table 15-2: Rever	nue Credits Due to Other Metals	
Metal	Basis	Credit Per Ore Ton (\$US)
Silver	Pay \$0.022 oz/ore ton at \$4.50 per oz	\$0.10
Zinc	Pay \$0.24 lbs/ore tons at \$0.25 per lb	\$0.06
Other PGM's	Pay \$0.135 per ore ton	\$0.135
TOTAL		\$0.295

### 16.0 FINANCIAL ANALYSIS

### 16.1 INTRODUCTION

The economic evaluation of the NorthMet Project was performed on an annual cash flow basis using a conventional pro-forma income statement format. These cash flow analyses represent economic quantification of the various project parameters that directly or indirectly impact the economic viability of the project.

The input parameters for the variables incorporated in the annual cash flow analyses and the corresponding assumptions associated therewith follow.

# 16.1.1 Economic Input Parameters

Capital and operating cost estimates for the various project parameters incorporated in the annual cash flow analyses largely result from the testing and engineering design work set forth in the appendices to this document. For example, the various metallurgical recoveries, etc., utilized to calculate annual revenues results from actual pilot plant operational values, as are the operating costs for reagent consumption, power and so on. Other metallurgical-related costs result from the design of the flowsheet and the estimated capital and operating costs associated therewith.

In some cases the economic impacts of certain project parameters could not be estimated based on design parameters entirely. Where possible these cost estimates were derived from the experiences of other mine operators in the immediate vicinity of the project, local practices and similar sales transactions, cost estimates from various suppliers and contractors, etc. The costs associated with land acquisition, wetlands mitigation, environmental and permitting-related activities are good examples of utilizing this approach to estimating costs for these items in the study.

In yet other cases, cost estimates for some variables (i.e., insurance, marketing-related transactions, etc.) are the result of engineering judgements/experiences and file information from the qualified persons working on this study. Every attempt was made to minimize these types of cost estimates whenever actual testing or design-based data were available.

Finally, other costs contained in the annual cashflow analyses are the results of defined or specified calculation procedures and not directly associated with engineering and/or design specifications. Examples of these costs are those associated with the State of Minnesota and the U.S. Federal tax codes, as applied to the NorthMet Project.

Table 16-1 summarizes the base case metal prices used for the economic analyses. The table also shows the quantity of payable metal and the gross revenue from each for the project life. Given the life of project ore production of 482.2 million tons, the gross revenue amounts to \$13.61 per ore ton.

Table 16-1: Summary	of Payable Metal and I	Base Case Commodity	Prices
Metal	Payable Quantity	Base Case Price	Gross Revenue
Copper	2,680,718 klbs	\$0.85	\$2,278.6 Million
Nickel	534,204 klbs	\$3.25	\$1,736.2 Million
Cobalt	24,356 klbs	\$8.00	\$194.8 Million
Palladium	3,027.9 koz	\$550	\$1,665.3 Million
Platinum	868.0 koz	\$500	\$434.0 Million
Gold	395.7 koz	\$275	\$108.8 Million
Credit for Silver, Zinc,	and Other PGM's at \$0.3	30 Per Ore Ton	\$144.7 Million
TOTAL GROSS REV	ENUE		\$6,562.4 Million

# 16.1.2 Basic Assumptions

Discounted net annual cashflow analyses were calculated in accordance with some fundamental assumptions. These basic assumptions pertaining to the economic analyses of the NorthMet Project follow:

- NorthMet is an operating unit contained within a corporate structure that consists of other profitable operations. As such, whereever possible, expenditures are expensed rather than capitalized or amortized. Preproduction development expenditures are an exception.
- NorthMet is evaluated on a 100% equity basis.
- Economic analyses are in 1<sup>st</sup> quarter 2001 constant U.S. dollars. Inflation is not incorporated into the analyses, nor are costs escalated to the expected project start date.
- State taxes are calculated using current State of Minnesota tax code for domestic mining operations.
- Federal taxes are calculated using U.S. Federal tax code for domestic mining operations.
- Project years designated -2 and -1 in the cashflow analyses represent the project construction period immediately following the record of decision to proceed with project development and subsequent mine production.
- All expenditures prior to the record of decision to proceed with mine development are considered "sunk costs" and are reflected in the cashflow calculations only to the extent of their tax implications.
- A discount rate of 10% is utilized in calculating investment decision parameters.

### 16.2 TYPE OF ECONOMIC ANALYSES

Two types of economics analyses were performed on the NorthMet Project.

These analyses were calculated to provide meaningful information to two distinctly different needs within the financial and investment communities. The two types of analyses follow.

### 16.2.1 Before-Tax Model

The decision was made to calculate project economics on the basis of cash earnings before any deductions for interest, taxes, depreciation and depletion allocations due to:

- the complex, and somewhat project-specific, nature of state and Federal taxation and the resulting impact on overall project economics,
- the desire of the financial community to ascertain the magnitude of annual earnings available to service debt and other obligations, and
- the difficulty in precisely modeling project-specific or company-specific after-tax cashflow analyses.

As seen in Table 16-2, the detailed before-tax cashflow statement, the item of interest is designated at Net Operating Income. It represents earnings before income taxes and represents project revenues from the disposition of saleable products minus all associated cash costs. The financial appendix to this report shows the backup calculations for this statement. This includes the details of capital and operating costs. Also, depreciation and depletion calculations, and US Federal and Minnesota State income tax calculations are included for the after-tax cases (discussed below).

Table 16-2 also shows the results of this analysis for the NorthMet Project. At a 10% discount rate, the pertinent results normally of interest to the financial community are as follows (Table 16-3):

Table 16-3: Financial Results for Before-Tax Cashfle	ow Analysis
Net Present Value @ 10% Discount Rate	\$171.1 Million
Internal Rate of Return (IRR)	14.09%
Payback Period (Undiscounted) from Beginning of	5.4 Years
Commercial Production	

# 16.2.2 After-Tax Model

In order to reflect more accurately the actual cash that might be generated from investment in the NorthMet Project, a discounted, after-tax cashflow analysis was conducted. The analyses reflects the basic assumptions articulated in Section 16.1.2 of this chapter.

Table 16-4 shows the detailed cashflow statement. The calculated number of interest is the Net Annual Cashflow, and represents the cashflow after the payment of applicable US Federal and Minnesota State taxes.

Table 16-5 summarizes the financial results.

Table 16-5: Financial Results for After-Tax Cashflov	v Analysis
Net Present Value @ 10% Discount Rate	\$79.6 Million
Internal Rate of Return (IRR)	12.00%
Payback Period (Undiscounted) from Beginning of Commercial Production	6.2 Years

16-6

Page 3 Total	3.25 3.25 8.00 5.00 5.00 5.00 2.75	482,206 11.49 0.302 0.003 0.004 0.004 1.921,266 2.90	91.92% 666% 15.66% 74.90% 74.90% 73.96% 78.907 19.80 17.70 17.70 18.90 19.90 1	0.614 2.7777 2.777 2.77	10,622 280,130 435,924 24,236 9,666 7,430 9,666 16,601 1467,019 451,900 286,330 171,081
8	3.25 3.25 6.00 5.00 5.00 275		91 92% 66 88% 73 10% 74 59% 66 92%	0 00000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
8	3.25 9.00 9.00 5.00 5.00 275		66 86 % 23 10 % 23 10 % 73 06 % 66 92 %	0 000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
2	3.26 8.00 5.00 5.00 275		91 92 % 66 86 % 23 10 % 73 06 % 66 92 %	0 000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
22	0.85 3.25 8.00 500 500 275		91 92% 66 68 32 16% 23 16% 73 06% 66 92%	0 000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
8	3.28 9.00 9.00 275 275 275		91 92.W 66 86.W 23 10 W 73 06 W 66 92 W	0 000000000	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
20	0.85 3.25 8.00 550 500 275	3,480 14,31 0,422 0,105 73,59 0,000 0,006 6,663 0,91	91 92% 66 86% 73 16% 73 06% 73 06% 75 06% 75 06% 75 07 197 9 197 9 197 9 197 9 24 91 197 9 24 91 197 9 197 9	0.005 2.872 2.872 2.873 2.861 1.152 2.000 0.000 0.0100 0.4	0 0 0 0 0 0 0 0 0 0 0 0 0 0 14,2000 15,800 1
×	3.28 9.00 9.00 275 275 275	20,076 12.19 0.334 0.093 72.77 0.003 47,280 1.35	66.86% 523.18% 73.06% 73.06% 66.97% 11.29 11.29 11.28 15.28 11.28 10.153	0 674 2 774 2 774 2 774 2 774 2 776 2 6000 0 7000 0	0 0 133,002 30,999 19,421 112,276 30,599 31,595 31,595
83	0.85 3.25 8.00 560 500 275	20,075 11,75 0,295 0,086 67,47 0,312 0,084 0,041 39,671 0,98	91 92% 23 18% 24 69% 73 06% 66 92% 10.66 7 10.67 10.67 36 93 36 93 36 93 36 93 10.7 96 17	0.700 0.700	0 0 0 0 28,971 19,137 19,137 19,137 19,137 19,137 19,137 10,137 1
8	328 328 328 328 328 328 328 328 328 328	20,075 9,41 0,236 0,075 0,036 0,032 0,03 0,03	66 86% 23 18% 77 3 06% 86 50% 77 3 06% 86 50% 77 3 06% 87 50 100 80 100	0.749 0.749	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
22	3.25 3.25 8.00 550 500 275	20,075 10,92 0,296 0,080 0,075 0,075 0,007 58,459 1,91	91 92% 23 18% 24 59% 73 06% 06 92% 06 92% 1,115 5 1,115 5 1,115 6 1,115 6 1,11	0 0002 2 774 2 576 2 777 2 576 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 577 2 578 2 586	185 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
8	3.25 3.25 3.25 3.25 3.25 3.25 3.25 3.25	20,075 11,94 0,334 0,085 0,085 0,042 0,042 2,235 2,235 2,235	66.86% 23.16%, 73.06%, 123.265.2 1 121.41 121.41 121.41 16.46 16.4	0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	4,417 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
φ.	3.25 8.00 8.00 5.00 275	20,075 11,76 0,315 0,085 0,086 0,042 0,042 82,899 3,13	91 92.W 66 86.W 73 06.W 73 06.W 73 06.W 74 50.0 10.0 10.0 10.0 10.0 10.0 10.0 10.0	0.774 2.774 2.774 2.774 2.777	17,366 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9	3.25 3.25 8.00 5.00 5.00 275	20,075 983 0,240 0,073 62,62 0,072 0,037 90,000	66 66% 23 18% 23 18% 23 18% 23 18% 23 18% 23 24 29% 24 29% 24 29% 25 23 23 23 23 23 23 23 23 23 23 23 23 23	0 621 2 2772 2 2772 2 2772 0 000 0 0000 0 0	1,400 0 0 0 0 0 0 1,400 48,556 16,548 7,939 1,781 7,939 3,938 3,93
12	25 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8	20,075 12.23 0.328 0.085 0.006 0.006 0.007 0.007 0.007 0.007	91 92% 66 86% 73 19% 73 06% 15 059 1 050 1	0.679 0.0734 0.0734 0.0734 0.0734 0.0734 0.0346 0.0	20,817 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9	3.25 3.25 9.00 500 500 275	20,075 11.19 0.304 0.083 72.21 72.21 0.075 0.075 0.001 100,000	91 92% 523 16% 23 16% 73 06% 73 06% 73 06% 11,120 3 115,73	0.691 2.772 2.773 2.570 0.037	21,792 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
5	32.888.88	20,076 11.01 0.306 0.257 0.072 0.040 100,000 3.99	66.86% 23.16% 23.16% 73.06% 66.92% 107.43 112.24 107.43 112.24 107.43 112.24 107.43 112.24 107.43 112.24 107.43 112.24 107.43 112.24 107.43 112.24 107.43 112.24 11	0 627 2 777 2 570 0 200 0 0 0 0	16,226 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
2	3.25 3.25 8.00 5.00 5.00 275	20,075 9.80 0.251 0.073 67.09 0.240 0.073 0.007 100,017	91 92% 52 19% 73 06% 73 06% 96 92% 10 40 8 10 4 81 11 4 50 11 4 50 10 70 10 70	0 549 2 774 2 774 2 774 2 774 2 774 2 774 2 774 2 774 2 774 2 774 3 8 56 5 68 5 68 5 68 6 74 6 74 1 6 74 1 7 7 1 7 7	7,465 0 0 0 0 0 0 0 0 0 0 17,732 18,397 10,173 5,896 5,896 6,8522
2	3.25 9.00 9.00 275 275 275	20,075 11.84 0.306 0.076 0.304 0.114 0.048 89,741 3.47	66.86%, 23.18%, 73.06%, 86.90%, 91.92%, 73.06%, 92.91%, 92.91%, 92.91%, 92.91%, 92.91%, 92.92%, 92.92%, 92.92%, 92.92%, 92.92%, 92.92%, 92.92%, 92.92%, 92.92%, 92.92%, 93.92%	0.0574 2.777 2.577	1,710 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
52	3.25 3.25 8.00 560 560 575	20,075 12.08 0.302 0.079 62.50 0.108 0.108 0.046 83,289 3.15	91 92% 66 86% 73 06% 73 06% 66 92% 11 455.4 1 11 43.24 143.24 143.24 18.02 94.73 96.73 18.02 94.73 18.02 18.	0.0999 2.774 2.777 2.577	9 827 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
=	3.25 9.00 275 275 275	20,075 1142 0.284 0.078 62,64 0.310 0.093 0.002 100,000 3.98	66 66% 73 16% 74 49% 74 49% 74 49% 74 49% 74 49% 74 49% 74 49% 74 49% 74 46% 74	0.556 2.777 2.577	15,011 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
9	3.25 8.00 8.00 5.00 275	20,075 11.15 0.278 0.089 0.301 0.083 0.001 0.001 0.001 0.001	91 92% 52 19% 73 16% 73 06% 166 92% 166 92% 166 92% 166 92% 177 96 92 96 93 96 96 96 96 96 96 96 96 96 96 96 96 96	0.0507 2.774 2.774 0.0000 0.0000 0.00000 0.00000 0.00000 0.00000 0.00000 0.00000 0.000000	16,930 0 0 0 16,930 16,145 22,785 22,785 14,112 32,795 14,112
m	3.25 9.00 9.00 275 275	20,075 10,93 0,262 0,078 62,20 0,287 0,077 0,039 100,000	66 66% 22 119% 22 119% 22 119% 22 119% 22 20 20 20 20 20 20 20 20 20 20 20 20	0.550 0.500	422 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
00	3.25 800 800 275 275	20,076 11.40 1306 0.030 0.075 0.000 100,000	91 92.8 23 19% 73 06% 73 06% 66 92% 12,5916 1 15,69 97,7 1 15,41 1	0.591 2.774 2.975 2.975 0.037	37,187 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
7	0.85 3.25 0.00 500 500 275	20,075 11.50 0.311 0.085 66.90 0.281 0.077 0.0041 70,000 2.49	91 92% 66 66% 23 16% 74 56% 66 57% 1022 4 1102 4 1102 4 1102 7 1102 7 1102 7 1103 4 1103 4 1103 4 1103 4 1103 4 1103 4 1103 4 1103 1 1103 1 103 1	0.566 1972 2.774 2.774 2.775 2.775 2.776 2.976 2	517 0 0 0 0 0 0 0 0 0 0 0 0 0 47,73 36,280 46,735 36,280 36,280 47,715 36,280 3
ω	328 328 328 328 328 328 328 328 328 328	20,075 10.54 0.230 0.031 0.235 0.077 0.077 0.077 2.48	1,92% 8,85% 4,55% 1,55% 1,744,2 1,774,2 1,072,5 1,072,	0.549 2.774 2.9774 2.9774 2.9774 2.9774 2.9774 2.9774 2.9774 2.9774 2.986 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.286 2.387 2.38	1,180 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
40	0.85 3.25 0.00 550 500 275	20,075 12.52 0.365 0.081 60.95 0.104 0.104 0.063 70,000 2.49	91.92% 66.83% 67.16% 7.1	0.0552 2.774 2.570 0.033 0.033 0.033 8.513 8.613 8.613 8.610 2.686 4.696 4.696 2.743 3.8107 2.743 3.8107 2.743 3.8107 2.743 3.8107 2.743 3.8107 2.743 3.8107 2.743 3.8107 2.743 3.8107 3	153 0 0 0 0 0 0 153 153 163 163 163 163 163 163 163 163 163 16
4	3.25 9.00 275 275 275 275 275 275 275 275 275 275	20,075 12.76 0.341 0.086 62.09 0.322 0.107 0.063 70,000 70,000	927 1898 1929 1929 1929 1929 1929 1929 1929	0.555 2.774 2.775 2.777	6,599 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
m	3.25 3.25 8.00 550 500 275	20,075 12,75 0,324 0,092 66,02 0,101 0,101 0,050 70,000 70,000	91.92% 86.86% 73.06% 73.06% 73.06% 96.574.7 14.12 14.12 14.13 19.59 101.638 10	0 513 2 774 2 570 0 250 0 250 0 250 0 246 8 513 8 513 2 500 2 500 0 346 8 513 2 500 2 500	32 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
e4	3.25 275 275 275 275 275 275 275 275 275 2	20,075 12,33 0,310 0,095 67,94 0,321 0,083 0,083 0,083 2,48	66.86% 23.10%, 73.06%, 66.87%, 73.06%, 66.87%, 66.87%, 73.06%, 76.40%, 76.40%, 77.10%,	0.9500 2.774 2.777 2.777 2.775 2.777	5,794 0 0 0 0 0 0 0 0 19,821 19,821 19,821 94,413 89,347 80,084
	3.25 800 800 500 500 275	17,001 12,21 0,310 0,034 67,63 0,319 0,007 0,000 70,000	9192W 9182W 9182W 9182W 9182W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 1200W 12	0.472 0.473 0.069 0.009	24,808 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
-	0.85 0.00 275 275 275 275 275 275 275 275 275 275	18 850		0950	10,622 49,702 24,256 24,256 24,256 3,715 5,800 1,391 1,391 382,380 382,380 382,380 382,380 381,849 382,380 381,849 382,380 381,849 382,380 381,849 382,849 381,849 382,849 381,849 382,849 381
Ċ.	275 275 275 275 275 275 275 275 275 275			0	0 3,865 9,775 15,776 15
Units	SUS/IP SUS/IP SUS/IP oz SUS/IP oz SUS/IP oz	ktons \$US % % % % ppm ppm ppm ktons	* * * * * * * * * * * * * * * * * * *	2	2 × × × × × × × × × × × × × × × × × × ×
W.	G 10 10			n n e 10n	28 500 28 500 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0
Table 16-2: Base Case Before-Tax Cashflow PRO-FORMA PRE-TAX CASHFLOW Units Designs	mer Ad, Fronces. Nockel Copper Nockel Palledum Palledum Ochold	de de sade	RIOSS REVENIES (RECORD PLAN BE RECORD FOR SERVICE PLAN BE RECORD FOR SER	Memory Cost Per Ton Tron Memory Cost Per Ton Tron Memory Cost Per Con Tan Memory Cost Per Control Control Cost Per Cost Tan Tron Tanang Industries Cost Per Cost Tan Memory Cost Per Co	More Control and C
PRO-FORM	Copper Nickel Cobatt Patledum Patlenum Gold	One Action Of Particular Management of Paulice Management of Pauli	OROSS REVENUE Continued Oogse Revenued Oogse Revenu	Mining Cost Per Toss Mining Cost Per Toss Mining Cost Per Toss Tantage Inchark Cost Tantage Inchark Cost GAA. Cost Per Tost GAA. Cost GAA. Cost GAA. Cost Talingg Empairment Talingg Empairment Talingg Empairment Talingg Empairment Tost GAA. Cost Fining Cost Nockel Freight Cost Nockel Freight Cost Missian Nockel Finings Cost Missian Nockel Finings GAA. Cost Finings Welfared Minipatron Welfared Minipatron Welfared Minipatron Welfared Minipatron Toxt GAA. Cost Finings Welfared Minipatron Welfared Minipatron UNIVER Regulation GOTAL, GERARDEN GERAR	New Port Local Mee Emosphere C.S. Mee Emosphere C.S. Talings Dun Capal C. Talings Dun Capal C

|   | Table 16-4: Base Case After-Tax Cashflow PRO-FORMA AFTER TAX CASHFLOW Units  | Units   | ç   | -   | 2   | М  | 7  
   | 40   | ω                                       | 7   | 80   | 50  
  | 0  | 11   | 12  | 13  | 2   | 92   
  | 16  | 17   | 18  
   | 19   | 8   | 21  |  
  | 53  | 2  | 2  | 2   | to to   | 50                                     | 6   | 0  | Total  
 |
|---|--|---|---|---|---|--
--|--|---|---|--
--|--|--|---|---|---
---	---	--
---	---	---
--	--	---
	W.ESS.	SUSAB SUSAB
   |  | 0.6.6                                   |   | - 11   | 0.85<br>9.00<br>9.00<br>9.00<br>9.00<br>9.00<br>9.00  
  | 0.,,0  | 2000 3 0 3 0 3 0 3 0 3 0 3 0 3 0 3 0 3 0   | 3.25<br>3.25<br>500<br>500<br>575   | 88.88888  | 888888  | 33.50  
  | 3 25<br>9 25<br>9 25<br>275   | 275 86 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8 8   | 220 20 20 20 20 20 20 20 20 20 20 20 20   
   | 33.5<br>30.5<br>30.5<br>30.5<br>30.5<br>30.5<br>30.5<br>30.5   | 3.25<br>9.00<br>9.00<br>9.00<br>9.00<br>9.00<br>9.00<br>9.00<br>9.0   | 3.25<br>500<br>275<br>275<br>275<br>275<br>275<br>275<br>275<br>275<br>275<br>275   | 275  
  | 350<br>300<br>375<br>375<br>375<br>375<br>375<br>375<br>375<br>375<br>375<br>375  | 0.095<br>9.000<br>9.000<br>275   | 0.095<br>0.005<br>275<br>275<br>275  | 0.095<br>500<br>275<br>275                    | 275<br>275<br>275<br>275<br>275<br>275<br>275<br>275<br>275<br>275    | 3.25<br>9.00<br>275<br>275             | 0.85<br>9.00<br>9.00<br>5.00<br>5.00<br>275 | 325  |  
 |
| Column   C  | Comparing Constantion of the Constantion of the Constantion of Constantia of Const | ktons<br>\$4.5<br>% %<br>% %<br>ppm<br>ppm<br>ppm<br>ppm<br>ppm<br>ktons  | *   |   |   |  | 78 20,0<br>24 12,1<br>25 12,1<br>25 12,1<br>26 12,  | 200<br>200<br>200<br>200<br>200<br>200<br>200<br>200<br>200<br>200 | "                                       |   |   
  |  | 20,075<br>11.16<br>0.278<br>0.262<br>0.301<br>0.000<br>3.96  | 20,075<br>11,42<br>0,284<br>0,078<br>62,64<br>0,310<br>0,042<br>100,000<br>3,96  | 20,075<br>12,08<br>0,302<br>0,128<br>0,138<br>0,108<br>0,108<br>83,289<br>3,15                    |   |   
   |   | 20,075<br>11.19<br>0.304<br>0.304<br>72.21<br>0.305<br>0.075<br>0.0075<br>3.90  | 20,075<br>12,23<br>0,328<br>0,085<br>0,311<br>0,000<br>3,48   
  |   | 20,075<br>11.75<br>0.036<br>68.90<br>0.036<br>0.042<br>27.899  |   | 20,075<br>10,92<br>10,92<br>10,92<br>17,190<br>1,91<br>1,91<br>1,91   
   | 20,075 2<br>0 236<br>0 236<br>0 236<br>0 236<br>0 236<br>0 236<br>1 35<br>1 35  | 20,075<br>11.75<br>11.75<br>10.086<br>67.47<br>0.014<br>0.004<br>0.004  | 20,075<br>12.19<br>12.19<br>12.19<br>12.19<br>12.19<br>13.19<br>13.19<br>13.19<br>13.19<br>13.19  
  | 73.58<br>73.58<br>73.58<br>73.58<br>73.58<br>73.58<br>73.58<br>73.58<br>73.58  |   |   |  |   |  | # 8  |
| Secondary   Control   Co  | at Cope Records by the left of the Records by the left of the Records by the left of the Records by the left of Cope Records by the left of Co |   |   | 28 24 4 4 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 5 | 90% 918 918 918 918 918 918 918 918 918 918 | 25% 919, 88% 668, 868, 868, 868, 868, 868, 868,  | 91 92<br>86 86<br>73 16<br>73 06<br>66 92<br>125 pd 45<br>23 08<br>75 0<br>140 0<br>150 | 20   |   |   | 91 92<br>66 86<br>73 66 92<br>73 06<br>73 06<br>73 07<br>12 07<br>12 07<br>12 07<br>13 07<br>14 3<br>16 00<br>16 00<br>17 00<br>18 0 | 91 92%<br>66 85%<br>73 85%<br>73 85%<br>66 92%<br>66 92%<br>966 0<br>125 34<br>15 39<br>16 39<br>16 403<br>16 40 | 92%<br>960<br>960<br>960<br>960<br>960<br>960<br>960<br>960<br>960<br>960                              | 91 927<br>23 186<br>23 186<br>20 53 186<br>20 53 20<br>20 53 20<br>39 7<br>39 7<br>74 78<br>20 53 39 7<br>39 7<br>39 7<br>39 7<br>39 7<br>39 7<br>39 7<br>39 | 91 97 97 52 18% 52 18% 52 18% 52 52 18% 52 52 52 52 52 52 52 52 52 52 52 52 52                    | 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11,092<br>0<br>40,564<br>43,677<br>2,913<br>10,184<br>30,380  | 19,150<br>20,591<br>1,441<br>1,441<br>13,967  | 10,553<br>28,405<br>30,487<br>2,063<br>9,508<br>18,496  | 12,749<br>0 26,347<br>1,947<br>1,1947<br>17,194  
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1,710<br>80,327<br>36,538<br>27,348<br>16,741   | 7,485<br>14,989<br>11,089<br>6,589<br>6,589   | 16,826<br>40,628<br>11,869<br>11,869<br>6,629   | 21,792<br>34,487<br>12,807<br>9,321<br>6,823<br>5,025  
  | 20,817<br>21,070<br>15,050<br>10,917<br>7,823  | 1,400<br>13,630<br>9,566<br>6,743<br>4,730  | 17,366<br>11,367<br>7,968<br>5,489  
  | 4,417<br>76,748<br>6,22,576<br>16,301<br>7,107  | 185<br>19,160<br>19,180<br>12,713<br>6,491<br>5,714   | 5,023<br>2,023<br>2,023<br>2,129<br>3,380  
  | 0<br>4,072 2<br>5,370 1<br>6,424 6  | 0 42<br>6,345 66<br>6,345 66<br>6,528 14<br>6,239 5  | 2 000<br>2 000<br>4 256<br>5 657<br>3 417  | 000000  | 000000  | 000000                                 | 000000                                      | 000000   | K R N R  |

### 16.3 SENSITIVITY ANALYSES

To quickly ascertain the impact on project economics resulting from changes in key project variables, a simplified project sensitivity analysis was performed. It was decided to measure the sensitivity of overall project economics to changes from the base case estimates for three key variables: 1) commodity prices, 2) capital costs, and 3) operating costs.

For each variable, plus and minus 10% of the base case value was used for the sensitivity analyses. Tables 16-6, 16-7, and 16-8 show the results of before-tax sensitivity analyses on the Net Present Value at 10%, the Internal Rate of Return (IRR), and Payback Period, respectively. Tables 16-9, 16-10, and 16-11 show the same information for the after-tax cases.

# 16.3.1 Copper, Nickel and Palladium Price

Copper, nickel, and palladium collectively account for about 87% of the total gross revenue of the project. The first three lines on each of Tables 16-6 through 16-11 show the results of plus and minus 10% changes of the price of each metal separately. The fourth line on each table shows plus and minus 10% change for all three metals simultaneously.

The financial results are most sensitive to the copper price, though there was not a large amount of difference between the three metals. For before-tax IRR (Table 16-7), the range of results for the copper variable is 12.34% to 15.77%. The response to changes to nickel and palladium prices are very similar (12.76% to 15.38% for nickel and 12.82% to 15.32% for palladium for the before-tax case). Based on interpolations of the +/-10% results from the before-tax model, a 1% change in IRR requires a 5 cent change to the copper price, or a 25 cent change to the nickel price, or a \$44 change to the palladium price.

When all three metal prices are changed simultaneously, the range of IRR's is from 9.57% to 18.19% for the before-tax case. Similarly, for the after-tax case, the range of IRR's is from 8.11% to 15.50% (Table 16-10).

# 16.3.2 Capital Costs

The base case total life-of-mine capital cost is \$816.3 million. Plus and minus 10% of this amount is \$898.0 million and \$734.7 million respectively. In terms of before-tax IRR (Table 16-7), a range of 12.44% to 16.04% (base case of 14.09%) results from the sensitivity analysis to capital costs. In terms of after-tax IRR (Table 16-10), the range is from 10.52% to 13.76%.

# 16.3.3 Operating Costs

The base case life-of-mine operating cost is \$4,321.0 million (\$4.32 billion). Plus and minus 10% of this amount is \$4,753.2 million and \$3,889.0 million. In terms of before-tax IRR, a range of 10.70% to 17.17% results from the sensitivity analysis to operating costs. In terms of after-tax IRR, the range is from 9.06% to 14.64%.

It can be seen that the project is more sensitive to operating cost than capital cost. The sensitivity of the project to capital cost is similar to the sensitivity of the change in one of the key metal prices. The sensitivity of the project to the operating cost is similar to the sensitivity of all three prices simultaneously.

Table 16-6: Sensitivity An	alysis of Project	t Net Present	Value (\$ x 100	0). Before-	Tax Case.	
Sensitivity Parameter	F	Parameter Value	s		NPV at 10%	
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	95,613	171,081	246,548
Nickel Price (\$/lb)	2.925	3.25	3.575	113,457	171,081	228,705
Palladium Price (\$/oz)	495	550	605	116,262	171,081	225,899
Cu, Ni, Pd Price	0.77,2.93,495	0.77,2.93,495   0.85,3.25,550   0.94,3.58,		-16,829	171,081	358,991
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	110,307	171,081	231,855
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	27,641	171,081	314,562

Table 16-7: Sensitivity An	alysis of Project	t IRR (%). Bet	ore-Tax Case	•		
Sensitivity Parameter	F	Parameter Value	s		DCFROI (%)	
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	12.34%	14.09%	15.77%
Nickel Price (\$/lb)	2.925	3.25	3.575	12.76%	14.09%	15.38%
Palladium Price (\$/oz)	495	550	605	12.82%	14.09%	15.32%
Cu, Ni, Pd Price	0.77,2.93,495	0.77,2.93,495   0.85,3.25,550   0.94,3.58		9.57%	14.09%	18.19%
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	12.44%	14.09%	16.04%
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	10.70%	14.09%	17.17%

Table 16-8: Sensitivity Ana	alysis of Project	t Payback Per	iod (Years). E	Before-Tax (	Case.	
Sensitivity Parameter	F	Parameter Value	s	F	Payback Perio	d
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	6.1	5.4	4.9
Nickel Price (\$/lb)	2.925	3.25	3.575	6.0	5.4	5.0
Palladium Price (\$/oz)	495	550	605	5.9	5.4	5.0
Cu, Ni, Pd Price	0.77,2.93,495	0.77,2.93,495   0.85,3.25,550   0.94,		7.8	5.4	4.4
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	6.1	5.4	4.8
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	6.6	5.4	4.7

Table 16-9: Sensitivity Ana	lysis of Projec	Net Present	Value (\$ x 100	0). After-Ta	ax Case.	
Sensitivity Parameter	F	Parameter Value	s		NPV at 10%	
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	19,219	79,629	139,902
Nickel Price (\$/lb)	2.925	3.25	3.575	33,479	79,629	125,744
Palladium Price (\$/oz)	495	550	605	35,734	79,629	123,492
Cu, Ni, Pd Price	0.77,2.93,495	0.77,2.93,495   0.85,3.25,550   0.94		-70,891	79,629	228,635
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	22,674	79,629	136,577
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	-35,328	79,629	192,901

Table 16-10: Sensitivity Ar	alysis of Proje	ct IRR (%). Af	ter-Tax Case.			
Sensitivity Parameter	F	Parameter Value	S		DCFROI (%)	
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	10.49%	12.00%	13.44%
Nickel Price (\$/lb)	2.925	3.25	3.575	10.85%	12.00%	13.11%
Palladium Price (\$/oz)	495	550	605	10.91%	12.00%	13.06%
Cu, Ni, Pd Price	0.77,2.93,495	0.77,2.93,495   0.85,3.25,550   0.94,3		8.11%	12.00%	15.50%
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	10.52%	12.00%	13.76%
Operating Cost (\$ x 1000)	4,753,165	4,321,059	3,888,953	9.06%	12.00%	14.64%

Sensitivity Parameter	F	Parameter Value	s s	F	Payback Perio	d
	-10%	Base Case	+10%	-10%	Base	+10%
Copper Price (\$/lb)	0.765	0.85	0.935	6.8	6.2	5.7
Nickel Price (\$/lb)	2.925	3.25	3.575	6.7	6.2	5.8
Palladium Price (\$/oz)	495	550	605	6.6	6.2	5.9
Cu, Ni, Pd Price	0.77,2.93,495	0.85,3.25,550	0.94,3.58,605	9.0	6.2	5.0
	+10%	Base Case	-10%	+10%	Base	-10%
Capital Cost (\$ x 1000)	897,960	816,327	734,694	6.9	6.2	5.5
<b>Ope</b> ra <b>2100</b> 0 (\$ x 1000)	4,753,165	4,321,059	3,888,953	8.1	6.2	5.3

# 16.4 OTHER COMMENTS

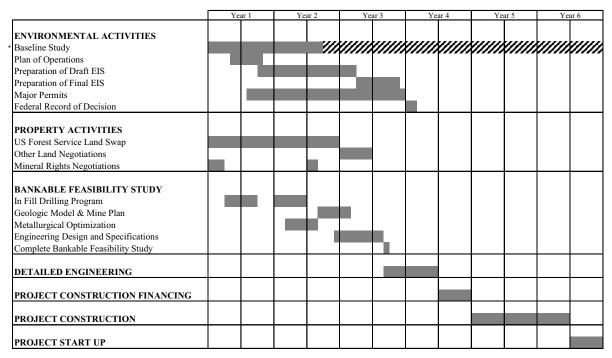
The Minnesota Mining Tax Guide (October 2000 Version, page 56) states that Economic Development Incentives in the form of grants and loans are available from the State for new mine or processing facilities subject to the net proceeds tax. The maximum amount available for a new project is \$65 million. These possible incentives have not been included in the above economic analyses.

The economic analyses indicate that the difference between before-tax and after-tax financial analysis is generally only about 2% IRR in most cases. This is probably because during most years the US Federal income tax paid is the Alternative Minimum Tax.

# 17.0 PROJECT TIMETABLE

The timetable for the NorthMet Project to move from pre-feasibility through permitting and construction to full operations is estimated to be six years. Permitting and the development of the Environmental Impact Study (EIS) will take about 3.0 to 3.5 years and plant construction 1.5 years. It is assumed that the US Forest Service land swap, additional drilling and the bankable feasibility study will be completed within the three years permitting timetable. Detailed engineering will extend six months beyond the permitting timetable, followed by financing, construction and project start up.

Figure 17-1 shows the estimate of the project timetable.



<sup>\*</sup> Baseline Study resulting in Permit Decision Ongoing Baseline Study



Figure 17-1 Project Timetable

# 18.0 ADDITIONAL OPPORTUNITIES

The scope of this pre-feasibility document does not address the potential beneficial impact from further optimization of certain major project variables, nor does it adequately assess the potential additional revenue streams that could result from mining the NorthMet Project. The final bankable feasibility study should investigate the following project parameters:

- Mine Production Rate. Optimizing production rates and grades versus capital and operating costs over the entire mine life.
- Potential Underground Mining. The mineralized material at the southwest end of the pit is higher grade and appears to dip gently to the southeast. Once Phase 3 of mining is completed, it may be possible to start underground operations from the bottom of the pit directly into the remaining ore. Additional drilling will be necessary to define the trend of the mineralization and the structures that affect it.
- Power Plant Facility. With the rising cost of electric power, the benefits from construction of an on-site power plant should be investigated. Excess power could be sold into the existing grid for additional project revenue.
- Gypsum Usage. The NorthMet mine will produce about 950 tons of gypsum per day. Either Polymet or another independent company could use the gypsum in wallboard manufacture or possibly for other uses. An additional benefit would be the new employment opportunities in the Iron Range, which is experiencing significant job reductions.
- Aggregate Production. Waste rock could be crushed and shipped by existing rail lines to Lake Superior and then to metropolitan areas that have high demand for aggregate.
- Carbon Dioxide Production. The metallurgical process plant could include a carbon dioxide plant. Carbon dioxide is used in the beverage and processed foods industries and a demand exists in Minnesota and nearby parts of Canada.
- Smaller Cu-Ni-PGM occurrences exist near the NorthMet Project. These deposits, which may not be large enough to support the capital cost of process facilities, may be an additional source of feed material for the NorthMet hydrometallurgical process plant.

# 19.0 FUTURE WORK

All aspects of the NorthMet Project presented in this report will require additional work as the project advances through feasibility and into production. Table 19-1 shows an estimate of the cost for the work resulting in a bankable feasibility study. Listed below are future work topics that have been identified to date by the various project disciplines.

Table 19-1: Funding Requirements to Complete the Bankable Feasibility	Study
	\$ in Millions
In-Fill Drilling of 69 Holes (121,000 feet) at \$26/ft.	3.10
Geological Model and Mine Planning	0.75
Engineering Design and Specifications (15-20% accuracy)	1.95
Metallurgical Optimization	1.50
Environmental Impact Statement Study and Permitting	6.00
US Forest Service Land Swap and Other Land Purchases (7,430 total acres)	3.50
Legal and Other Consultants	0.25
Funding Costs	0.70
Management and Administration Costs	0.25
TOTAL	18.00

# Geologic Model

- 1) Infill drilling is required for better definition of the geologic controls and provide additional confidence to the grade model estimation. This should reduce the amount of inferred resource included in the grade model of the deposit.
- 2) Assay the un-assayed intervals of the USX drilling with the first priority being the missing intervals internal to and on the periphery of the ore zones. Some of the intervals away from the ore zones should be assayed for the purpose of waste characterization.

- 3) Down hole surveys should be done for all future drilling and for any existing holes that might be still accessible.
- 4) Additional quality control work should be done including: a) check assays from remaining core or coarse rejects, b) assay 50 or so samples (remaining core or coarse rejects) from the USX drilling using the present assaying lab and procedures to confirm the Fleck (early PolyMet) re-assays, c) improve the quality of the prepared standards.

# Mining

- 1) The mining schedule will be revised once the new resource model is developed incorporating the new drillings. On going metallurgical optimization may also impact the next mine production schedule.
- 2) The waste rock characteristics will need to be modeled in order to determine if any segregation of the various units will be required in the waste dumps.
- 3) The design and sequencing of the waste dumps can be revised to reduce the initial acreage for the dumps and thus delay some of the wetlands mitigation requirements. The revised sequencing will also address any issues arising from the waste rock characterization study.

# Metallurgy and Process Design

- 1) Future testwork is required to confirm the representativeness of the samples collected for the completed metallurgical test work to the overall NorthMet deposit. To complete a final feasibility study and confirm the flowsheet design, testwork will be needed to evaluate any variability (or lack of variability) in the metal recovery process based on ore head grades (particularly in the grade range below the test work head grades) and geologic location within the NorthMet deposit.
- 2) Additional definition of the physical properties of the tailings products will be needed.
- 3) Additional crushing and grinding testwork is needed.
- 4) Process trade-off studies should be done to evaluate alternatives that could improve the project economics. One recommended process change for evaluation is the production of nickel sulfide instead of nickel metal as the saleable product. This change could reduce both capital and operating costs related to nickel recovery.

# **Tailings Disposal**

- 1) Perform optimization studies of the floatation tailings facility to evaluate the potential reduction of costs and facilitate more efficient surface water diversion.
- 2) Perform optimization of the hydrometallurgical tailings facility to evaluate the potential of reducing its footprint by raising the dam height.
- 3) Future work needs to address the geotechnical characterization of the tailing dam sites and tailings facilities.
- 4) Future work needs to address the geochemical characterization of the tailings and waste rock used for dam construction.

### Water Sources and Overall Water Balance

- 1) As other areas of the project are revised, the overall project water balance will have to be re-done.
- 2) Further identification of make up water sources will have to be done and agreements made for the use of the water sources.

# Land Ownership and Land Swaps

- 1) The surface land ownership for all land (approximately 7,430 acres) will have to be researched and verified.
- 2) A land trade with the US Forest Service will have to be proposed, negotiated and completed.
- 3) The purchase of the non-US Forest Service lands will have to be negotiated and completed.

# Mineral Rights

- 1) The mineral rights ownership will have to be verified.
- 2) Royalty or purchase agreements for the mineral rights of owners other than USX will have to be negotiated.

# **Environmental Permitting and Testing**

- 1) The EIS will have to be completed (estimated to be 3 to  $3 \frac{1}{2}$  years).
- 2) As part of the EIS and for input to other areas of the Feasibility Study, the waste rock will need characterization, the impacts of water discharge will need to be evaluated, flotation tailings will need further evaluation with respect to requiring a lined facility.

### 20.0 CONCLUSIONS

### 20.1 PROJECT MANAGEMENT

IMC is the overall project consultant for the NorthMet Pre-Feasibility Study. IMC has provided project coordination between the other consultants and PolyMet and has assembled the overall Pre-Feasibility Summary Report. This report is based on input received from all of the other members of the project team. IMC has reviewed the information provided by the other consultants for consistency between all aspects of the project and believes that the level of work provided by each consultant has sufficient detail to support the conclusions in this report.

Three project meetings (December 2000, January 2001, March 2001) were held during the course of the project to review the needs of each of the consultants and who would provide the requested information. The December meeting was held at the project office in Aurora, Minnesota and was attended by representatives of PolyMet and all the consultants (with the exception of Call & Nicholas, who had basically completed all of its project work and had visited the site earlier). The second and third meetings were held at the PolyMet offices in Golden, Colorado. At each meeting, the consultants presented completed and work in progress to the other attendees for discussion and review. In addition, IMC personnel met with AMEC personnel on two other occasions to review the process and plant work including the plant flow sheets and equipment lists.

Each consultant was selected for the project team because of his or her expertise in certain areas of the project. IMC does not claim to have detailed knowledge of each of the other consultant's field of expertise, but IMC has spent enough time with each of them to understand the logic and information each consultant incorporated into their aspect of the project. It is the opinion of IMC that the work completed by each consultant is sufficient to support the conclusions presented in this pre-feasibility study.

# 20.2 RECOMMENDATION

The results of the NorthMet Pre-Feasibility Study show a 14.09% before-tax IRR and a NPV of \$171 million at a 10% discount rate. It is IMC's judgement that the NorthMet project should be carried forward based on the technical and economic analysis and related interpretations developed for this pre-feasibility study, and based on comparisons with other mining projects evaluated by IMC in recent years. The expenditure of the estimated US\$18-20 million to advance the project to the next level of decision making, which would be based on the completion of the bankable feasibility study, is warranted. The preparation of the final feasibility study should address the "Recommendations for Future Work" listed in Section 19 of this document, in addition to other subject areas normally included in a bankable feasibility study.

# Appendix 1-1

NorthMet Project – List of Available Information

# NORTHMET DRILLING INFORMATION

Year	#	Company	DH Name	Type	Prep Lab	Assay Lab
1969-1974	112	XSN	26xxx	BQ	USX, Lerch Brothers, Chemex	USX, Acme, Chemex
1991	2	Nerco	26xxxA	BQ	Acme	Acme
1998	14	PolyMet	98-xxx	RC - 6"	Lerch Brothers	Acme
Fall 1999/Winter 2000	38	PolyMet	99-xxxB, 00-xxxB	RC - 6"	Lerch Brothers, Chemex	Chemex
	19		99-xxxC, 00-xxxC	BTW	Lerch Brothers, Chemex	Chemex
	3		99-xxxBC	RC and ATW	RC and ATW Lerch Brothers, Chemex	Chemex
Fall 2000	13	PolyMet	00-361C to 00-373C	MLN	Chemex	Chemex
Total	201					

DH Name	Material Remaining/Location
26xxx	Full (unassayed) and half core/CMRL All rejects, USX pulps/CMRL Other pulps at Acme or Chemex
26xxxA	Full (unassayed) and half core/CMRL Rejects, pulps/Acme
98-xxx	2 - 5 gallon buckets of low grade material stored on-site Rejects/Lerch Bros Pulps/Acme
99-xxxB, 00-xxxB	99-xxxB, 00-xxxB   2 - 5 gallon buckets of low grade material stored on-site Rejects/Prep Lab Pulps/Acme
99-xxxC, 00-xxxC Half core in A	Half core in Aurora Office Rejects/Prep Lab Pulps/Chemex
99-xxxBC	As above
00-361C to 00-373C Half core in A	Half core in Aurora Office Rejects/Chemex Pulps/Chemex

Elements Assayed	Cu, Ni, Fe, S	Cu, Ni, Co as part of 32 element ICP package; Pt, Pd, Au Fire Assay	x Cu, Ni, Co as part of 32 element ICP package; Pt, Pd, Au Fire Assay
E	כי מא אין	Acme   Cu	Chemex

pi	Rock description, sulfide percent	Re-logging with rock types, mineral %, sulfide %, units, major structures	Not available	Rock description, grain size, mineral %, sulfide %, relative abundance cp/po, alteration, rock type, unit	Geotechnical - recovery, RQD, hardness, # fractures/orientation/filling/roughness, broken zones	Rock description, sulfide %	Rock description, grain size, mineral %, sulfide %, relative abundance cp/po, alteration, rock type, unit
nformation Logged	Original	IRRI		Core		RC (98)	C(99, 00)
<u> </u>	o xsn	<u>Z</u>	Nerco	PolyMet		<u>R</u>	R

CMRL = Coleraine Minerals Research Laboratory, Coleraine, Minnesota NRRI = Natural Resources Reasearch Institute, University of Minnesota, Duluth Chemex Prep Laboratory, Thunder Bay, Ontario Chemex and Acme Assay Labs, Vancouver, British Columbia Lerch Brothers, Hibbing, Minnesota

# METALLURGY

Lakefield	16-Aug-00	LR10054-001	A Laboratory Investigation of The Recovery of Copper and Nickel from NorthMet Samples Variability Tests: Progress Report No. 1 DRAFT
Lakefield	17-Aug-00	LR10054-002	A Pilot Plant Investigation of The Recovery of Copper, Nickel and PGMS from the NorthMet Deposit Summary: Progress Report No. 2
Lakefield	04-Oct-00	LR10054-003	Flotation Pilot Plant Products Environmental Investigation and Air Testing from NorthMet Samples Progress Report 1 DRAFT
Lakefield	02-Oct-00	LR10054-003	Hydromet Pilot Plant Products Environmental Investigation and Air Testing Progress Report 2 DRAFT
Lakefield	28-Sep-00	LR10054-005	A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGMS from NorthMet
Lakefield	28-Sep-00	LR10054-005	Bulk Concentrate, Volume 1: Part 1: The recovery of Cu, Au and PGM's. Main Text A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGMS from NorthMet
Lakefield	20-Sep-00	LR10054-005	Bulk Concentrate, Volume 2: Part 1: The recovery of Cu, Au and PGM's. Appendix 1,2,3 A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGMS from NorthMet
Lakefield	28-Sep-00	LR10054-005	Bulk Concentrate, Volume 3: Part 1: The recovery of Cu, Au and PGM's. Appendix 4 A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGMS from NorthMet
Lakefield	28-Sep-00	LR10054-005	Bulk Concentrate, Volume 4: Part 1: The recovery of Cu, Au and PGM's. Appendix 5,6,7,8  A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGMS from NorthMet
Lakefield	28-Sep-00	LR10054-005	Bulk Concentrate, Volume 5: Part 1: The recovery of Cu, Au and PGM's. Appendix 9  A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGM's from NorthMet Bulk Concentrate, Volume 6: Part 1: The recovery of Cu, Au and PGM's. Appendix 10,11
Lakefield	01-Feb-01	LR10054-007	A Pilot Plant Investigation into the Recovery of Copper, Nickel, Gold and PGMS from NorthMet Bulk Concentrate, Bleed Stream Treatment for FE, Al and Cu Removal
Lakefield	13-Apr-99	LR5349	A Laboratory Investigation of The Recovery of Copper and Nickel from Dunka Road Samples Progress Report No. 1
Lakefield	23-Mar-99	LR5349	A Pilot Plant Investigation of The Recovery of Copper and Nickel from Dunka Road Samples Progress Report No. 2
Lakefield	Jun-99	LR5428	The Recovery of Base Metals, Gold and PGMs from NorthMet Bulk Concentrate Samples - Progress Report No. 1
Lakefield	Aug-99	LR5502	The Recovery of Base Metals, Gold and PGMs from NorthMet Bulk Concentrate Samples - Progress Report No. 2
Lakefield	19-Jul-91	LR4134	An Investigation of The Recovery of Copper and Nickel from Dunka Road project Samples submitted by NERCO Exploration Company: Progress Report No. 1
Lakefield	31-Jul-91	LR4134	An Investigation of The Recovery of Copper and Nickel from Dunka Road project Samples Appendix to Progress Report No. 1
Lakefield	17-Oct-94	LR4617	An Investigation of The Recovery of Copper and Nickel from Dunka Road project Samples submitted by Phelps Dodge Corp: Progress Report No. 1
NRRI	04-Dec-98		Metallurgical Testing of Copper-Nickel Bearing Material from the Duluth Gabbro Project Final Report, Volume 1
NRRI	04-Dec-98		Metallurgical Testing of Copper-Nickel Bearing Material from the Duluth Gabbro Project Final Report, Volume 2
PolyMet	May-99		High Temperature Pressure Oxidation - prepared by O'Kane Consultants
PolyMet	Nov-98		Metallurgical Screening Studies
PolyMet	Nov-98 Jul-99		Metallurgical Screening Studies - Appendix High Temperature Pressure Oxidation - prepared by O'Kane Consultants
PolyMet BacTech	Jul-99 Jul-99		BioLeaching Investigation of NorthMet Sulphide Concentrate
Daciecii	วนเ-ฮฮ		Phase 1 - Process Amenability testwork & Preliminary Process design Study
Signet	Aug-99		Process Design and Cost Study for Bacterial Oxidation as part of a Hybrid Oxidation Circuit
Pearse Western	01-Sep-99		An Evaluation of the Metallurgical Plans for the Development of PolyMet Mining Corp's NorthMet Project
			3 3 4 1 4 3 4 3 4 3 4 3 4 3 4 3 4 3 4 3

### MAPS, AERIAL PHOTOGRAPHS

Geologic Cross-sections

10 foot composites, Cu, Pd, Rock type, May 2000 20 foot composites, Cu equivalent, Cu, Rock type, September 2000

Drill hole Location Map Copper Grade Thickness Map

General site Arrangement Map - Pit and dump, IMC, January 2001 Floating Cone, Measured, Indicated, IMC, November 2000 Floating Cone, Measured, Indicated and Inferred, IMC, November 2000 Tailings Site Alternatives - SRK, January 2000

Model Cross-sections, November 2000

NSR

Pd, Pt

Ni, Co

Bench Maps - NSR and Cu, November 2000

Various Dighem Geophysical Maps, including resistivity and Magnetics Dighem survey for Fleck Resources Ltd - Dunka Road Property, Minnesota, April 1997

**USGS** Topographic Maps

Map compiled by North Mining of Surface Owners Map compiled by North Mining of Mineral Owners

Air Photos - Foth and Van Dyke, Sections 1,2,3,4,9,10,11,12, Scale 1 in = 200 ft Topographic Maps - as above

### **TECHNICAL REVIEWS**

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- Drilling Recommendations Dunka Road Copper-nickel Deposit, St. Louis County, Minnesota A.J. Erickson, Jr., November 11, 1998
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# APPENDIX 10-1

# ASSUMPTIONS USED IN WATER BALANCE

# **Assumptions Used in Water Balance**

# Pit Inflows

Based on table 9-26: Pumping Operating Costs Per Year.

Pit inflows will be collected and pumped to process plant as long as capacity exists in the plant.

Annual precipitation estimated to range from 104,696,000 gallons/year in Years 1 and 2 to 499,661,000 gallons/year in Years 10 through 15. Average in gallons per minute ranges from 200 gpm to 951 gpm.

Annual seepage estimated to range from 99,338,000 gallons/year in Years 1 and 2 to 474,091,000 gallon/year in Years 10 through 15. Average in gallons per minute ranges from 189 gpm to 902 gpm.

# **Process Plant**

Based on information from Brian Kennedy of AMEC.

Required Water in Grinding and Flotation Circuit is 20,539 gpm.

Estimated fresh water make-up to the hydromet circuit is 100 to 200 gpm.

Internal recycling within the process plant is estimated to be 913 gpm.

Recycle from the flotation tailings to the grinding and flotation circuits is taken from the flotation tailings water balance by SRK and is estimated to be 13,927 gpm.

Recycle from the hydromet tailings to the grinding and flotation circuits is taken from the hydromet tailings water balance by SRK and is estimated to be 440 gpm.

Based on these numbers, approximately 3,406 to 4,870 gpm of fresh water make-up will be required in the grinding and flotation circuit and 100 to 200 gpm in the hydromet circuit.

# Waste Rock

There is a potential that runoff and seepage from the waste rock disposal areas will need to be treated prior to discharge or captured. Based on the make-up water requirements, it may be possible to take some, or all, of this water into the processing plant as make-up water. The exact quantities have not been defined, but the waste rock disposal area is shown on Figure 10-1 as a potential source of water to the plant.

# Tailings Areas

Information on the tailings water balance was obtained from SRK.

Average precipitation directly on the flotation tailings area is estimated at 1,548,000 cubic meters per year and the average runon from areas surrounding the tailings area is estimated at 1,890,000 cubic meters. This converts to a total inflow of 1,728 gpm.

The average annual recycle back to the process plant from the flotation tailings is 27,707,000 cubic meters per year. This converts to approximately 13,927 gallons per minute.

Average precipitation directly on the hydromet tailings area is estimated at 762,000 cubic meters per year and the average runon from areas surrounding the tailings are is

- estimated at 207,000 cubic meters per year. This converts to approximately 487 gpm.
- The average annual recycle back to the process plant from the hydromet tailings is 874,000 cubic meters per year. This converts to approximately 440 gallons per minute.

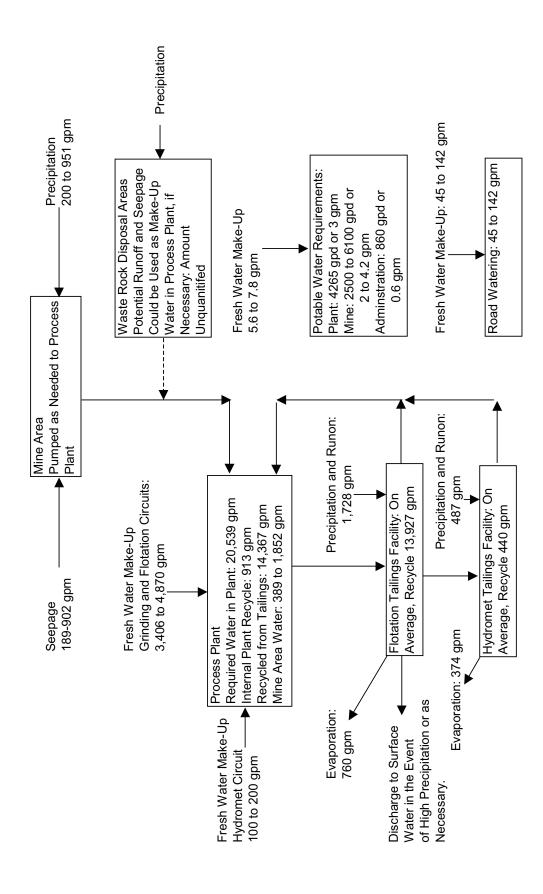
These numbers have been used in the process plant water balance discussed above.

# Potable Water (Water for Sinks/Toilets/Showers)

- Potable water needs were determined based on estimated site personnel from Independent Mining Consultants, Inc. for the mine and administrative personnel and from AMEC for the plant personnel.
- The estimated water usage per person per shift is 20 gallons without showers or 35 gallons with showers.
- Administrative personnel are estimated at 43, all on dayshift, no shower facilities necessary, for a total of 860 gallons per day of water.
- There are 198 plant personnel. Of these, 82 are dayshift only with no showers necessary for a total water usage of 1,640 gallons per day. Estimated shift workers are 25 per shift for three shifts per day for a total of 75 people per day with showers. The total for water usage for the shift workers is 2,625 gallons per day.
- Mine salary, dayshift personnel number 32. These workers will require no shower facilities, so estimated total water usage is 640 gallons per day. Mine hourly personnel range from 31 to 91 per shift for three shifts a day. These workers will not have shower facilities. The total water usage from the hourly group is estimated at 1860 to 5460 gallons per day.

# Road Watering

- Annual road watering needs were estimated by Independent Mining Consultants, Inc. as ranging from 23,608,000 gallons per year to 74,685,000 gallons per year.
- This converts to an average of between 45 and 142 gallons per minute. Based on seasonal road watering variations, an average annual conversion may not accurately reflect actual road watering needs, but provides an estimate of amount of water necessary.



NorthMet Project - Conceptual Water Balance Figure 10-1

Assumptions Used in Water Balance